

## **Information Item: Third Quarter Budget to Actual Report**

The Northeastern Illinois University Board of Trustees at its September 18, 2025 meeting approved the University final operating budget, which represented spending plans for fiscal year 2026 (FY2026). The information herein reflects a comparison of actual expenditures to that budget, as well as previous year-to-date actual expenditures.

The operating budget for FY2026 totals \$159,408,000. Of that total, \$93,785,000 is the University's unrestricted general operating budget supported by State appropriation and student tuition. In addition, the University's restricted funds budget amount of \$65,623,000 is supported by student fee programs, auxiliary services, grants, and contracts.

At the Board's request, quarterly reports are provided for the unrestricted operating budget, which supports most University departments and ongoing operations. This report provides an update on third quarter spending in the unrestricted budget and is summarized in Table 1, which also includes a comparison with year-to-date spending for both FY2025 and FY2024.

Moreover, Table 2 provides a financial forecast for the unrestricted operating budget. This financial forecast builds upon the existing quarterly reporting and presentation structure of the budget-to-actual reports and incorporates separate forecasts for revenues and expenses. The revenue forecast is forward-looking and based on existing models used to build the University's operating budget. The expense forecast is based on average historical spending by category and utilized data, adjusted to account for new initiatives/funding sources, any anticipated new spending, and current commitments/ encumbrances.

# Information Item: Third Quarter Budget to Actual Report

**Table 1**  
**NORTHEASTERN ILLINOIS UNIVERSITY**  
**FISCAL YEAR 2026 BUDGET TO ACTUAL COMPARISONS**  
**FOR THE PERIOD ENDED MARCH 31, 2026**  
**UNAUDITED FIGURES**

	FY2024 Q3			FY2025 Q3			FY2026 Q3				
	Adopted Budget	FY24 Actual YTD	% of Budget	Adopted Budget	FY25 Actual YTD	% of Budget	Adopted Budget	Current Budget	FY26 Actual YTD	% of Current Budget	FY26 vs FY25 ACTUALS
<b>Revenue</b>											
State Appropriations	\$ 39,960,000	\$ 39,923,855	99.9%	\$ 40,758,700	\$ 40,758,700	100.0%	\$ 41,166,300	\$ 41,166,300	\$ 41,166,300	100.0%	\$ 407,600 (A)
Net Tuition Revenue	41,874,400	40,556,968	96.9%	45,134,178	42,414,271	94.0%	47,001,700	47,001,700	43,906,529	93.4%	1,492,258 (B)
Net Differential Tuition Revenue	689,000	760,465	110.4%	820,122	876,342	106.9%	1,617,000	1,617,000	1,280,311	79.2%	403,969 (B)
Investment Income	2,276,600	3,417,100	150.1%	3,700,000	3,048,644	82.4%	3,400,000	3,400,000	2,529,412	74.4%	(519,232) (C)
All Other Sources	500,000	672,611	134.5%	500,000	475,479	95.1%	600,000	600,000	498,350	83.1%	22,871
<b>Total Revenue</b>	<b>\$ 85,300,000</b>	<b>\$ 85,330,999</b>	<b>100.0%</b>	<b>\$ 90,913,000</b>	<b>\$ 87,573,436</b>	<b>96.3%</b>	<b>\$ 93,785,000</b>	<b>\$ 93,785,000</b>	<b>\$ 89,380,902</b>	<b>95.3%</b>	<b>\$ 1,807,466</b>
<b>Expenditures</b>											
Personnel Services	\$ 67,901,380	\$ 46,742,754	68.8%	\$ 70,829,802	\$ 47,287,372	66.8%	\$ 73,613,490	\$ 73,933,307	\$ 48,441,419	65.5%	\$ 1,154,047 (D)
Contractual Services	14,631,783	8,696,126	59.4	14,821,712	8,387,817	56.6	14,032,107	12,673,460	6,924,258	54.6	(1,463,559) (E)
Equipment	431,986	355,565	82.3	383,986	242,609	63.2	379,486	448,226	221,017	49.3	(21,592)
Commodities	807,401	374,463	46.4	818,150	420,832	51.4	758,917	822,940	391,399	47.6	(29,433)
Telecommunications	176,700	59,815	33.9	176,700	207,236	117.3	176,700	329,688	265,436	80.5	58,200
Travel	197,750	144,690	73.2	193,650	132,885	68.6	171,800	305,437	195,056	63.9	62,171
Permanent Improvements	25,000	-	-	25,000	-	-	25,000	22,418	-	-	-
Operation of Auto Equip	21,000	20,661	98.4	24,000	25,746	107.3	23,500	52,100	29,887	57.4	4,141
Tuition Scholarships	1,299,000	107,467	8.3	1,299,000	502,964	38.7	1,299,000	1,892,424	1,755,542	92.8	1,252,578 (F)
Debt Service	2,308,000	1,705,586	73.9	2,341,000	1,749,806	74.7	3,305,000	3,305,000	2,484,352	75.2	734,546 (E)
<b>Total Expenditures</b>	<b>87,800,000</b>	<b>58,207,127</b>	<b>66.3%</b>	<b>90,913,000</b>	<b>58,957,267</b>	<b>64.9%</b>	<b>93,785,000</b>	<b>93,785,000</b>	<b>60,708,366</b>	<b>64.7%</b>	<b>1,751,099</b>
<i>BOT Reserve Allocation</i>	<i>(2,500,000)</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>
<b>Net Expenditures</b>	<b>\$ 85,300,000</b>	<b>\$ 58,207,127</b>	<b>68.2%</b>	<b>\$ 90,913,000</b>	<b>\$ 58,957,267</b>	<b>64.9%</b>	<b>\$ 93,785,000</b>	<b>\$ 93,785,000</b>	<b>\$ 60,708,366</b>	<b>64.7%</b>	<b>\$ 1,751,099</b>
<b>Excess Revenue Over Expenditures</b>	<b>\$ -</b>	<b>\$ 27,123,872</b>		<b>\$ -</b>	<b>\$ 28,616,169</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 28,672,536</b>		

**Notes:**

1. Adopted Budget column reflects the FY2026 budget approved by the Board of Trustees on September 18, 2025.
2. The Current Budget reflects budget transfers processed between organizations and accounts.
3. "Actual Year to Date" or "Actual YTD" is current year expenses recorded or booked through May 4, 2026 and does not include encumbrances.
4. All Other Sources includes space rental and other miscellaneous fees/income (lab, transcript, NSF, late fees, etc.)

