

**Action Item: Expenditure Recommendation for Purchases of \$100,000 or more –  
UIC Facility Use Contract**

Northeastern has held its commencement ceremonies at the Credit Union 1 Arena located on the University of Illinois at Chicago (UIC) campus since December 2011, as NEIU does not have the space to hold an indoor commencement on the main campus. This arena was originally chosen because of its reasonable rental rate, location in the city, and seating capacity that allows our graduates to have at least six guests attend the ceremony. A majority of NEIU students are first-generation college graduates who request additional commencement tickets for their family.

The contract for use of the Credit Union 1 Arena includes space rental fee, as well as costs for arena labor and equipment, parking, utilities, security, and various other charges. Over the past eight years, Northeastern has been able to identify cost saving opportunities by splitting the costs of several contracted production elements such as sound, lighting, web streaming, and video production with UIC since both institutions use these services for their December and May ceremonies.

Our longstanding history and positive relationship with UIC and the Credit Union 1 Arena has allowed for the successful planning and execution of NEIU's commencement ceremonies.

Board approval is requested to enter into a three (3) year contractual agreement for use of the Credit Union 1 Arena for the next six (6) commencement ceremonies. The contract will begin with the December 2022 commencement and will end with the May 2025 ceremony.

**Requested Action**

I request that the Committee recommend approval of the 3-year contract between NEIU and the University of Illinois Chicago for use of the Credit Union 1 Arena for future NEIU Commencement exercises at a cost of \$395,415.00.

**Cost of the Agreement by Year:**

**Year 1**

December 2022 = \$68,750.00

May 2023 = \$58,750.00

TOTAL = \$127,500.00

**Year 2**

December 2023 = \$71,150.00

May 2024 = \$60,500.00

TOTAL = \$131,650.00

**Year 3**

December 2024 = \$73,640.00

May 2025 = \$62,625.00

TOTAL = \$136,265.00

**Three Year Contract Total = \$395,415.00**

**Action Item: Expenditure Recommendation for Purchases of \$100,000 or More  
Janitorial Services – El Centro**

**Background**

Northeastern Illinois University contracts with a firm to provide janitorial services at the El Centro campus. The current contract expires on September 30, 2022 with no renewal options available. An Invitation for Bid solicitation was advertised on April 20, 2022. The scope of services includes janitorial services for the El Centro campus. Nine bids were received on May 10, 2022. ATALIAN US Midwest was the lowest responsible and responsive bidder.

**Considerations**

The vendor is responsible for janitorial services at the El Centro campus including the El Centro main building and Welcome Center. The vendor shall provide supervision, labor, tools, equipment, cleaning products and incidentals to keep designated areas in a clean and sanitary condition at all times.

Estimated cost is \$500,000 for a five (5) year contract term.

ATALIAN US Midwest has met the 30% BEP goal by subcontracting with Dust Em' Clean.

The University is seeking Board approval to enter into a five (5) year contract with ATALIAN US Midwest. There are no renewal options available on this contract.

**COST**

Not to exceed \$500,000 for 5 years

**SOURCE OF FUNDS**

Janitorial

**RECOMMENDED VENDOR**

ATALIAN US Midwest  
525 Washington Blvd., 25th Floor  
Jersey City, NJ 07310

**BEP Subcontractor**

Dust Em' Clean (African American Female)  
503 E. 61st Street  
Chicago, IL 60637

**Summary of Bids**

Nine firms submitted bids. List will be provided upon request.

**Recommended Action**

I request that the Committee recommend approval to enter into a five-year contract for Janitorial Services for the El Centro campus with ATALIAN US Midwest for an total amount not to exceed \$500,000.00.

**ACTION ITEM: APPROVAL OF RATIFIED CONTRACT BETWEEN NEIU AND TEAMSTERS LOCAL 700 / BUILDING SERVICE WORKERS**

On July 26, 2022, Teamsters Local 700 voted to ratify their labor agreement. Details of the agreement are as follows:

**Wages and Length of Agreement:**

- The agreement would be a four-year agreement, expiring on June 30, 2026.
- On July 1 of each year of the contract, the BSW's would receive a 2.0% hourly wage increase.

**Highlights of Other Agreed Language:**

- BSWs currently receive one grace period a month for tardiness. The parties agreed to increase that to two grace periods a month.
- Added the Juneteenth holiday.
- Established a pre-disciplinary process in case of proposed discipline of employees.
- Created a voluntary employee list to manage critical overtime situations that arise with less than 24 hours' notice.

**Financial Impact:**

- The first-year cost of a 2% increase is \$24,999 overall, with \$21,460 paid from State funds and the remainder paid with auxiliaries/locals.
- The four-year cost with compounding totals \$103,036 with \$88,454 paid from State funds.

**Requested Action**

I request that the Committee recommend approval of the ratified, four-year labor agreement between the University and Teamsters Local 700.

## **ACTION ITEM: APPROVAL OF FISCAL YEAR 2023 UNIVERSITY OPERATING BUDGET**

### **Summary**

The University is requesting an operating budget of \$87,329,700 for Fiscal Year 2023. This represents a decrease of 3.2% from FY2022, primarily due to the expiration of Federal COVID-19 relief funding. The FY2023 budget is based on a 6% decline in projected tuition revenue and a 5% increase in the State appropriation. The requested operating budget is balanced between revenues and expenditures, in part by relying on \$1.2 million in Federal COVID-19 relief funding that has been deferred from FY2022. These funds will not be available in FY2024, and sustainability planning is necessary to address the gap.

### **Overview**

The Northeastern Illinois University Board of Trustees is asked to approve the University operating budget that represents preliminary estimated spending plans for the upcoming fiscal year beginning on July 1, 2022 and will be asked to approve the final FY2023 detailed budget at its September 2022 Board meeting.

In August 2003 the Illinois Board of Higher Education (IBHE) adopted Recommended Actions to Expand and Enhance Public University Annual Operating Budget Review, Approval and Oversight. Actions included a requirement that each public university adopt a "preliminary/estimated spending plan" prior to July 1 that includes:

- funding sources reported by, at a minimum, State-appropriated funds, University income funds, and all other non-appropriated funds, and
- expenditures by object of expenditure (e.g., personal services, contractual services, equipment).

This report provides the information required by the IBHE for the FY2023 internal budget.

The University's unrestricted operating budget is comprised of two main sources of funds – state general funds appropriations (approximately 43 percent of operating revenues) and university income funds, mostly tuition (approximately 57 percent of operating revenues).

At the September 2022 Board meeting a final detailed budget for FY2023 will be presented for approval.

