President's Report to the Academic/Student Affairs, Enrollment, and Technology Committee of the Board of Trustees of Northeastern Illinois University **May 16, 2024**

Action Item: Committee Recommendation Regarding Tenure Awards: Gretchen LaCivita and Nathan Putnam

Gretchen LaCivita, Ph.D.

Following a national search, Gretchen LaCivita, Ph.D., was hired and began her appointment in September 2023 as the Executive Director of NEIU's Master of Science in Nursing (MSN) program within the Daniel L. Goodwin College of Education.

Dr. LaCivita earned a Bachelor of Science in Nursing degree from Millikin University, in Decatur, Illinois, in 1994; a Master's degree in Public Health from the University of Illinois, Chicago in 2007; and a Doctorate of Nursing Practice from Loyola University Chicago in 2018. Dr. LaCivita has been a leader in nursing education for the past 14 years, and has certifications in both nursing education and health care simulation. Dr. LaCivita's significant accomplishments and her leadership role in the implementation of NEIU's new Master of Science degree in Nursing qualify her for tenure and appointment to the rank of Associate Professor.

Recommended Action

I request that the Academic/Student Affairs, Enrollment, and Technology Committee recommend approval of tenure at the rank of Associate Professor of Nursing to Gretchen LaCivita, Ph.D., within the Department of Health Sciences, Physical Education, Educational Foundations, and Urban Community Studies. This recommendation comes with support from the Department of Health Sciences and Physical Education (HSPE), Thomas Philion, Dean of the Daniel S. Goodwin College of Education, and Interim Provost and Vice President for Academic Affairs, Shayne Cofer.

Nathan Putnam, M.M., M.L.I.S., M.B.A.

Following a national search, Nathan Putnam was hired as Associate Dean of Libraries and began his appointment in March 2024.

Mr. Putnam earned a Bachelor of Music degree from the University of Wisconsin, Stevens Point; a Master of Music from Michigan State University, East Lansing, MI; a Master of Library and Information Science degree from Wayne State University; and a Master of Business Administration degree from The Ohio State University. He has over 20 years of experience working at academic and/or non-profit supporting libraries and has taught graduate-level library and information sciences courses. Mr. Putnam's demonstrated record of excellence in librarianship, research/creative activities, and service qualify him for tenure and appointment to the rank of Associate Professor.

Recommended Action

I request that the Academic/Student Affairs, Enrollment, and Technology Committee recommend approval of tenure at the rank of Associate Professor of Libraries to Nathan Putnam. This recommendation comes with support from the NEIU Libraries, Steven Harris, Dean of the NEIU Libraries, and Interim Provost and Vice President for Academic Affairs, Shayne Cofer.

Master of Science in Nursing (72 CH) Budget	Fall 202	8 Year 5 Start		1g Year 1 2-2023		ig Year 2 3-2024		g Year 3 -2025		ng Year 4 5-2026		ing Year 1 26-2027	Operating 2027-			ing Year 3 8-2029		ing Year 4 9-2030		ing Year 5 0-2031
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	cruit and enroll	25 students	per cohort, 2	2 cohorts star	rting in the f	all and sprin	ng semesters	of each fiscal	year.							L	Íi		1	l

ITEMS FOR INFORMATION Academic Program Updates

Interim Provost Shayne Cofer May 18, 2024



Northeastern Illinois University

Mission, Vision, and Values

Home / About / Mission, Vision, and Values



Northeastern Illinois University, as a public comprehensive university with locations throughout Chicago, provides an exceptional environment for learning, teaching, and scholarship. We prepare a diverse community of students for leadership and service in our region and in a dynamic multicultural world.



Gauging the Health of Academic Programs at NEIU

Cyclical Qualitative and Quantitative Assessments and Reviews

Benchmarks of Productivity, Efficiency and Vitality

- Program accreditation or program review
- College accreditation (AACSB, CAEP)
- IBHE review
- HLC accreditation and reaccreditation
- HLC mid-cycle review
- Yearly assessments
- Annual reporting

- National comparisons
- Program nature, # of programs served
- Revenues generated (SCH, Grants, Alternative revenue streams)
- Communities served, NEIU mission
- Enrollment, including # declared majors
- Student faculty ratio
- Completion and success
- URM workforce development