**Information Item: Third Quarter Budget to Actual Report**

**Northeastern Illinois University  
FY26 Q3 vs FY25 Q3 Actuals  
Explanation for Change**

{A} The increase of \$407.6K from the prior year primarily reflects the 1% additional State appropriation allocated to the University in FY2026, relative to FY2025.

{B} The increase in Net Tuition Revenue and Net Differential Revenue (\$1.9 million) was primarily driven by higher credit hour enrollment in FY2026 compared to FY2025, along with the increase in graduate tuition rates and the implementation of additional tuition differentials beginning Fall 2025.

<b>Actual Credit Hours Comparison as of FY2026 Q3 based on Census Data</b>				
	<b>Summer II (@44%)</b>	<b>Fall</b>	<b>Spring</b>	<b>Total</b>
FY2026	6,025	55,977	49,900	111,902
FY2025	5,906	53,900	49,319	109,125
Increase in Credit Hours	<b>119</b>	<b>2,077</b>	<b>581</b>	<b>2,777</b>

{C} Investment income is mostly attributable to income earned from the Illinois Funds. Note that reimbursements from the State are deposited to the Illinois Funds. The following table presents the investment income earned per month:

	<b>Investment Income Earned</b>		
	<b>As of December 2025</b>	<b>As of December 2024</b>	<b>Difference</b>
July	\$ 283,646	374,486	\$ (90,840)
August	274,167	344,166	(69,999)
September	270,343	332,241	(61,898)
October	285,530	336,073	(50,544)
November	291,187	347,750	(56,563)
December	303,164	322,580	(19,416)
January	281,930	340,955	(59,025)
February	255,407	314,274	(58,867)
March	284,039	336,119	(52,080)
	<b>\$ 2,529,412</b>	<b>\$ 3,048,644</b>	<b>\$ (519,232)</b>

The \$519K decrease in investment income can be attributed to a combination of factors, including the Federal Reserve's decision to reduce rates starting September 2025 and fluctuations in the investment balance.

- {D} The increase in Personnel Services of \$1.15 million was mainly driven by across-the-board raises for union and non-union employees, promotions, and equity adjustments.
- {E} In FY2026, the University issued new debt to refinance the NEST student housing and parking obligations and to support critical campus improvements. As a result, NEST-related payments previously recorded under the Contractual Services line—typically in December and March—were eliminated, resulting in a net decrease in Contractual Services totaling \$1.5 million. Moreover, starting in FY2026, the University directly pays the principal and interest on the related debt, with a portion recorded under the Debt Service line of the unrestricted operating budget, resulting in higher expenses in that category (+\$734K).
- {F} The increase in Tuition Scholarships of \$1.25 million is primarily driven by the absence of the IBHE Pell 55 grant funding in FY2026. In FY2025, tuition scholarships including housing scholarships were absorbed by the IBHE Pell 55 grant, allowing unrestricted operating funds to be reallocated and used to support one-time initiatives aimed at enhancing the overall student and faculty experience at the University.

## Information Item: Third Quarter Budget to Actual Report

**Table 2**  
 NORTHEASTERN ILLINOIS UNIVERSITY  
 FISCAL YEAR 2026 BUDGET TO FORECAST COMPARISONS  
 FOR THE PERIOD ENDED MARCH 31, 2026  
 UNAUDITED FIGURES

	<b>Adopted Budget</b>	<b>Budget Adjustment</b>	<b>Adjusted Budget</b>	<b>Actual Year to Date as of 03/31/2026</b>	<b>Forecasted Revenue/Expenses Thru 06/30/2026</b>	<b>Annual Forecast</b>	<b>Adjusted Budget Vs Annual Forecast</b>
<b>Revenue</b>							
State Appropriations	\$ 41,166,300	\$ -	\$ 41,166,300	\$ 41,166,300	\$ -	\$ 41,166,300	\$ -
Net Tuition Revenue	47,001,700	-	47,001,700	43,906,529	3,090,815	46,997,344	(4,356)
Net Differential Tuition Revenue	1,617,000	-	1,617,000	1,280,311	336,689	1,617,000	-
Investment Income	3,400,000	-	3,400,000	2,529,412	837,917	3,367,329	(32,671)
All Other Sources	600,000	-	600,000	498,350	113,383	611,733	11,733
<b>Total Revenue</b>	<b>93,785,000</b>	<b>-</b>	<b>93,785,000</b>	<b>89,380,902</b>	<b>4,378,804</b>	<b>93,759,706</b>	<b>(25,294)</b>
<b>Expenditures</b>							
Personnel Services	73,613,490	556,817	74,170,307	48,441,419	25,727,910	74,169,329	978
Contractual Services	14,032,107	(1,573,229)	12,458,878	6,924,258	5,487,607	12,411,865	47,013
Equipment	379,486	68,740	448,226	221,017	194,127	415,144	33,082
Commodities	758,917	64,023	822,940	391,399	431,541	822,940	-
Telecommunications	176,700	152,988	329,688	265,436	20,832	286,268	43,420
Travel	171,800	133,637	305,437	195,056	100,527	295,583	9,854
Permanent Improvements	25,000	(25,000)	-	-	-	-	-
Operation of Auto Equip	23,500	28,600	52,100	29,887	18,710	48,597	3,503
Scholarships, Awards and Grants	1,299,000	593,424	1,892,424	1,755,542	136,882	1,892,424	-
Debt Service	3,305,000	-	3,305,000	2,484,352	821,054	3,305,406	(406)
<b>Total Expenditures</b>	<b>93,785,000</b>	<b>-</b>	<b>93,785,000</b>	<b>60,708,366</b>	<b>32,939,189</b>	<b>93,647,555</b>	<b>137,445</b>
<b>Excess Revenue Over Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 28,672,536</b>	<b>\$ (28,560,385)</b>	<b>\$ 112,151</b>	<b>\$ 112,151</b>

**Notes:**

1. Adopted Budget column reflects the FY2026 budget approved by the Board of Trustees on September 18, 2025.
2. The Current Budget reflects budget transfers processed between organizations and accounts.
3. "Actual Year to Date" or "Actual YTD" is current year expenses recorded or booked through May 4, 2026 and does not include encumbrances.
4. All Other Sources includes space rental and other miscellaneous fees/income (lab, transcript, NSF, late fees, etc.)
5. "Forecasted Revenue/Expenses Thru 06/30/26" is based on historical trends, adjusted for knowledge of new initiatives/projects or spendings. Includes encumbrances.
6. "Budget Adjustment" reflects net budget transfers processed between organizations and accounts.