### **State appropriation**

In FY2022, the University received an appropriation of \$35,566,900. In April 2022, the Governor signed into law a budget that called for a 5% increase of \$1,788,400, to a total of \$37,345,300 for FY2022. The preliminary budget presented here includes this level of appropriation.

### **Income fund**

The unrestricted operating budget reflects the tuition and fee rates adopted by the Board in November 2021 for FY2023, and enrollment projections developed internally by the University. These tuition rates include no increase in undergraduate tuition, currently 420.44 per credit hour for Illinois residents and a two percent increase for new graduate students from 441.46 to 450.29 per credit hour for Illinois residents.

The FY2022 budget was developed during the evolving COVID-19 pandemic in a year where nearly all classes and a majority of employees were learning and working remotely. Enrollment and registration patterns through the pandemic have been atypical, making forecasting difficult. In the end, the FY2022 budget anticipated a 9% decline in student credit hours, while in actuality, the decline is trending at approximately 14% below FY2021 levels.

## **ACTION ITEM: APPROVAL OF FISCAL YEAR 2023 UNIVERSITY OPERATING BUDGET**

The forecast for FY2023 tuition revenues is based on an examination of the flow of new and continuing graduate and undergraduate students. For continuing students, declining enrollment in recent years leads to persistent future declines as well, as incoming classes are not sufficient to replace the flow of students who are graduating. For this reason, this budget anticipates a decline in continuing credit hours for FY2023 as well, with retained student credit hours anticipated to fall approximately 9% below FY2022 budgeted levels and approximately 6% below the current FY2022 projections.

For new student credit hours, this budget considers the likely impact of the the NEIU for YOU program approved by the Board of Trustees during FY2022. This program is designed to reverse the declining trend in new student enrollment and has established targets of 400 new first-time full-time freshmen, 900 new transfer students, and 538 new graduate students for Fall 2022. The FY2023 budget is built around these targets. This would represent a total increase of 220 new students relative to the previous year, a substantial improvement but not enough to offset the headwinds associated with the declines of the recent past. Total credit hours are projected at 128,300 for FY2023. In total, the FY2023 budget anticipates a 6 percent decline in budgeted tuition revenue, from \$50,780,200 to \$47,412,000.

For FY2022, Other Income included \$2,788,000 in federal COVID-19 relief funding. While financial statements for FY2022 are not yet finalized, lower-than-anticipated spending during that fiscal year resulted in a reduced need claim these funds and they have not to date been claimed. In addition, there has been an extension in the time period available to claim expenditures against the associated federal grants, and as a result of these events, the University is budgeting for \$1,200,000 in COVID-19 relief funding during FY2023. This is reflected as part of Other Income in Table 1.

In addition to the appropriation and tuition revenue, the University generates a small amount of other income from interest on cash balances and miscellaneous sales. This amount is budgeted at \$400,000 for FY2023. In the coming weeks, as fall enrollments materialize, the final budget will consider any known changes to state funding and tuition revenues and high priority spending needs.

### **Expenditures**

Expenditures for FY2023 will be balanced to anticipated operating revenues. At this time, the University is finalizing spending plans based on the anticipated revenues of \$87,329,700 as outlined above. The FY2023 request budget was approved at a level of \$95,685,500, and the FY 2022 final operating budget was set at a level of \$90,227,800. While the expenditure budget reflects a significant decline from the FY2022 budget and the FY2023 request budget approved by the Board in September 2021, reorganization and improved efficiencies have seen expenditures for the current and past (FY2021) budget years come in substantially below budget. While a significant cause of lower than anticipated spending has been personnel turnover and vacant positions, it is not the only change. The pandemic affected workflow and work processes, often making them more efficient, and as the University adjusts to the new normal, personnel and non-personnel budgets are being adjusted to reflect this changed environment.

### **Restricted operating funds**

In addition to the unrestricted operating budget, this preliminary plan includes forecasts for the restricted operating budget, which includes student fee programs, auxiliary services, indirect costs and grant sources. The restricted operating budget includes expenditures from revenue sources that are restricted either by an external requirement or by internal accounting policy. Preliminary student fee program budgets reflect the fee rates as approved by the Board of Trustees in November 2021. These restricted operating funds are projected to total \$59,279,300 in FY2022. This represents a decline of \$5,676,000 from FY2023, primarily due to the decline in federal COVID-19 support and a decline in student fee-supported activities due to anticipated declines in credit hour enrollment.

**ACTION ITEM: APPROVAL OF FISCAL YEAR 2023 UNIVERSITY OPERATING BUDGET**

The total preliminary FY2023 budget is summarized in Table 1. Resources available for operating purposes in FY2023 are estimated at \$146,609,000, a decrease of \$8,574,200 or 5.5 percent, from the FY2021 budget. Approximately \$4,588,000 of this decline represents a reduction of federal COVID-19 relief funding.

**Requested Action**

It is requested that the Board of Trustees approve the FY2023 preliminary budget as presented in Tables 1 and 2 and as described above.

**ACTION ITEM: APPROVAL OF FISCAL YEAR 2023 UNIVERSITY OPERATING BUDGET**

**Table 1**  
**NORTHEASTERN ILLINOIS UNIVERSITY**  
**Fiscal Year 2023 Operating Budget**  
(with comparable data provided for Fiscal Year 2022)

	FY2022 Budget	FY2023 Budget	Annual Change	
			Dollar	Percent
<b><u>Unrestricted Operating Budget</u></b>				
State General Funds Appropriations	\$ 35,566,900	\$ 37,345,300	\$ 1,778,400	5.0 %
University Income Fund - Tuition	50,780,200	47,412,000	(3,368,200)	(6.6)
University Income Fund - Tuition Differential	692,000	972,400	280,400	40.5
University Income Fund - Other*	3,188,700	1,600,000	(1,588,700)	(49.8)
<b><i>Unrestricted Operating Budget</i></b>	<b>\$ 90,227,800</b>	<b>\$ 87,329,700</b>	<b>\$ (2,898,100)</b>	<b>(3.2) %</b>
<b><u>Restricted Operating Budget</u></b>				
Student Fee Programs	\$ 9,001,100	\$ 8,412,600	\$ (588,500)	(6.5) %
Sales & Services	2,817,100	2,463,800	(353,300)	(12.5)
Auxiliary Services	3,977,900	4,056,500	78,600	2.0
Indirect Costs Recovery	2,138,900	1,870,600	(268,300)	(12.5)
Grants & Contracts-Education	600,000	600,000	-	-
State and Local Grants & Contracts	12,704,400	12,028,100	(676,300)	(5.3)
Federal Grants & Contracts**	32,926,000	28,926,000	(4,000,000)	(12.1)
Private Grants & Contracts	790,000	921,700	131,700	16.7
<b><i>Restricted Operating Budget</i></b>	<b>\$ 64,955,400</b>	<b>\$ 59,279,300</b>	<b>\$ (5,676,100)</b>	<b>(8.7) %</b>
<b>Total Operating Budget</b>	<b>\$ 155,183,200</b>	<b>\$ 146,609,000</b>	<b>\$ (8,574,200)</b>	<b>(5.5) %</b>

\* Includes \$1,200,000 in anticipated lost revenue from COVID-19 relief funding.