Program Productivity, Efficiency & Health

- National comparisons of standards within disciplines
- Nature of the program and number of other programs served
- Revenues generated (SCH, alternative revenues: cohort classes, certificates, external grant funding, PD seminars)
- Communities served by aligning with mission and goals (Latin and Latin American studies, African and African-American studies, Women, Gender and Sexuality studies, Urban and Community Studies)
- Enrollment: number of declared majors per program, and number of students served through service & cognate courses
- Impacting the workforce: Underrepresented minorities in STEM workforce, ENLACE program produces Latinx administrative leaders, diversifies educators entering public education.
- Completion and success: Exemplary program designation; placement rates: 100% placement rates in Secondary Education, Music Education, etc.



Spring 2024 Enrollment Snapshot (May 2024)

UNDERGRADUATE	May 2024	GRADUATE	May 2024
Undergraduates	3,712	3,712 All Graduate students	
Majors in CAS	1,238	Degree seeking Gradua	te 305
Majors in CBT	696	students in the CAS	305
Majors in GCOE	439	Degree seeking Graduates students in the CBT	te 135
NDP Majors	179	Degree seeking Gradua	te
UNDECLARED	1,305	students in the GCOE	696
% of undeclared students*	31%	Graduate Certificate Programs	108

*Undeclared students: Freshmen and sophomores taking General Education classes; Newly transferred students; Students in the major, who haven't completed a major declaration form; Students at large.



Degree Granting Programs Offered at NEIU

A balance of Choices and Efficiencies

Undergraduate Programs: 50 Bachelor degree programs*

CAS: **28** programs CBT: **8** programs GCOE: **12** programs NDP: **2** programs

* NEIU offers fewer programs relative to its net undergraduate enrollment than our IL Public peer institutions

Graduate Programs: 43 Masters degree programs

CAS: **20** programs CBT: **3** programs GCOE: **20** programs

(NEIU Office of Institutional Research and IBHE Inventory of Programs, *retrieved Oct. 2023*) 8 of 32



May 2024 UG Enrollment CAS(1238); NDP(179)

CAS Program	May 2024	CAS Program	May 2024	CAS Program	May 2024
Anthropology	8	Art	58	Biology	170
Economics	19	Graphic Design	44	Chemistry	20
Environmental Studies	15	Music (BA)	7	Earth Science	4
Geography	10	Music (BM)	27	Environmental Science	14
Global Studies	16	СМТ	99	Mathematics	11
Justice Studies	78	English	61	Physics	13
Political Science	35		07		
Psychology	209	History	37	NDP Program	May 2024
Social Work	204	Philosophy	16	Interdisciplinary	135
	_	Spanish	16	Studies	100
Sociology	28	LLAS	2	UWW	44
WGS	5			Morthe	octorn

*1305 Undeclared majors

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May 2024 Enrollment in Majors: GCOE (439);CBT (696)

GCOE Program	May 2024	CBT Program	May 2024	
Urban Community Studies	3	Accounting	102	
Physical Education	54	Finance	63	
Community Health	27	General Business Administration	52	
Human Resource Development	50	Computer Science	260	
Early Childhood Education	120	Cybersecurity	61	
Special Education	58	Management	67	
BLBC-Elementary	16	Marketing	60	
Elementary Education	88			
Middle Level Education	22			

*1305 Undeclared majors

May 2024 Graduate Degree Enrollment*: GCOE (696)

Program	May 2024
Counseling (Mental Health)	132
Counseling (Rehabilitation)	17
Counseling (School)	60
Counseling (Couple/Family)	41
Community and Teacher Leaders	19
Urban Community Studies	20
Secondary Ed	35
Exercise and Sport Science	28
Public Health	32
Ed. Leadership (Higher Ed)	34

Program	May 2024
Ed. Leadership (School)	85
Human Resource Development	17
Literacy Education	45
Special Education LBS I	53
Special Education LBS II	34
Elementary Education	31
Middle Level Education	9

*does not include students in Graduate Certificate programs

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May 2024 Graduate Enrollment*: CAS (305), CBT (135)

CAS Program	May 2024	
Biology	20	
Chemistry	18	
Communication, Media & Theatre	13	
English	12	
Geography & Environmental Studies	12	
History	12	
Linguistics	16	
Music	22	
Political Science	9	
Gerontology**	3	**re De
Social Work	113	De
TESOL	26	
Latin American Literature/Cultures	14	12 of 32

CBT Program	May 2024
Accounting	20
Business Administration	46
Computer Science	69

*does not include students in Graduate Certificate programs

**replaced by Human Development in Fall 2024



Programs with Small # of Majors: Cost and Value

- SERVICE: Serve programs through Gen Eds, required Core, Cognates and Electives (Philosophy, Physics)
- REVENUE: Most of the programs with small numbers of majors bring in net revenue/value to University due to service component, grants/visibility, etc.