# 3rd Quarter Budget to Actuals FY2026



05/14/2026



## 3Q2026 Actuals - comparison to prior fiscal year

**Table 1  
NORTHEASTERN ILLINOIS UNIVERSITY  
FISCAL YEAR 2026 BUDGET TO ACTUAL COMPARISONS  
FOR THE PERIOD ENDED MARCH 31, 2026  
UNAUDITED FIGURES**

	FY2024 Q3			FY2025 Q3			FY2026 Q3				
	Adopted Budget	FY24 Actual YTD	% of Budget	Adopted Budget	FY25 Actual YTD	% of Budget	Adopted Budget	Current Budget	FY26 Actual YTD	% of Current Budget	FY26 vs FY25 ACTUALS
<b>Revenue</b>											
State Appropriations	\$ 39,960,000	\$ 39,923,855	99.9%	\$ 40,758,700	\$ 40,758,700	100.0%	\$ 41,166,300	\$ 41,166,300	\$ 41,166,300	100.0%	\$ 407,600 (A)
Net Tuition Revenue	41,874,400	40,556,968	96.9%	45,134,178	42,414,271	94.0%	47,001,700	47,001,700	43,906,529	93.4%	1,492,258 (B)
Net Differential Tuition Revenue	689,000	760,465	110.4%	820,122	876,342	106.9%	1,617,000	1,617,000	1,280,311	79.2%	403,969 (B)
Investment Income	2,276,600	3,417,100	150.1%	3,700,000	3,048,644	82.4%	3,400,000	3,400,000	2,529,412	74.4%	(519,232) (C)
All Other Sources	500,000	672,611	134.5%	500,000	475,479	95.1%	600,000	600,000	498,350	83.1%	22,871
<b>Total Revenue</b>	<b>\$ 85,300,000</b>	<b>\$ 85,330,999</b>	<b>100.0%</b>	<b>\$ 90,913,000</b>	<b>\$ 87,573,436</b>	<b>96.3%</b>	<b>\$ 93,785,000</b>	<b>\$ 93,785,000</b>	<b>\$ 89,380,902</b>	<b>95.3%</b>	<b>\$ 1,807,466</b>
<b>Expenditures</b>											
Personnel Services	\$ 67,901,380	\$ 46,742,754	68.8%	\$ 70,829,802	\$ 47,287,372	66.8%	\$ 73,613,490	\$ 73,933,307	\$ 48,441,419	65.5%	\$ 1,154,047 (D)
Contractual Services	14,631,783	8,696,126	59.4	14,821,712	8,387,817	56.6	14,032,107	12,673,460	6,924,258	54.6	(1,463,559) (E)
Equipment	431,986	355,565	82.3	383,986	242,609	63.2	379,486	448,226	221,017	49.3	(21,992)
Commodities	807,401	374,463	46.4	818,150	420,832	51.4	758,917	822,940	391,399	47.6	(29,433)
Telecommunications	176,700	59,815	33.9	176,700	207,236	117.3	176,700	329,688	265,436	80.5	58,200
Travel	197,750	144,690	73.2	193,650	132,885	68.6	171,800	305,437	195,056	63.9	62,171
Permanent Improvements	25,000	-	-	25,000	-	-	25,000	22,418	-	-	-
Operation of Auto Equip	21,000	20,661	98.4	24,000	25,746	107.3	23,500	52,100	29,887	57.4	4,341
Tuition Scholarships	1,299,000	107,467	8.3	1,299,000	502,964	38.7	1,299,000	1,892,424	1,755,542	92.8	1,252,578 (F)
Debt Service	2,308,000	1,705,586	73.9	2,341,000	1,749,806	74.7	3,305,000	3,305,000	2,484,352	75.2	734,546 (E)
Total Expenditures	87,800,000	58,207,127	66.3%	90,913,000	58,957,267	64.9%	93,785,000	93,785,000	60,708,366	64.7%	1,751,099
<i>BOT Revenue Allocation</i>	(2,500,000)	-	-	-	-	-	-	-	-	-	-
<b>Net Expenditures</b>	<b>\$ 85,300,000</b>	<b>\$ 58,207,127</b>	<b>68.2%</b>	<b>\$ 90,913,000</b>	<b>\$ 58,957,267</b>	<b>64.9%</b>	<b>\$ 93,785,000</b>	<b>\$ 93,785,000</b>	<b>\$ 60,708,366</b>	<b>64.7%</b>	<b>\$ 1,751,099</b>
Excess Revenue Over Expenditures	\$ -	\$ 27,123,872		\$ -	\$ 28,616,169		\$ -	\$ -	\$ 28,672,536		

**Notes:**  
1. Adopted Budget column reflects the FY2026 budget approved by the Board of Trustees on September 18, 2025.  
2. The Current Budget reflects budget transfers processed between organizations and accounts.  
3. "Actual Year to Date" or "Actual YTD" is current year expenses recorded or booked through May 4, 2026 and does not include encumbrances.  
4. All Other Sources includes space rental and other miscellaneous fees/income (lab. transcript, NSF, late fees, etc.)



# Forecasted for Fiscal Year 2026

**Table 2**  
 NORTHEASTERN ILLINOIS UNIVERSITY  
 FISCAL YEAR 2026 BUDGET TO FORECAST COMPARISONS  
 FOR THE PERIOD ENDED MARCH 31, 2026  
 UNAUDITED FIGURES