**ACTION ITEM: APPROVAL OF FISCAL YEAR 2023 UNIVERSITY OPERATING BUDGET**

**Table 2**  
**NORTHEASTERN ILLINOIS UNIVERSITY**  
**Fiscal Year 2023 Operating Budget**  
**by Function and Line Item**

<b>Functional Categories</b>	<b>Unrestricted Operating Budget (State and Tuition)</b>	<b>Restricted Operating Budget</b>	<b>Total</b>
Instruction	\$ 46,786,306	\$ 7,883,300	\$ 54,669,606
Organized Research	135,831	1,671,600	1,807,431
Public Service	704,273	13,850,600	14,554,873
Academic Support	6,644,136	2,358,600	9,002,736
Student Services	4,176,266	24,358,500	28,534,766
Institutional Support	14,594,473	1,631,200	16,225,673
Operations and Maintenance	12,160,815	2,984,100	15,144,915
Independent Operations	-	4,541,400	4,541,400
Benefits/Social Security/Medicare	1,051,000	-	1,051,000
Health Insurance Reserve Fund	1,076,600	-	1,076,600
<b>Total</b>	<b>\$ 87,329,700</b>	<b>\$ 59,279,300</b>	<b>\$ 146,609,000</b>

<b>Line Item Categories</b>	<b>General Operating Fund (State and Tuition)</b>	<b>Restricted Funds</b>	<b>Total</b>
Personal Services	\$ 67,979,324	\$ 14,562,000	\$ 82,541,324
Contractual Services	11,570,573	12,010,600	23,581,173
Travel	180,161	250,500	430,661
Commodities	819,275	871,600	1,690,875
Equipment	875,345	646,600	1,521,945
Telecommunications	176,422	61,300	237,722
Awards/Grants/Tuition Waivers	1,299,000	22,591,300	23,890,300
Permanent Improvements	25,000	122,500	147,500
Benefits/Social Security/Medicare	1,051,000	3,673,000	4,724,000
Health Insurance Reserve Fund	1,076,600	-	1,076,600
Indirect Costs	-	2,138,900	2,138,900
Other/Transfer Out (Debt Service)	2,277,000	2,351,000	4,628,000
<b>Total</b>	<b>\$ 87,329,700</b>	<b>\$ 59,279,300</b>	<b>\$ 146,609,000</b>

## **ACTION ITEM: FY2024 UNRESTRICTED OPERATING BUDGET REQUEST**

### **Introduction**

The Northeastern Illinois University Board of Trustees is asked to approve the University operating budget that represents spending plans for the fiscal year beginning on July 1, 2022 and ending on June 30, 2023. A preliminary budget was approved at the June 2022 Board of Trustees meeting.

This FY2024 Unrestricted Operating Budget request presented to the Board of Trustees acknowledges the current financial constraints in the State of Illinois, as well as recent enrollment trends and actions taken to impact student recruitment. This budget is intended to advance the strategic goals developed by the University community and endorsed by the Board. This budget request includes funding for new and continuing items that address the strategic initiatives identified by the University community and support our Strategic Goals and Action Steps.

The University continues to incorporate strategic planning and shared governance into budget development. The University Planning and Budget Council (UPBC) is the Board-recognized governance body for providing input and counsel to the University administration in the planning, development, and implementation of the University budget. The UPBC has two elected representatives from each of the academic colleges, one faculty member from the Library, the current NEIU faculty representative on the IBHE Faculty Advisory Council, two representatives from the Administrative and Professional Council, two from the Civil Service Council, two students appointed by the Student Government Association, and one dean chosen by the Provost's Deans Council. A UPBC chair having a three-year appointment is selected. Also, the University President, the Vice President for Finance and Administration, and the Executive Director of University Budgets are ex-officio members.

This FY2024 request budget reflects structural and strategic initiatives identified by the UPBC. During FY2022, the UPBC focused on initiatives that would positively impact enrollment and residence life. This budget reflects the results of those recommendations, as well as strategic initiatives previously identified by the UPBC but not previously funded.

### **Overview of Operating and Capital Budget Requests**

The budget requests brought before the Northeastern Illinois University Board of Trustees and summarized in this report are FY2024 requests, for the year beginning July 1, 2023 and ending June 30, 2024.

The FY2024 Unrestricted Operating Budget request is based upon the FY2023 Unrestricted Operating Budget for the University and the University's budget requests for new funding for FY2023. Included in the Unrestricted Operating Budget are State-appropriated funds and the University Income Fund, which is established by State statute to account for student tuition and certain fee revenue. The total of State appropriations and University Income Fund revenues represents the University's Unrestricted Operating Budget. Developing the Unrestricted Operating Budget request requires a balance between the new and ongoing financial needs of the University and a reasonable expectation of support from the State of Illinois and our students.

In the prior year (FY2022) budget, the State appropriation comprised only 39 percent of projected revenues, while tuition and other local revenues comprised 57 percent and one-time federal funding related to the COVID-19 pandemic made up the remaining four percent. However, due to a favorable budget variance in expenditures, \$2,788,000 in federal funding related to COVID-19 relief funds were not used. A portion of that amount, \$1.2 million, has been deferred into the FY2023 budget. This is anticipated to be the final year that COVID-19 funds will be available.

## **ACTION ITEM: FY2024 UNRESTRICTED OPERATING BUDGET REQUEST**

This budget request includes moderate funding requests for salary and cost increases, and the strategic planning initiatives reviewed by the University Planning and Budget Council. These are the University's highest priorities. The total of State appropriations and University Income Fund revenues represents the Unrestricted Operating Budget request that requires Board of Trustees approval and will be sent, following approval, to the Illinois Board of Higher Education for consideration.

The following summarizes the budget information provided in this report.