Philosophy (Comprehensive mission): Service courses, Gen Ed WGS, LLAS (Mission-centric, Interdisciplinary, Low Cost): Gen Ed, Electives

- VISIBILITY: Grant activity brings funds, student opportunities and high profile publicity to NEIU Environmental Science (Interdisciplinary, Low Cost): Environmental Justice Grants/visibility, Gen Ed Earth Science: Grants, opportunities for students
- EFFICIENCY: Course rotations & stacked sections add efficiency to the class schedule
 Northeastern

AY 2023-24: Revenue from Small Programs

Program	# of Majors	# of Tenure Track Faculty	AY SCH	AY Tuition Revenue	Net Revenue?
Philosophy	16	3	1971	\$788,400	Yes (\$443K)
WGS	5	1	705	\$282,000	Yes (\$40K)
LLAS	2	0	288	\$115,200	Yes (\$20K)
Earth Science	4	3*	833	\$333,200	Yes (\$10K)

* One of the 3 TT faculty is on a 100% administrative assignment

Interdisciplinary programs: Generate SCH for others

Program	# of Majors	# of Tenure Track Faculty	AY SCH	AY Tuition Revenue	Net Revenue
Environmental Science	14	0	144	\$57,600 from ENVI Courses	SCH in Bio, Chem, Phys, ESci
Global Studies	16	0	85	\$34,000 from GS Courses	SCH in CAS, GCOE, CBT

Envi majors take 3 "ENVI" designated courses and 19-20 core and elective courses in other STEM disciplines + electives; GS majors take 3 "GS" designated courses and core & elective courses in other disciplines in CAS, GCOE, CBT



IBHE Reporting on Programs with Small # of Majors

- Illinois Board of Higher Education (IBHE) annual Academic Program Efficiency and Effectiveness Reporting (APEER) identifies programs with small numbers of majors and requires NEIU to report on them.
- IBHE classifications for low enrolled programs are
 - 1. Sunset (with a teach out period)
 - 2. Consolidate (Change program structure, combine with another)
 - 3. Redesign (Changes to curricular structure, review in # years)
 - 4. Justification (Good standing with review in # years)
 - 5. Strong Institutional Justification (and no further action)
 - 6. Priority Review (to determine appropriate action)
 - 7. Continued Review (Continuation of review)
 - 8. New Program (new program and should not be classified)



Five-year Enrollment Trends in Programs identified in IBHE APEER (2023)

Program	Fall 2019	Fall 2020	Fall 2021	Fall 2022	Fall 2023	Status Reported
UCS	9	7	5	8	4	Redesign
MLED	10	27	29	24	27	Justification: Good Standing
Global Studies	14	12	10	7	18	Priority/Continued Review
Earth Science	20	13	7	4	2	Priority/Continued Review
Geography	11	9	3	5	10	Priority/Continued Review
Anthropology	18	17	15	10	14	Redesign

Prior Years APEER (2018-2021) Justification: Philosophy, Physics (cognates to other majors) Justification: WGS, LLAS (mission critical)



Update on Programs with Small # of Majors

- IBHE yearly Academic Program Efficiency and Effectiveness Reporting (APEER) identifies programs with small numbers of majors and requires NEIU to report on them.
- IBHE recommends consolidating programs under one CIP code where appropriate, and offering tracks/concentrations.
- Proposed plan under consideration
 Program faculty have been asked to look at consolidating
 4 undergraduate degrees of study into 2 undergraduate
 degrees with 2 concentrations each
 Earth Science (4 majors)
 Geography (10 majors)
 Environmental Studies (15 majors)
 Environmental Science (14 majors)
- Curricular updates over AY 2024-25