	Adopted Budget	Budget Adjustment	Adjusted Budget	Actual Year to Date as of 03/31/2026	Forecasted Revenue/Expenses Thru 06/30/2026	Annual Forecast	Adjusted Budget Vs Annual Forecast
<b>Revenue</b>							
State Appropriations	\$ 41,166,300	\$ -	\$ 41,166,300	\$ 41,166,300	\$ -	\$ 41,166,300	\$ -
Net Tuition Revenue	47,001,700	-	47,001,700	43,906,529	3,090,815	46,997,344	(4,350)
Net Differential Tuition Revenue	1,617,000	-	1,617,000	1,280,311	336,689	1,617,000	-
Investment Income	3,400,000	-	3,400,000	2,529,412	837,917	3,367,329	(32,671)
All Other Sources	600,000	-	600,000	498,350	113,383	611,733	11,733
<b>Total Revenue</b>	<b>93,785,000</b>	<b>-</b>	<b>93,785,000</b>	<b>89,380,902</b>	<b>4,378,804</b>	<b>93,759,706</b>	<b>(25,294)</b>
<b>Expenditures</b>							
Personnel Services	73,613,490	556,817	74,170,307	48,441,419	25,727,910	74,169,329	978
Contractual Services	14,032,107	(1,573,229)	12,458,878	6,924,258	5,487,607	12,411,865	47,013
Equipment	379,486	68,740	448,226	221,017	194,127	415,144	33,082
Commodities	758,917	64,023	822,940	391,399	431,541	822,940	-
Telecommunications	176,700	152,988	329,688	265,436	20,832	286,268	43,420
Travel	171,800	133,637	305,437	195,056	100,527	295,583	9,854
Permanent Improvements	25,000	(25,000)	-	-	-	-	-
Operation of Auto Equip	23,500	28,600	52,100	29,887	18,710	48,597	3,503
Scholarships, Awards and Grants	1,299,000	593,424	1,892,424	1,755,542	136,882	1,892,424	-
Debt Service	3,305,000	-	3,305,000	2,484,352	821,054	3,305,406	(406)
<b>Total Expenditures</b>	<b>93,785,000</b>	<b>-</b>	<b>93,785,000</b>	<b>60,708,366</b>	<b>32,939,189</b>	<b>93,647,555</b>	<b>137,445</b>
<b>Excess Revenue Over Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 28,672,536</b>	<b>\$ (28,560,385)</b>	<b>\$ 112,151</b>	<b>\$ 112,151</b>

**Notes:**

1. Adopted Budget column reflects the FY2026 budget approved by the Board of Trustees on September 18, 2025.
2. The Current Budget reflects budget transfers processed between organizations and accounts.
3. "Actual Year to Date" or "Actual YTD" is current year expenses recorded or booked through May 4, 2026 and does not include encumbrances.
4. All Other Sources includes space rental and other miscellaneous fees/income (lab, transcript, NSF, late fees, etc.)
5. "Forecasted Revenue/Expenses Thru 06/30/26" is based on historical trends, adjusted for knowledge of new initiatives/projects or spendings. Includes encumbrances.
6. "Budget Adjustment" reflects net budget transfers processed between organizations and accounts.



May 6, 2026

To: Dr. Katrina E. Bell-Jordan, President  
From: Opal L. Walls, Director of Procurement Services  
Cc: Beni Ortiz, Vice President Finance and Administration  
Michele Klopotek, Associate Vice President Finance and Administration

RE: FY25 Business Enterprise Program (BEP) Expenditure Report

Northeastern Illinois University (NEIU) continues its commitment to utilize and increase minority, women, and persons with disabilities participation in contracting. NEIU's purchasing process ensures compliance with policies and procedures mandated by applicable state statutes, the Illinois Procurement Code, University Board of Trustee regulations, and the fiscal policies and procedures of the university.

The FY25 compliance plan listed a 30% aspirational goal of \$1,750,311.00 for non construction. Our actual expenditures with BEP vendors was \$2,196,551.00 or 38% of dollars subject to goal (DSG = \$5,834,370.00).

The FY25 compliance plan listed a 20% aspirational goal of \$464,107.00 for construction. Our actual expenditures with BEP vendors was \$493,975.00 or 21% of dollars subject to goal (DSG = \$2,320,533.00).

We continue to meet and exceed our BEP goals due to continued and consistent efforts to engage BEP firms on contracting opportunities whenever possible. We notify BEP vendors well in advance about any upcoming solicitations, and we set our goals accordingly on solicitations and contracts where feasible. NEIU will continue to explore additional opportunities and ensure that BEP firms are represented and participating as required. We understand that reaching our BEP goals in procurement will have a positive ripple effect on the small business sector, our communities, families, and overall economy.

In closing, we thank the NEIU Board of Trustees, President, Senior Management and Administration for their full support and commitment to the BEP program. All contracts and awards that are presented to the Board for approval are extensively questioned regarding BEP participation. The BEP commitment is top of mind and is extremely important by all involved in approving contracts and awards. We look forward to another successful year of reaching and exceeding our goals. Please let me know if I can provide additional information or answer any questions.

# **FY2025 BEP Report**

**May 14, 2026**

# FY2025 BEP Report: Non-Construction

NEIU unique identifier in State's consolidated reports

620 NORTHEASTERN ILLINOIS UNIVERSITY		
NON-CONSTRUCTION		Revised
TOTAL NON-CONSTRUCTION CONTRACT DOLLARS SPENT		\$ 88,389,999
DOLLARS SUBJECT TO GOAL (DSG)		\$ 5,834,370
BUSINESS ENTERPRISE GOAL (30%)		\$ 1,750,311
BEP ACHIEVEMENT		\$ 2,196,551
BEP PERCENT ACHIEVED OF THE GOAL		125.5%
SHELTERED WORKSHOP ACHIEVEMENT THROUGH JANUARY 21, 2025		\$ 1,661
SHELTERED WORKSHOP PERCENT ACHIEVEMENT OF THE GOAL		0.1%
<b>TOTAL BEP AND SHELTERED WORKSHOP ACHIEVEMENT</b>		<b>\$ 2,198,212</b>
<b>TOTAL BEP AND SHELTERED WORKSHOP PERCENT ACHIEVEMENT OF THE GOAL</b>		<b>125.6%</b>
<b>REPORTED SPEND:</b>	<b>ACHIEVEMENT</b>	<b>CONTRACTS</b>
AFRICAN AMERICAN MALE	\$ 127,535	7
AFRICAN AMERICAN FEMALE	\$ 258,346	4
<b>TOTAL</b>	<b>\$ 385,881</b>	<b>11</b>
HISPANIC AMERICAN MALE	\$ 1,534,770	6
HISPANIC AMERICAN FEMALE	\$ 52,720	1
<b>TOTAL</b>	<b>\$ 1,587,490</b>	<b>7</b>
ASIAN AMERICAN MALE	\$ 31,127	2
ASIAN AMERICAN FEMALE	\$ -	0
<b>TOTAL</b>	<b>\$ 31,127</b>	<b>2</b>
NATIVE AMERICAN or ALASKAN NATIVE MALE	\$ -	0
NATIVE AMERICAN or ALASKAN NATIVE FEMALE	\$ -	0
<b>TOTAL</b>	<b>\$ -</b>	<b>0</b>
NATIVE HAWAIIAN or PACIFIC ISLANDER	\$ -	0
NATIVE HAWAIIAN or PACIFIC ISLANDER	\$ -	0
<b>TOTAL</b>	<b>\$ -</b>	<b>0</b>
CAUCASIAN FEMALE	<b>TOTAL</b> \$ 191,716	11
PERSONS WITH DISABILITIES	<b>TOTAL</b> \$ 336	2
SHELTERED WORKSHOP	<b>TOTAL</b> \$ 1,661	0
<b>SUMMARY</b>		
BEP AND SHELTERED WORKSHOP CONTRACTS	<b>TOTAL</b>	33
AVERAGE BEP AND SHELTERED WORKSHOP CONTRACT AMOUNT		\$ 66,612