**FY2022 Budget Development Schedule** Table 1 provides a schedule of the budget development process. The Board of Trustees will receive the initial FY2024 budget request in September, 2022, and the Board is scheduled to take action on the University's FY2024 preliminary Operating Budget in June, 2023 and on the FY2024 final Operating Budget in September, 2024.

**Operations** The University's Unrestricted Operating Budget request for FY2024 is summarized in Table 2 and additional information supporting the request is provided in this report. Table 3 summarizes the requests for salary and cost increases. Table 4 summarizes the recommended priority strategic planning initiatives for FY2024. These represent the highest University priorities identified through collaboration with the University Planning and Budget Council.

**Capital Improvements** Table 5 summarizes the FY2024 requests for capital improvements. Capital requests are discussed in the two broad categories used by the Illinois Board of Higher Education to classify state-funded projects – Regular Capital projects and Capital Renewal projects. Regular Capital projects include requests for new construction or significant remodeling or renovation. These projects typically provide new space or provide a significantly different use for remodeled space. Capital Renewal projects are of a lesser scope than Regular Capital projects. They include the remodeling or renovation of space, infrastructure renewal, and improvement projects that address deferred maintenance.

The capital requests were developed using the FY2022 cost factors provided by the Illinois Capital Development Board. The Illinois Board of Higher Education and the Capital Development Board recognize the differences in construction costs among the various locales in Illinois, most notably Chicago. The two boards approved higher construction cost standards for certain areas of the state where labor and material costs are significantly greater than other areas of the state. As a result, for Northeastern, higher and more accurate cost figures are used to develop the capital requests.

**ACTION ITEM: FY2024 UNRESTRICTED OPERATING BUDGET REQUEST**

**Table 1**  
**FY2024 BUDGET DEVELOPMENT SCHEDULE**  
**FY2024 begins on July 1, 2023 and ends on June 30, 2024**  
**(Development schedule is subject to change)**

<b>October 2021</b>	Discussion of preliminary FY2024 strategic priorities with University Planning and Budget Council
<b>May 2022</b>	Review from the University Planning and Budget Council to address FY2024 strategic priorities
<b>September 2022</b>	Discussion and approval of the FY2024 operating and capital budget requests by NEIU Board of Trustees
<b>October 2022</b>	NEIU Board Finance Committee review and recommendation on FY2024 tuition and fee rates
<b>November 2022</b>	NEIU Board action on FY2024 tuition and fee rates
<b>January 2023</b>	Illinois Board of Higher Education action on FY2024 higher education operations, grants, and capital improvements recommendations
<b>February 2023</b>	Governor’s FY2024 Budget Address
<b>May 2023</b>	General Assembly’s action on FY2024 appropriations
<b>June 2023</b>	Governor’s action on FY2024 appropriations
	NEIU Board of Trustees’ action on preliminary FY2024 University Operating Budget
<b>September 2023</b>	NEIU Board of Trustees’ action on final detailed FY2024 University Operating Budget

**STRATEGIC GOALS**

The University has identified six strategic goals that guide the budget planning process and implementation.

**Strategic Goal One – Student Success**

Advance student success from recruitment through graduation by engaging all members of the Northeastern community.

**Strategic Goal Two – Academic Excellence and Innovation**

Implement and support curricular and pedagogical best practices aligned with the mission of the institution, student needs, the standards of the disciplines, and career and civic engagement opportunities.

## **ACTION ITEM: FY2024 UNRESTRICTED OPERATING BUDGET REQUEST**

### **Strategic Goal Three – Urban Leadership**

Build upon Northeastern's tradition of community partnership and engagement by collaborating with educational, social service, governmental, philanthropic, and business organizations in Chicago and the region.

### **Strategic Goal Four – Exemplary Faculty and Staff**

Invest in and support faculty and staff to foster a nationally recognized urban university and create a thriving work environment that makes Northeastern an employer of choice.

### **Strategic Goal Five – Enhanced University Operations**

Improve operating efficiencies, physical and technological infrastructure and systems, and environmental sustainability in order to provide a supportive learning, teaching and working environment.

### **Strategic Goal Six – Fiscal Strength**

Enhance Northeastern's financial position by diversifying revenue sources and by strengthening institutional relationships with donors, public and private entities, and alumni.

These are the president's FY22 Strategic Priorities developed with the cabinet in alignment with the Illinois Board of Higher Education's new strategic plan.

### **Equity**

*Recruitment:* Advance outreach and recruitment to reinforce NEIU as a diverse, inclusive "university of choice" for Latina/o/x, African Americans and other students from underserved backgrounds.

*Retention:* Develop and advance best practices for academic and social support structures that enhance student success and retention.

### **Sustainability**

*Fundraising:* Increase affordability of and access to NEIU students by leveraging public and private philanthropy, partnerships and shared fiscal responsibility.

### **Growth**

*Graduation:* Increase placement of NEIU graduates in high demand positions to diversify the workforce and address historical inequities. (education initiatives) (career education, inclusive talent development, innovations and job creation)

## **FY2024 OPERATING REQUEST**

Developing the FY2024 Unrestricted Operating Budget request requires that the University reach a balance between the new and ongoing financial needs of the University and a reasonable expectation of support from the State of Illinois and our students. This budget includes modest funding requests for salary increases and selected strategic initiatives recommended by the University Planning and Budget Council.

The University also recognizes the need for adequate state funding to support instructional and support programs. Over the past few years, nearly all University departments have had their available spending reduced or held level to support faculty and staff salaries and unavoidable cost increases.

**ACTION ITEM: FY2024 UNRESTRICTED OPERATING BUDGET REQUEST**

The University Unrestricted Operating Budget request for FY2022 totals \$90,289,500 an increase of \$2,959,500, or 3.4 percent, above the FY2021 Unrestricted Operating Budget base. The FY2022 Unrestricted Operating Budget request includes salary and cost increases totaling \$2,115,100, and requests of \$815,000 for priority strategic planning initiatives. Table 2 summarizes the Unrestricted Operating Budget request.

**Table 2**  
**FY2024 OPERATING BUDGET REQUEST**  
**STATE APPROPRIATIONS AND UNIVERSITY INCOME FUNDS**

(in thousands of dollars)

<b>Base (FY2023 Budget)</b>	<b>\$</b>	<b>87,329.7</b>
<hr/>		
Projected Salary and Cost Increases		2,144.5
Strategic Program Initiatives		815.0
<b>FY2024 Operating Budget Request</b>	<b>\$</b>	<b>90,289.2</b>
Dollar Change From Previous Year		2,959.5
Percent Change From Previous Year		3.4%

**ACTION ITEM: FY2024 UNRESTRICTED OPERATING BUDGET REQUEST**

**Salary and Cost Increases**

The request includes salary increases so that employee salaries remain competitive with market rates. The requests are summarized in Table 3 and include an estimated general salary increase of \$1,674,400 or 2.5 percent. The estimated increase is based on the University’s current collective bargaining agreements with a similar increase for non-negotiated staff and any outstanding labor contracts.