2024-2025 MAY 1 STATISTICS BETTER BETTERFUTURE BETTERFUTURE

2025-2026 FAFSA

- US Department of Education committed to October 1 release
- Draft of FAFSA for public comment pending
- base year income 2023

	2023-24	2024-25	% change
	January 1	May 1	
Total number of students who submitted a FAFSA	7,036	7,149	2%
Number of files packaged	1,541	3,290	113%
Number selected for verification	854	16	-98%
Not eligible for grant assistance	334	694	108%
Number of PELL Grant eligible FAFSAs	2,548	2,627 79% of packaged	3%
		18 of 32	

Degree Works

Replacement of current degree audit tool

Ellucian product so it is integrated with current Student Self Service system

Incorporated graduate programs into degree audit

Clear demonstration of requirements, both completed and outstanding

Nuanced search features for academic advisors

Future phases include Educational Planner & Transfer Equivalency



Custom Search Features for Advisors

tudent ID		First/middle name La		Last name	
Curriculum					^
Degree	v	Level	~	Classification	Y
Catalog year 🗸 🗸 🗸		Major (0/172)	×	Minor (0/77)	v
College (0/6)	*	Concentration (0/140)	~	Student type (0/11)	~
Custom Academic Standing (0/5)	~	Admit Term (0/24)	~	Admit Type (0/20)	^
Undergrad GPA (0/5) 🗸 🗸		Cohorts (0/9)	~	Graduation Status (0/3)	~
Holds (0/10) 🗸		Housing (0/1)	~	Veteran (0/1)	v
Grad GPA (0/5)	~				



Student Summary Block

egree Audit					
Student ID	×	Select Student	v	Degree Bachelor of Arts	
Advanced search					
Classification Sophomore, 30-59 hr	s Major Undeclared	Major (D399) Level Underg	raduate College N	Academic Advisor Lynn Bryan	



	ree in Bachelor of Arts	INCOMPLETE		
edits	required: 120 Credits applied: 115 Ca	atalog year: 2022-2023	GPA: 3.85	
0	Minimum Total Credits Required	Still needed:	You currently have 115 credits including both earned and in-progress courses. To graduate, you need to successfully complete a minimum of 5 additional credits and all graduation requirements. Your degree has 36 elective credits allowed. Please plan your course choices with your advisor.	
0	Minimum Credits Earned from NEIU			
0	Minimum Credits in Upper Division Coursework	Still needed:	You have taken 39 upper-division credits. You still need a minimum of 1 more upper-division credits.	
0	Minimum 2.0 Overall GPA met			
0	General Education complete via Associate Degree or IAI Core Curriculum			
0	Math Quantitative Reasoning			
0	Improving Human Relations			
0	English 101 Requirement			
0	Writing Intensive Requirement			
0	University Core Curriculum	Still needed:	See University Core Curriculum section	
0	Major Requirements	Still needed:	See Major in Justice Studies section	
0	Minor Requirements	Still needed:	See Minor in Criminology section See Minor in Latina/o/x and Latin American Studies section	

"Onboarding" Initiatives for new undergraduate students

Office of Student Success & Retention (partnering with undergraduate admissions)

• Orientations

- Saturday May 4 62 students attended
- Tuesday May 21 (CPS onboarding day) working with CPS OSCPA
- Tuesday June 12
- Saturday June 15
- Thursday June 27
- Tuesday July 9
- Tuesday July 23
- Tuesday August 13 (CCC alumni day)
- Wednesday August 14
- Tuesday August 20
- Multiple tracks within Orientation to accommodate students that still need onboarding support



"Onboarding" Initiatives

for new undergraduate students

Continued...

- New Initiative: one-on-one appointments with admission counselors, every day of the week
- "Next-step workshops" every other week
- New email, mail, and SMS communication plan for admitted students and ITE students.
- Weekly: data sent to advisors on admitted, non-registered students
- New: incoming first-year AND transfer students can meet with their advisors before orientation and register (previously, only transfer students)
- SSR team monitoring the ITE to ensure students are properly connected to Success Programs and campus supports (TRIO, CASA, CASEP)
- SSR team working with Hope Chicago to assign all incoming Hope Scholars into Proyecto Pa'Lante and Project Success
- SSR team, Success Programs, El Centro, Title V Exito grant teams onboarding students at high school campuses