Dollars Subject to Goal:  
\$5,834,370  
BEP Achievement:  
\$2,196,551  
Percentage Achieved: **38%**



# FY2025 BEP Report: Construction

NEIU unique identifier in State's consolidated reports

620 NORTHEASTERN ILLINOIS UNIVERSITY			
CONSTRUCTION			Revised
TOTAL CONSTRUCTION CONTRACT SPEND		\$	2,440,527
DOLLARS SUBJECT TO GOAL (DSG)		\$	2,320,533
BUSINESS ENTERPRISE GOAL (20%)		\$	464,107
BEP ACHIEVEMENT		\$	493,975
BEP PERCENT ACHIEVED OF THE GOAL			106.4%
REPORTED SPEND:		<u>ACHIEVEMENT</u>	<u>CONTRACTS</u>
AFRICAN AMERICAN MALE		\$ 29,641	1
AFRICAN AMERICAN FEMALE		\$ -	0
TOTAL		\$ 29,641	1
HISPANIC AMERICAN MALE		\$ 141,344	10
HISPANIC AMERICAN FEMALE		\$ 67,407	1
TOTAL		\$ 208,751	11
ASIAN AMERICAN MALE		\$ -	0
ASIAN AMERICAN FEMALE		\$ -	0
TOTAL		\$ -	0
NATIVE AMERICAN or ALASKAN NATIVE MALE		\$ -	0
NATIVE AMERICAN or ALASKAN NATIVE FEMALE		\$ -	0
TOTAL		\$ -	0
NATIVE HAWAIIAN or PACIFIC ISLANDER MALE		\$ -	0
NATIVE HAWAIIAN or PACIFIC ISLANDER FEMALE		\$ -	0
TOTAL		\$ -	0
CAUCASIAN FEMALE	TOTAL	\$ 245,109	9
PERSONS WITH DISABILITIES	TOTAL	\$ 10,475	1
SHELTERED WORKSHOP	TOTAL	\$ -	0
TOTAL BEP CONSTRUCTION CONTRACTS			22
AVERAGE BEP CONSTRUCTION CONTRACT AMOUNT		\$	22,453

Dollars Subject to Goal: \$2,320,533  
 BEP Achievement: \$493,975  
 Percentage Achieved: 21%

# Update on NEIU Properties (Bryn Mawr & El Centro)

May 14, 2026



## 2025–2026 Timeline of Strategic Activities

- **Early 2025 – Property Assessments & Governance Updates**
  - NEIU Facilities Management presents demolition costs to Finance Buildings and Grounds (FBG) committee
  - NEIU Board Chair engages Hollywood–North Park Community Association (HNCPA) on community property concerns
- **Mid 2025 – Community & Stakeholder Engagement**
  - NEIU Government Affairs meets with community stakeholders on property conditions
  - NEIU Board Chair meets HNCPA leadership on Bryn Mawr properties
  - NEIU hosts Strategic Plan draft goals roundtable with community stakeholders for feedback and input
- **Late 2025 – Strategic Alignment & Transparency Efforts**
  - Coordination with Illinois Capital Development Board (CDB), 39th Ward Alderman, State Representative, and other state partners
  - NEIU provides update on Strategic Plan progress to community neighbors (website)
- **Early 2026 – Strategy Approval & Status**
  - Property update provided to NEIU Board (**Jan 2026**)
  - Board approves NEIU 5-Year Strategic Plan (**Feb 2026**)

2



# 2025–2026 Timeline of Strategic Activities

- **2026 – Funding, Planning & Implementation**
  - Illinois Department of Commerce and Economic Opportunity (DCEO) grant submitted for demolition and site stabilization (**Mar 2026**)
  - Property strategy meeting with 39th Ward Alderman (**Apr 2026**)
  - Ongoing coordination with state partners on \$1.7M funding request

3



# Current Actions and Strategic Path Forward

- **Near-Term Mitigation Strategies**
  - DCEO \$1.7M grant to fund demolition of vacant properties; response expected soon
  - Continued advocacy for State appropriations
  - Ongoing exploration of additional funding sources
- **Long-Term Institutional Strategies**
  - NEIU 2026-2031 Strategic Plan approved by Board of Trustees on **February 19, 2026**
  - Initiated NEIU Campus Master Planning process
  - Evaluation of Additional Market Opportunities and Property Value Assessments

4



# FY2027 Preliminary Budget

(May 14, 2026) – *Subject to Revision, Update and Improvement*



## Revenue Assumptions

- Credit hours projected to increase by **1.9%** to 121,196  
*(Detail on Appendix - slide 9)*
- Governor's budget recommendation includes a **1% increase** in state appropriations
- Tuition adjustments effective Fall 2026:
  - Undergraduate: **+1%**
  - Graduate: **+3%**
  - Mandatory fee: **+\$25** per credit hour
- Investment income projected at **\$2.6M**, decrease of **\$800K** from FY2026 due to anticipated federal rate cuts
- Other revenues expected to remain stable

# Strategic Investments

- Student Support & Wellness Services *(SP - Goal 1)*
  - Career Development Services
  - Student Counseling Services
  - Angelina Pedrosa Center for Diversity and Intercultural Affairs
- Academic Program Expansion: new positions to launch Nursing Program *(SP - Goal 2)*
- Employee Engagement, Development & Compensation *(SP - Goal 2)*
  - Employee Excellence Award program
  - Professional Development (Coursera)
  - Across-the-board salary increase (keep pace with cost of living)
- Institutional Branding *(SP - Goal 4)*
- Enrollment Management (sustained funding)
  - Transitioned a previously grant-funded role to permanent position to operate One Stop Center. *(SP - Goal 1)*
- Technology Upgrades & Instructional Innovation - Phase II *(SP - Goal 3)*