Non-salary cost increases reflect a 2.3 percent increase based on the 2021 Higher Education Price Index Preliminary forecast (HEPI). This is the most recent data available.

**Table 3  
FY2024 OPERATING BUDGET REQUEST  
SALARY AND COST INCREASES**

(in thousands of dollars)	<u>FY2023 Base</u>	<u>FY2024 Increase</u>	
		<u>Amount</u>	<u>Percent</u>
Salary Increases	\$ 66,974.3	\$ 1,674.4	2.5%
Social Security/Medicare	1,005.0	25.1	2.5
Utilities			
Electricity	2,289.0	52.6	2.3
Natural Gas/Propane	415.0	9.5	2.3
Water/Sewer	44.0	1.0	2.3
Subtotal	2,748.0	63.1	
Library Books and Materials	465.0	10.7	2.3
All Other Operating Costs	16,137.4	371.2	2.3
<b>Total</b>	<b>\$ 87,329.7</b>	<b>\$ 2,144.5</b>	<b>2.5%</b>

Notes:

Other operating costs include such items as maintenance and service contracts, equipment for instructional and support programs, and general supplies.

Compensation increases are required by collective bargaining agreements and provided to non-negotiated employees.

Cost increases except for compensation are based upon the Higher Education Price Index (HEPI), most recent available data for existing inflation.

**ACTION ITEM: FY2024 UNRESTRICTED OPERATING BUDGET REQUEST**

**Strategic Planning Initiatives - Integrating Strategic Planning Into Budget Development**

The budget recommendations presented to the Board again include the recommendations and priorities identified by the UPBC. The vice presidents submitted to the UPBC projects for their areas and outlined their proposed work plans for meeting those priorities. The UPBC then reviewed and discussed the project requests.

To support those recommendations, \$815,000 is included in this FY2024 operating budget request. This includes strategic planning initiatives totaling \$300,000 that were endorsed by the UPBC during the current year planning process, along with \$515,000 in unfunded initiatives from prior years. Last year, requests totaling \$2,927,500 were included in the requested operating budget, and items totaling \$2,412,500 have been completed or have funding identified through HEERF COVID Relief funding, Strategic Planning Development Fund, NEIU for YOU, or the base operating budget. Table 4 presents an overview of the strategic planning initiatives included in the FY2024 request budget request.

**Table 4  
FISCAL YEAR 2024  
STRATEGIC PLANNING INITIATIVES**

<b><u>Student Success</u></b>	<b>\$ 350,000</b>
NEIU Sports exploratory committee <sup>1</sup>	200,000
Online Center to support online certificates and programs <sup>2</sup>	150,000
<b><u>Urban Leadership</u></b>	<b>\$ 50,000</b>
Recruitment of public-sector cohorts <sup>1</sup>	50,000
<b><u>Student Success and Academic Excellence and Innovation</u></b>	<b>\$ 75,000</b>
Open Educational Resources <sup>2</sup>	75,000
<b><u>Exemplary Faculty and Staff</u></b>	<b>\$ 50,000</b>
Faculty Speakers Bureau <sup>1</sup>	50,000
<b><u>Fiscal Strength</u></b>	<b>\$ 290,000</b>
Capital Campaign Support Personnel (2)	240,000
Alumni Relations Coordinator <sup>2</sup>	50,000
<b>Total</b>	<b>\$ 815,000</b>

Note: UPBC concludes its FY2022 meeting calendar on May 9, 2022 and the list of

1. Endorsed by UPBC during the current fiscal year planning process.
2. Prior year initiatives not yet funded or completed.

## **ACTION ITEM: FY2024 UNRESTRICTED OPERATING BUDGET REQUEST**

### **Strategic Planning Initiatives**

NEIU Sports Exploratory Committee: In collaboration with the proposal initiated by Student Government Association, prepare an exploratory study around the potential to bring intercollegiate athletics to Northeastern Illinois University.

Online Center: Create a centralized unit to coordinate and standardize the development of online certificate and degree programs.

Recruitment of Public Sector Employees: Local public sector employees may have an education benefit (tuition reimbursement) to pursue relevant degrees. Proposal suggests creating degree programs to attract and serve them, but we may already have several relevant degrees. Cohort and/or contract course model also suggested as possible avenue.

Open Educational Resources: Fund program to incentivize faculty to use/create open educational resources (OER) to decrease student textbook costs

Faculty Speakers Bureau: Faculty experts speaking to the community through various off-campus venues could raise our visibility to potential students. Creating and marketing a database of speakers, stipends for faculty participation.

Capital Campaign Support Personnel: Recruit one capital Campaign Development Officer: Increase fundraising capability by adding a full-time fundraising professional to maximize NEIU's capacity for donor outreach.

Alumni Relations Coordinator: Hire Alumni Communications Manager to enhance Alumni Relations Office program offerings and to oversee the revenue-generating membership program, and to manage daily office tasks.

### **TUITION AND FEES**

Timing the formal request for the approval of tuition and fee rates involves compromising, between early adoption, allowing students and their parents to better plan for college costs, and later adoption, allowing the University to consider available state funding in determining tuition rates.

In November 2020, the Northeastern Board of Trustees adopted tuition and fee rates for FY2023, the academic year beginning in the fall of 2022. A set of tuition and fee recommendations for FY2024 will be brought to the Board Finance Committee for discussion in October 2022, and to the Board for action at the November 2022 meeting.

**ACTION ITEM: FY2024 UNRESTRICTED OPERATING BUDGET REQUEST**

**CAPITAL IMPROVEMENTS**

Table 5 summarizes capital improvement requests for FY2024. Requested capital projects total \$338,245,700, with \$281,897,600 in Regular Capital projects and \$56,318,100 in Capital Renewal projects. The requests also include a priority number for each project, as requested by the Illinois Board of Higher Education. Priority order also reflects consultation with the NEIU Board of Trustees.