Degree Works

Replacement of current degree audit tool

Ellucian product so it is integrated with current Student Self Service system

Incorporated graduate programs into degree audit

Clear demonstration of requirements, both completed and outstanding

Nuanced search features for academic advisors

Future phases include Educational Planner & Transfer Equivalency



Custom Search Features for Advisors

tudent ID		First/middle name		Last name	
Curriculum					^
Degree	×	Level	~	Classification	Y
Catalog year 🗸 🗸 🗸		Major (0/172)		Minor (0/77)	Y
College (0/6)	*	Concentration (0/140)	~	Student type (0/11)	~
Ċustom					^
Academic Standing (0/5)	~	Admit Term (0/24)	~	Admit Type (0/20)	v
Undergrad GPA (0/5) 🛛 🗸		Cohorts (0/9)	~	Graduation Status (0/3)	v
Holds (0/10) 🗸		Housing (0/1)	~	Veteran (0/1)	v
Grad GPA (0/5)	~				

Northeastern

Student Summary Block

refreshed 05/09/2024 5:26 PM &					
Student ID	×	Select Student	v	Degree Bachelor of Arts	
dvanced search					
lassification Sophomore, 30-59 h	rs Major Undeclared	Major (D399) Level Underg	raduate College N	Academic Advisor Lynn Bryan	



	ree in Bachelor of Arts	INCOMPLETE		
edits	required: 120 Credits applied: 115 Ca	atalog year: 2022-2023	GPA: 3.85	
0	Minimum Total Credits Required	Still needed:	You currently have 115 credits including both earned and in-progress courses. To graduate, you need to successfully complete a minimum of 5 additional credits and all graduation requirements. Your degree has 36 elective credits allowed. Please plan your course choices with your advisor.	
0	Minimum Credits Earned from NEIU			
0	Minimum Credits in Upper Division Coursework	Still needed:	You have taken 39 upper-division credits. You still need a minimum of 1 more upper-division credits.	
0	Minimum 2.0 Overall GPA met			
0	General Education complete via Associate Degree or IAI Core Curriculum			
0	Math Quantitative Reasoning			
0	Improving Human Relations			
0	English 101 Requirement			
0	Writing Intensive Requirement			
0	University Core Curriculum	Still needed:	See University Core Curriculum section	
0	Major Requirements	Still needed:	See Major in Justice Studies section	
0	Minor Requirements	Still needed:	See Minor in Criminology section See Minor in Latina/o/x and Latin American Studies section	

ASAET Committee Meeting



Thursday, May 16, 2024

Nest Occupancy Report

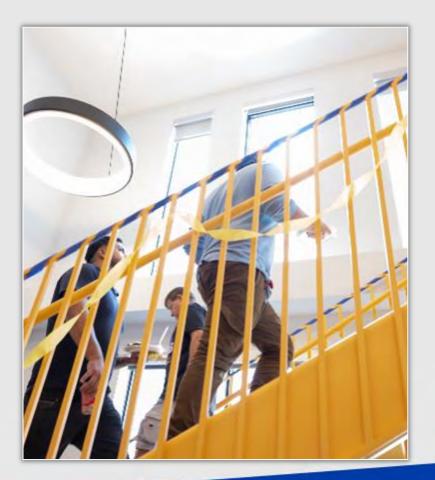
Spring 2024

Total Leases: 327 Renewal: 95 New Student: 231

Current Occupancy Rate: 75.89%

Target Occupancy Rate: 91%

As of May 10, 2024





Survey Results

Invited: 380

Complete Responses: 207

Response Rate of 54.4%

89.9% rated The Nest satisfactory or above (includes they "like The Nest a lot" and they "Love The Nest")

Top 5 positives remarks:

Respondents reported positive feedback of:

Programming (Events & Leasing Initiatives)

Management response

Security

Fitness & Entertainment Centers

Customer Service & Staff Presence

Top 5 areas of improvement:

Respondents reported constructive feedback of:

Roommate selection

Elevators malfunctioning

Maintenance Response

Move-In conditions

Cannabis use





Career Development

2023 - 2024:

203 Class presentations 145% increase 2,390 students/alumni 72% increase

- 1:1 appointments 912 students/alumni 38% Increase
- 3 Career Fairs (2 in-person/1 virtual) 210 employers / 823 students/alumni Added virtual Internship Fair for Social Work students/alumni

62 % increase in student attendance