*Appendix Slide 11 - for cost breakdown of strategic Investments  
Appendix Slide 13 - Details on Smart Classroom Modernization*



# Cost Management

- Expense Realignment to dedicated revenue sources
  - Debt service expenses (pool, roof and elevators)
  - Auxiliary Cost (NEST, Student Union and Event Spaces)
- Realized NEST Debt Refinancing Savings
- Technology-Driven Efficiencies
- Position Management

# Nest Budget

NEST Housing and LLC Proposed FY27 Budget			
	FY2027 Budget	Restricted Budget	Unrestricted Budget
<b>Revenue</b>			
NEST Revenue	\$ 3,851,600	\$ 3,851,600	\$ -
Less: Allowance	(385,160)	(385,160)	-
<b>Net Revenue</b>	<b>\$ 3,466,440</b>	<b>\$ 3,466,440</b>	<b>\$ -</b>
<b>Expenses</b>			
<b>Housing</b>			
Personnel Costs	\$ 680,700	\$ 680,700	\$ -
Contractual	661,100	661,100	-
Travel	10,800	10,800	-
Commodities	74,800	74,800	-
Equipment	25,700	25,700	-
Telecommunications	5,200	5,200	-
Awards to Students	779,900	779,900	-
Debt Service	2,266,700	1,228,240	1,038,460
<b>Total Expenses</b>	<b>\$ 4,504,900</b>	<b>\$ 3,466,440</b>	<b>\$ 1,038,460</b>
<b>Net Revenue</b>	<b>\$ (1,038,460)</b>	<b>\$ -</b>	<b>\$ (1,038,460)</b>
<b>FY27 Support Needed from Unrestricted Budget</b>	<b>\$ 1,038,460</b>		
<b>FY26 Support from Unrestricted Budget</b>	<b>\$ 1,776,100</b>		
<b>Savings to Unrestricted Budget</b>	<b>\$ 737,640</b>		

	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025
Unrestricted Budget Support for the NEST	\$2.0M	\$2.3M	\$2.3M	\$2.14M	\$3.1M	\$2.8M

5



# FY2027 Preliminary Unrestricted Budget

NORTHEASTERN ILLINOIS UNIVERSITY Fiscal Year 2027 Preliminary Operating Budget UNRESTRICTED OPERATING BUDGET (with comparable data provided for Fiscal Year 2026)			
	FY2026 Budget	FY2027 Preliminary Budget	Annual Change
<b>REVENUES</b>			
State General Funds Appropriations	\$ 41,166,300	\$ 42,401,300	\$ 1,235,000
University Income Fund - Tuition	47,001,700	48,384,500	1,382,800
University Income Fund - Tuition Differential	1,617,000	1,710,200	93,200
University Income Fund - Investment Income	3,400,000	2,600,000	(800,000)
University Income Fund - Others	600,000	600,000	-
<b>Total Revenues</b>	<b>\$ 93,785,000</b>	<b>\$ 95,696,000</b>	<b>\$ 1,911,000</b>
<b>EXPENDITURES</b>			
Personal Services	\$ 73,613,490	\$ 77,636,057	\$ 4,022,567
Contractual Services	14,032,107	11,992,256	(2,039,851)
Equipment	379,486	139,586	(239,900)
Commodities	758,917	759,917	1,000
Telecommunications	176,700	250,100	73,400
Travel	171,800	173,124	1,324
Permanent Improvements	25,000	25,000	-
Operations of Auto	23,500	23,500	-
Awards and Grants	1,299,000	1,299,000	-
Debt Service	3,305,000	3,397,460	92,460
<b>Total Expenditures</b>	<b>\$ 93,785,000</b>	<b>\$ 95,696,000</b>	<b>\$ 1,911,000</b>

6



# FY2027 Preliminary Restricted Budget

<b>NORTHEASTERN ILLINOIS UNIVERSITY</b>			
<b>Fiscal Year 2027 Preliminary Operating Budget</b>			
<b>RESTRICTED OPERATING BUDGET</b>			
<b>(with comparable data provided for Fiscal Year 2026)</b>			
	<b>FY2026 Budget</b>	<b>FY2027 Preliminary Budget</b>	<b>Annual Change</b>
<b>REVENUES</b>			
Student Fee Programs	\$ 12,352,500	\$ 15,511,500	\$ 3,159,000
Sales and Auxiliary Services	7,439,700	4,998,400	(2,441,300)
Indirect Costs Recovery	1,230,500	1,172,200	(58,300)
State and Local Grants and Contracts	17,692,400	16,519,000	(1,173,400)
Federal Grants and Contracts	25,892,600	23,097,300	(2,795,300)
Non-governmental Grants and Contracts	1,015,300	900,000	(115,300)
<b>Total Revenues</b>	<b>\$ 65,623,000</b>	<b>\$ 62,198,400</b>	<b>\$ (3,424,600)</b>
<b>EXPENDITURES</b>			
Personal Services	\$ 11,773,000	\$ 10,036,200	\$ (1,736,800)
Contractual Services	15,252,700	12,579,600	(2,673,100)
Equipment	864,900	639,300	(225,600)
Commodities	567,200	601,100	33,900
Telecommunications	48,400	5,600	(42,800)
Travel	428,800	342,800	(86,000)
Permanent Improvements	281,000	-	(281,000)
Operations of Auto	5,700	-	(5,700)
Awards and Grants	32,039,900	33,711,300	1,671,400
Debt Service/Others	4,361,400	4,282,500	(78,900)
<b>Total Expenditures</b>	<b>\$ 65,623,000</b>	<b>\$ 62,198,400</b>	<b>\$ (3,424,600)</b>