**Table 5  
FISCAL YEAR 2024 REQUEST  
CAPITAL APPROPRIATIONS**

(in thousands of dollars)	<u>Priority</u>	<u>Estimated Project Cost</u>
<b>REGULAR CAPITAL PROJECTS</b>		<b>\$ 281,927.6</b>
Education Building, equipment	1	11,546.0
Science Building, planning	2	10,072.2
Science Building, construction	3	128,649.0
Science Building, equipment	4	21,280.0
Mixed use facility	5	48,783.7
Lech Walesa Hall, remodeling	6	17,173.7
Ronald Williams Library renovation	7	44,423.0
<b>CAPITAL RENEWAL PROJECTS</b>		<b>\$ 56,318.1</b>
Renovate E and F - One Stop Shop	1	10,803.3
Campus Roof Replacement	2	8,960.0
Lower Level Egress and Fire Separation	3	8,212.7
ADA Restrooms	4	3,285.1
Asbestos Abatement	5	3,285.1
Fume hoods	6	1,153.1
Building D and E exterior window wall, replacement	7	3,354.5
Masonry and Building Envelope, replacements	8	9,855.8
Five science lab renovations	9	5,343.9
Parking lot D replacement	10	2,064.6
<b>TOTAL CAPITAL REQUESTS</b>		<b>\$ 338,245.7</b>

Note: Projects reflect FY2023 Capital Development Board cost guidelines and will be updated as new guidelines are established.

**ACTION ITEM: FY2024 UNRESTRICTED OPERATING BUDGET REQUEST**

A brief description of each project follows. The projected cost of all projects reflects the FY2022 Illinois Capital Development Board cost guidelines for FY2022 budget preparation.

**A. Regular Capital Projects**

**2023-1 Education Building, Equipment - \$11,546,000**

This request is for funds to provide moveable equipment in the new Education Building, which is slated to be completed by January 2021. Equipment includes classroom and office furniture, computer laboratory equipment and furniture, and general supportive equipment for the academic departments and support services.

**2023-2 Science Building Planning - \$10,072,165**

**2023-3 Science Building Construction - \$128,649,015**

This request is for planning funds through the preparation of bid documents for a new Science Building. Construction of a new Science Building is necessary to address the continuing growth, success, and pressing needs of the University. This project will permit Northeastern Illinois University to meet needs in the areas of teaching laboratory, student and faculty research laboratory, classroom and office space, along with improved overall space utilization on campus.

The current Science Building was constructed in 1972. It is a 3-story concrete frame, masonry veneer building. The major laboratories and other teaching spaces are located in the center of the building, with the offices located around the perimeter. Most of the offices are constructed in a unique double deck fashion with a group of offices located a half story up and down from the main circulation corridor. All of these offices are not, and cannot be modified to meet ADA accessibility requirements.

Since the building was constructed, the University enrollment has tripled, science teaching technology has changed, and laboratory health and safety procedures and building code regulations have changed. In 2004, the University initiated an effort to plan a modernization of the existing Science Building. The planning took approximately 15 months and was a collaborative effort between University administrators, science faculty, students, facilities management, and two architectural consultants, LCM and Burt, Hill. This process resulted in a plan to modernize the occupied Science Building in five phases over seven years.

The extensive phasing is necessary to keep as many laboratories available as possible during all phases and would be extraordinarily disruptive to the programs resident in the Science Building. Up to half of the labs in a given discipline would be undergoing modernization during each phase, so the phasing would require reduction in scheduled classes and their associated labs. In order to continue to have sufficient general classrooms available to support a minimal science teaching program, portable temporary buildings would also have to be rented to house the classrooms and offices that would be displaced during each phase.

In 2007, this multi-phased modernization of the building and associated costs was estimated to cost \$42.2 million. This was projected to be \$6.9 million more than if the building was completely vacated and remodeled in a single phase. The resulting modernized Science Building would not have any significant expansion, the labs would be half the size of the current recognized lab standard size, and the offices would still be inaccessible to handicapped persons.

Due to the increased costs and time required to remodel the existing building in phases, a new Laboratory Building near the current Science Building was considered as an alternative to phased remodeling. This

### **ACTION ITEM: FY2024 UNRESTRICTED OPERATING BUDGET REQUEST**

approach would provide larger new laboratories, a somewhat shorter construction period, increased classroom space as the current labs in the Science Building are converted to classrooms, and much less disruption of ongoing University Programs. A new lab building would of course be separated from the faculty offices and classrooms, and the faculty offices in the current Science Building would still be handicapped inaccessible. A new lab building location would need to be constructed on limited land close to the present Science Building. Construction in this area would disrupt other campus long-range plans and may not be the best use of limited real estate. A new laboratory building would cost an estimated \$39.8 million.

After looking closely at remodeling the existing Science Building, and the alternative of a separate Laboratory Building, a completely new building with classrooms, teaching labs, research labs and offices was decided to be the most cost and time efficient way to provide a state-of-the-art science building which would support not only current programs but future programs in an environment much more conducive to utilizing current and future pedagogies than the current outdated structure. A new science building would cost an estimated \$69.8 million.

Located in the city of Chicago with the most diverse student population in the Midwest, a new science building together with the new Education Building puts Northeastern in the forefront of providing a first-class educational environment for the 21st century. Northeastern Illinois University is uniquely positioned to continue to address the needs of elementary and secondary education by providing diverse and well-prepared new teachers and supporting the continuing educational needs of current teachers, in particular, those in the Chicago Public Schools. Providing and supporting teachers in the 21st century, however, calls for new pedagogies, state- of-the-art science labs and research labs to attract top quality faculty.

Northeastern is requesting funding for a new Science Building to enhance its ability to contribute to the State of Illinois in the training of new teachers and in providing professional development opportunities to current teachers. The University is a proven leader in successfully graduating Hispanics and Asians. Northeastern's programs exemplify success, diversity, innovation, service, growth, and results.

#### **2023-4 Science Building Modernization, Equipment - \$21,280,000**

This request is for funds to provide moveable equipment in the new Science Building, which are Capital Project requests 2020-6 and 2020-7. Equipment includes classroom and office furniture, wet and dry laboratory equipment and furniture, and general supportive equipment for the academic departments and support services.

#### **2023-5 Mixed Use Facility – \$48,783,715**

NEIU is landlocked. The recent addition of the Student Residence and the upcoming Education Building, and future New Science Building will displace Building J, the Grounds Maintenance building, and reallocate the site of parking lots H and J. A mixed use facility is planned to house the Trades and Grounds departments and provide necessary parking.

The parking spaces that need to be added back into the site 950 spaces @ \$27,973 each. An additional \$5,379,500 is required for the mixed used facility.

#### **2023-6 Lech Walesa Hall Remodeling (formerly Classroom Building) – \$17,173,693**

This project is closely linked with the construction of the Education Building and will renew existing finishes, modernize H.V.A.C. and utility systems, replace fixed equipment, and remodel interior areas in response to programmatic changes in the Lech Walesa Hall since it was constructed in 1973. The project includes realigning administrative space throughout the building by consolidating various departmental offices. It also reconfigures the second-floor open computer laboratories, consolidates the University's computer

### **ACTION ITEM: FY2024 UNRESTRICTED OPERATING BUDGET REQUEST**

center and support offices, and adds student meeting and group study places in support of a student-centered environment. The project also provides for replacing perimeter heating and cooling units; modifying lighting, electrical and data distribution systems to support remodeling; and renews and replaces interior finishes and fixed equipment in classrooms, corridors, stairwells and washrooms.

The departments and programs in the building have changed substantially since the building was first occupied, but the assignment and configuration of space has never been readjusted in a comprehensive manner. Over the years, most office spaces have been reassigned on the basis of existing partition configurations. However, departments and colleges have been reorganized, classrooms have integrated computers, and support space originally intended for audio-visual projection has become obsolete and pressed into use as office space. With the completion of the Building B Remodeling in September, 2002 and CBM Building (formerly Building A) in September 2009, and the Education Building thereafter, a number of major departments, along with the College of Education and College of Business and Management, will vacate the Lech Walesa Hall. This will be an opportune time to review space assignments and adjust partition layouts to better support the building functions.

The Lech Walesa Hall is a 148,660 gross square foot four-story concrete frame building constructed in 1973. It has a brick exterior with vertical aluminum window wall panels, and all of the interior partitions are painted concrete masonry block. All of the building construction and systems are original with the exception of the roof, which was replaced in 1989. The building contains two large lecture halls that rise from the lower level to the first floor. The second and third floors have classrooms arranged around an atrium in the middle of the building with offices around the perimeter of the floor. The lower level and fourth floor are primarily office space.

In order to determine the specific changes related to the University's goals and program priorities in the Lech Walesa Hall, the University reviewed all current and mid-range academic program needs and the Facility Master Plan with architects Ross Barney and Jankowski in August 1999. This review recommended the following actions:

- a. Relocate faculty and staff offices from lower-level space to spaces at and above grade level, providing better environmental conditions for the occupants, and freeing up space in the lower levels of the buildings for much-needed additional storage space and auxiliary offices.
- b. Implement recommendations for classrooms from "Study of Teaching Space" completed in February 1994, prepared by Educational Consulting Services Ltd. The recommendations include expanding the current transmission mode of existing classrooms with other room types, including seminar rooms, case study rooms, electronic classrooms and methods rooms, as well as providing high-profile and universally accessible locations.
- c. Provide adequate consolidated offices for University Computing Services, Administrative Information Systems, Network and Distributed Services, and Telecommunications, which have been located, as space has allowed, in various locations throughout the Lech Walesa Hall.

Based on the above objectives, the amount of available space in the buildings, and their locations on campus, a tentative remodeling program was developed. This will be validated during the conceptual design phase.

### **ACTION ITEM: FY2024 UNRESTRICTED OPERATING BUDGET REQUEST**

The University's first open computer laboratory was located on the second floor in the atrium and was expanded into a number of classrooms. A portion of the laboratory was relocated into the remodeled Building B, the stations moved out of the classrooms, and the classroom functions restored. All of the other 33 classrooms in the building will be refurbished with new fixed equipment and provisions made for installation of multimedia teaching stations and notebook computer docking stations. Fixed seating and casework in the lecture halls will be replaced and fitted with provisions for computer docking. Floor and wall surfaces will also be refurbished in all of the corridors, two stairwells and five men's and five women's washrooms along with new toilet fixtures and partitions. Lighting will be upgraded along with power and network distribution throughout the building.

The hot water and chilled water is provided to the building from a central plant. Interior spaces are served by a constant velocity air system, and the perimeter is served by induction terminal perimeter heating and cooling units. These induction units have been a major source of problems because the condensate pan in each unit is not connected to a drain system. The pans frequently overflow, resulting in water damage to the ceilings, walls and the contents of the rooms. These units have been rebuilt numerous times and key components are no longer available. These units will be replaced and a drainage system for the condensate pans installed. Gross abatement of all floor tile and mastic containing asbestos will be completed. Asbestos abatement consists of removal of the floor tile and mastic.

#### **2023-7 Ronald Williams Library Renovation – \$44,423,034**

The role of the academic library has dramatically evolved since the opening of the Ronald Williams Library in 1977. The Library in 2014 completed a master space plan to define its future trajectory. The planning process was conducted in conjunction with CannonDesign, a firm with extensive experience in space planning for academic libraries. The Strategic Plan for Library Services FY2012 Action Plan and the Association of College and Research Libraries Report on the Innovation Roundtable at Ronald Williams Library were foundational elements in the planning. The design team undertook an in-depth study of contemporary trends and initiatives at academic libraries across North America.

The master space plan addresses both necessary upgrades to building systems and finishes, as well as a reimagining of the existing spaces. An expansion of the Library facility is not needed in order to serve University needs. However, the amount of seating available is insufficient to serve the current student population, and these seats are primarily at traditional reading tables and study carrels, with minimal lounge, computer, and group study spaces. Currently, only 44% of available seats are adjacent to an electrical connection, limiting the functionality of more than half the seating, and leading to ad hoc furniture arrangements arising from a quest for electrical outlets. The Library hosts multiple external partner institutions and programs that enrich the learning environment but lead to a confusing multiplicity of reception desks and issues with way finding.

The master plan calls for a phased implementation on the first floor, and independent project pieces for the lower level and floors two through four, with particular budgets as follows:

1. Phase 1A: Outfitting the first floor with a new diversity of individual and collaborative furnishings, and providing an "Information Commons" of centrally located public computers.
2. Phase 1B – The renovation of current administrative services space into a new Library services area with new furniture, building systems, and furniture. Provision of a new printing area.
3. Phase 1C – Renovation of the southern half of the first floor, including demolishing of current reference desk. Provision of renovated building systems and finishes.

**ACTION ITEM: FY2024 UNRESTRICTED OPERATING BUDGET REQUEST**

4. Lower Level – Construct a new seminar room, condense and combine the server room spaces, rearrange the Illinois Regional Archives Depository spaces, and install compact shelving.
5. Second floor – Renovate the existing technical services and ombuds space into an administrative suite, quiet study space, and a relocated ombuds office.
6. Third floor – Construct small meeting rooms adjacent to the Center for Teaching and Learning, provide 14 group collaboration spaces, add a library instruction room, several large group study spaces, and varied casual seating spaces.
7. Fourth floor – Convert or renovate existing space for TRIO Program and the Language Learning Lab. Renovate entire floor with building systems, finishes, and furniture.
8. General spaces and other – Refurbish restrooms, stairwells, main entry vestibule, and security systems (access control, security cameras), update audiovisual systems, and hazardous materials abatement.