7



# Appendix

8



# Credit Hours Details

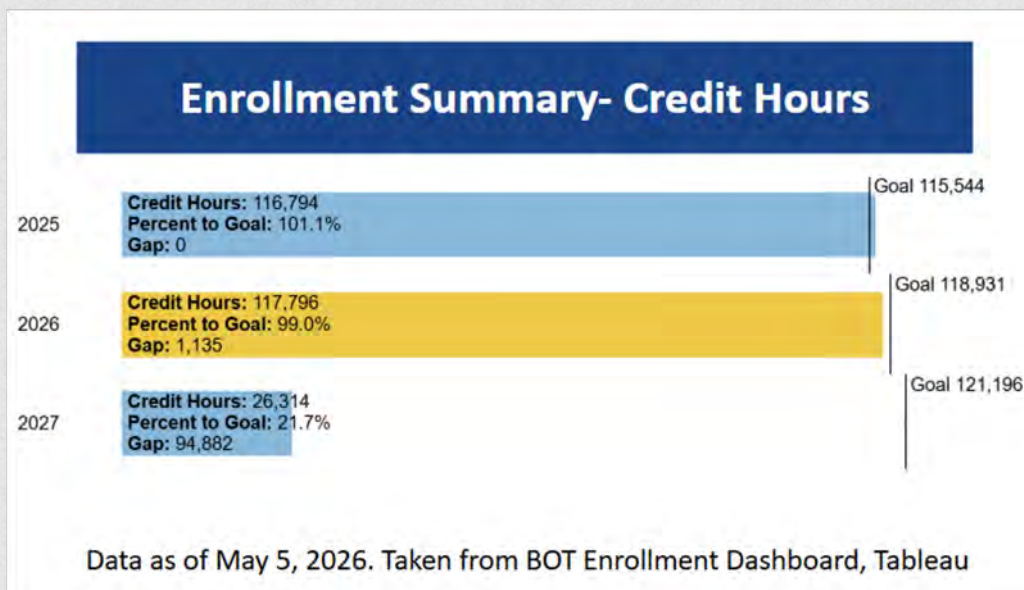
Term	FY2025 Actual	FY2026 Budget	FY2026 Actual + Trend	FY2026 Variance (FY2026 Budget vs FY2026 Actual + Trend)		FY2027 Budget	FY2027 Variance (FY2027 Budget vs FY2026 Budget)	
				Credit Hours	%		Credit Hours	%
Summer II	5,906	6,055	6,025	(29)	-0.5%	6,035	(20)	-0.3%
Fall	53,900	56,775	55,977	(798)	-1.4%	57,152	377	0.7%
Spring	49,319	49,660	49,900	240	0.5%	50,296	636	1.3%
Summer I	7,669	6,441	7,681	1,240	19.2%	7,713	1,272	19.7%
<b>TOTAL</b>	<b>116,794</b>	<b>118,930</b>	<b>119,583</b>	<b>652</b>	<b>0.5%</b>	<b>121,196</b>	<b>2,266</b>	<b>1.9%</b>

Based on Trend.

9



# FY2026 Credit Hours



10



# Strategic Investments

Strategic Investments	Amount	Strategic Plan Goal
Student Support Services	\$ 148,000	GOAL 1: Strengthen student success and retention
Investment in Nursing Program	480,000	GOAL 2: Enhance curricular innovation, scholarship, and faculty/staff excellence
Employee Excellence Awards, Coursera and Across-the-board salary increase (to keep pace with cost of living)	1,915,000	GOAL 2: Enhance curricular innovation, scholarship, and faculty/staff excellence
Upgrade in classroom technology for online learning (Phase II)	872,625	GOAL 3: Improve infrastructure for a sustainable, accessible, and student-centered university
Higher investment in visual branding assets (Marketing)	200,000	GOAL 4: Elevate NEIU's identity as an urban university with regional impact
	<b>\$ 3,615,625</b>	

11



# Estimating FY2027 Revenues

	FY2026	FY2027 Budget Basis	%Δ FY2026 to FY2027
State Appropriations	\$ 41,166,300	\$ 42,401,300	1,235,000
Gross Tuition Revenue	54,020,778	55,660,800	1,640,022
Allowance for Bad Debt	(5,402,078)	(5,566,100)	(164,022)
Allowance for Tuition Waivers			
Net Tuition Revenue	48,618,700	50,094,700	1,476,000
Net Tuition Revenue	47,001,700	48,384,500	1,382,800
Net Differential Tuition	1,617,000	1,710,200	93,200
Other Income	4,000,000	3,200,000	(800,000)
Investment Income	3,400,000	2,600,000	(800,000)
All Other	600,000	600,000	0
<b>Total Estimated Revenue</b>	<b>\$ 93,785,000</b>	<b>\$ 95,696,000</b>	1,911,000

12



# SMART CLASSROOM MODERNIZATION

Modern Technology. Engaged Learning. Stronger Outcomes.



## 1 MODERN TEACHING ENVIRONMENT

- ✓ New podiums
- ✓ Upgraded classroom computers
- ✓ Mounted monitors with swing arms



**Benefit:** Provides faculty with an organized, functional teaching workspace that supports laptops, documents, and digital materials.

## 2 IMPROVED VISUAL INSTRUCTION

- ✓ Laser projectors
- ✓ New projector screens
- ✓ Elmo document cameras



**Benefit:** Delivers brighter high-definition images and allows instructors to easily display books, documents, and demonstrations to the entire class.

## 3 FLEXIBLE DEVICE CONNECTIVITY

- ✓ Direct connections for laptops, tablets, and other devices
- ✓ HDMI, USB-C, USB, and network connectivity
- ✓ Clean, reliable, and easy to use



**Benefit:** Enables faculty and guest presenters to quickly connect personal devices without technical setup or compatibility issues.

## 4 WIRELESS COLLABORATION

- ✓ Wireless presentation devices
- ✓ Share content from laptops, tablets, or mobile devices
- ✓ No cables. No hassle.



**Benefit:** Allows instructors and students to share content from laptops, tablets, or mobile devices directly to the classroom display wirelessly.

## 5 ENHANCED CLASSROOM AUDIO

- ✓ New speaker systems
- ✓ Improved sound clarity
- ✓ Voice amplification for larger classrooms
- ✓ Hybrid technology compatible



**Benefit:** Improves sound clarity and supports voice amplification in larger classrooms while supporting compatibility with Hybrid technologies.

## 6 HYBRID & DISTANCE LEARNING (HYBRID ROOMS ONLY)

- ✓ Mounted cameras
- ✓ Ceiling microphones
- ✓ Confidence monitors
- ✓ Simultaneous in-person and remote participation



**Benefit:** Enables simultaneous in-person and remote participation, supporting hybrid instruction and online learning.

## 7 PROFESSIONAL SERVICES & EQUIPMENT WARRANTIES

- 1 Year Vendor Hypercare Support
- Training Documentation
- Equipment Warranty Coverage



**Benefit:** Ensures successful deployment, faster issue resolution, user adoption, and long-term classroom reliability.



INVESTING IN TECHNOLOGY. EMPOWERING EDUCATORS. ENRICHING STUDENT SUCCESS.





# Background

The external audits help ensure NEIU meets financial reporting standards, regulatory requirements and proper stewardship of federal and state funds. There are three external audits annually:

1. Financial Audit
  - Financial statement reporting and internal controls over financial reporting
  - Primary audience is internal leadership, board, lenders, investors and credit agencies
2. Single Audit
  - For entities that expend \$750,000 or more in federal funds in a fiscal year
  - Internal controls over compliance
  - Primary audience includes federal oversight agencies (Dept of Ed, Dept of Health and Human Services), pass-through grantors and public
3. Compliance Audit
  - Reviews NEIU's compliance with state and federal regulations
  - Primary audience is internal leadership, board, oversight agencies (state auditors)



# 2025 Audit Reports

The University's 2025 reports were released by the Illinois Office of the Auditor General (OAG) on the following dates:

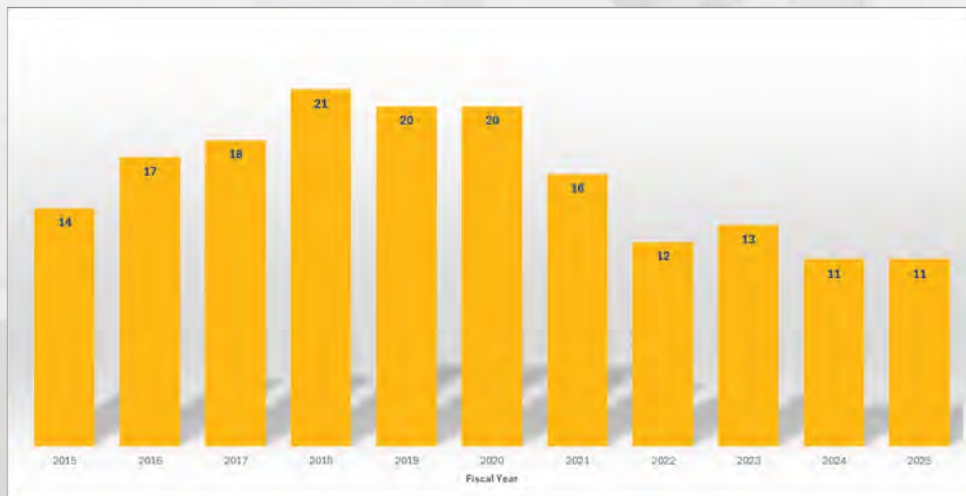
- Financial Audit – March 26, 2026
- Single Audit – March 26, 2026
- Compliance Audit -

NEIU had **11** audit findings (*This is the same as 2024*).

7 of the 11 were repeat findings (001, 002, 003, 004, 006, 009, 011)



## Historical Number of Audit Findings at NEIU (FY2015-2025)



## Status Categories

**Implemented** – the corrective action identified has been fully completed.

**Partially Completed** – the corrective action identified has begun but has not been completed.

**Under Study** – the corrective action identified is still being evaluated.

**\*same categories used when reporting to the Legislative Audit Commission**



## 2025 Audit Finding Listing Financial Audit Report

Finding #	Repeat	Finding Title	Finding Description	Status
001	Yes 2020 2021 2022 2023 2024	Inadequate Control over Census Data	Northeastern Illinois University did not have adequate internal control over reporting its census data to provide assurance that the census data submitted to the State Universities Retirement System (System) and State Employees' Group Insurance Program (Plan) was complete and accurate.	<b>Implemented.</b>
002	Yes 2019 2020 2021 2022 2023 2024	Lack of Adequate Controls Over the Review of Service Providers	Northeastern Illinois University lacked adequate controls over review of internal controls over service providers.	<b>Partially Implemented.</b>

## 2025 Audit Finding Listing Financial Audit Report

Finding #	Repeat	Finding Title	Finding Description	Status
003	Yes 2019 2020 2021 2022 2023 2024	Weakness in Computer Security	Northeastern Illinois University has not adequately safeguarded its computing environment.	Partially Implemented.
004	Yes 2023 2024	Lack of Adequate Change Management Controls	Northeastern Illinois University did not have adequate Change Management Controls.	Partially Implemented.

## 2025 Audit Finding Listing Financial Audit Report

Finding #	Repeat	Finding Title	Finding Description	Status
005	No	Lack of Adequate Controls over Federal Filing Requirements	Northeastern Illinois University did not timely file its data collection form and related reporting package to the Federal Audit Clearinghouse (FAC) for the year ended June 30, 2024.	Implemented.



## 2025 Audit Finding Listing Single Audit Report

Finding #	Repeat	Finding Title	Finding Description	Status
006	Yes 2024	Noncompliance with Enrollment Reporting Requirements	Northeastern Illinois University did not have adequate procedures and controls in place to ensure that the effective date of students who unofficially withdrew was accurately reported to National Student Loan Data System (NSLDS).	Partially Implemented.
007	No	Noncompliance with Federal Funding Accountability and Transparency Act Reporting Requirements	Northeastern Illinois University did not pay reimbursements within 30 days for certain subrecipients in the Research and Development Cluster.	Implemented.

## 2025 Audit Finding Listing Single Audit Report

Finding #	Repeat	Finding Title	Finding Description	Status
008	No	Noncompliance with Reimbursement to Subrecipients	Northeastern Illinois University did not pay reimbursements within 30 days for certain subrecipients in the Research and Development Cluster.	Implemented.



## 2025 Audit Finding Listing Compliance Audit Report

Finding #	Repeat	Finding Title	Finding Description	Status
009	Yes 2023 2024	Inadequate Controls Over Personnel Files	Northeastern Illinois University was not in compliance with personal services guidelines.	<b>Under Study.</b>
010	No	Inadequate Controls over Operations of Automotive Equipment	Northeastern Illinois University was not in compliance with operations of automotive equipment guidelines.	<b>Implemented.</b>

## 2025 Audit Finding Listing Compliance Audit Report

Finding #	Repeat	Finding Title	Finding Description	Status
011	Yes 2023 2024	Noncompliance with the College Immunization Act	Northeastern Illinois University (University) did not comply with the College Student Immunization Act and the Illinois Department of Public Health's (IDPH) administrative rules.	<b>Partially Implemented.</b>



# Questions?