**B. Capital Renewal Projects**

**2023-1-CR – One Stop Shop - \$10,803,339**

Remodeling E and F is needed to address deferred maintenance and programmatic needs. Building E has an HVAC system past its life cycle which supports its Auditorium, Accounts Payable, Media Services and Bookstore spaces. Abatement, HVAC, and ADA upgrades are necessary. Changes in space assignments are required to create a One Stop Shop to meet student needs. Current and growing programmatic needs cannot be met. A renovation is required to create a One Stop Shop to meet student needs. Building F requires an electrical upgrade.

**2023-2-CR Roof Replacement – \$8,959,861**

This project renews the building envelope and roof integrity and protects interior spaces for the University buildings listed below. The south portion of the PE Complex roof (over swimming pool area only) was repaired in late 2017; this request is for the remainder of the roof.

All buildings are experiencing an increase in roof leaks and moisture penetration through exterior walls. They are also exhibiting severe signs of distress. The university is proposing extensive repairs and renovations to address these concerns.

The specific work items (along with construction dates of roof):

- A. Bernard Brommel Hall (1990):
  - i. 2<sup>nd</sup> and 3<sup>rd</sup> floor roofs replacement and all associated work (including flashing, coping, etc. as required) of small roofs.
  - ii. Repairs to exterior masonry walls and all associated work, as required to prevent moisture penetration.
- B. Building B (1989): Roof replacement and all associated work (including flashing, coping, etc. as required).
- C. Building C (1988): Roof replacement and all associated work (including flashing, coping, etc. as required).
  - i. Repairs to deteriorated exterior concrete overhang slabs and posts, which act as sunscreen.

**ACTION ITEM: FY2024 UNRESTRICTED OPERATING BUDGET REQUEST**

- D. Building D (1987): Roof replacement and all associated work (including flashing, coping, etc. as required).
- E. Building F (1987): Roof replacement and all associated work (including flashing, coping, etc. as required).
- F. Building J (1992): Roof replacement and all associated work (including flashing, coping, etc. as required).
- G. Library (1977): Penthouse Roof replacement and all associated work (including flashing, coping, etc. as required).
- H. PE Complex (1988):
  - i. Partial roof replacement and all associated work (including flashing, coping, etc. as required).
  - ii. Replacement of deteriorated roof deck and insulation as required.
  - iii. Repairs to exterior masonry walls repairs as required to prevent moisture penetration.

**2023-3-CR Lower Level Egress and Fire Separation -- \$8,212,746**

This project addresses lower-level fire separation and egress requirements for connected main campus buildings. The scope of work includes, planning, new code required egress signs, fire separations at openings, new construction to meet separation, and connection to the university addressable fire alarm system.

**2023-4-CR ADA Restrooms Renovations – \$3,285,099**

Over the past 5 years, NEIU has constructed 7 new ADA restrooms across three locations. However, many of NEIU's buildings were built in the 1970's. They have aging facilities that need renovating. All restrooms do not meet the same ADA compliances or comfort level. The project would cover 11 ganged restrooms and 5 single use restrooms.

**2023-5-CR Asbestos Abatement - \$3,285,099**

This project provides abatement of encapsulated asbestos material. Currently, safe non friable asbestos flooring material is removed when a renovation project occurs in the space. This project would make the removal of asbestos flooring and asbestos containing materials a goal to be done at once. It would also provide the necessary new flooring and piping re-insulation.

**2023-6-CR Fume Hoods - \$1,153,070**

Bernard Brommel Hall (Science Building) was constructed in 1972 and has 39 fume hoods. The majority of the fume hoods are original to the building. This project provides a replacement of new energy efficient fume hoods that will result in cost and energy savings. The fume hoods, fans, and connecting ductwork will have to be replaced to achieve energy efficiency and reliability.

**2023-7-CR Buildings D & E Exterior Window Wall Replacement – \$3,354,477**

This project replaces 1,800 linear feet of the original window wall in Buildings D & E and adjacent enclosed cross corridors. These buildings are two of the original campus buildings constructed in 1961. The existing window wall is floor-to-ceiling single-glazed clear glass with sliding glass windows between mullions. Replacement of the window wall will significantly reduce energy costs.

**ACTION ITEM: FY2024 UNRESTRICTED OPERATING BUDGET REQUEST**

The existing floor-to-ceiling window wall will be removed and replaced with a new window wall with a thermal break frame with operable windows, and a combination of low - E reflective glass and insulated panels. This work includes a total of 16,200 square feet of window wall around Buildings D and E and adjacent cross corridors to Buildings A, B, and F.

**2023-8-CR Masonry and Building Envelope, Replacements \$9,855,781**

This project renews the masonry and building envelope, and protects interior spaces for multiple University buildings. All buildings are experiencing an increase in moisture penetration through exterior walls, and exhibiting severe signs of distress. The University proposes extensive repairs and renovations to address these concerns.

The university is proposing masonry repairs/replacement and exterior glazed curtainwalls repairs and/or replacements to address these concerns.

**2023-9-CR Five Science Lab Renovations - \$5,343,888**

This project will renovate five existing science labs to minimally meet current needs for teaching, student, and faculty research laboratories. The current building has undergone only minor updating and renovation since construction in 1972. Science teaching technology has changed dramatically since the building was constructed, and laboratory health and safety procedures and building code regulations have changed. Lab renovations are needed to enhance our ability to educate new scientists.

**2023-10-CR Parking Lot D Renovation - \$2,064,567**

This project will renovate the deteriorating Parking Lot D (corner of Bryn Mawr and Access Road). This parking lot was last resurfaced in 1996 and holds 277 parking spots. There are currently wide cracks on over 50 percent of the surface. There are also significant amounts of severe depressions in wheel locations due to the inability of the substructure to support the wheel loads. Alligator cracking is evident in a few areas, most notably near the loading dock and the entrance to the parking lot. This parking was slated to be rebuilt in 2015.

President's Report to the Finance, Building and Grounds Committee  
of the Board of Trustees of Northeastern Illinois University  
**August 15, 2022**

#### **ITEMS FOR INFORMATION: NEW EMPLOYEES**

**Cindy Guerra** joined Northeastern in February and was promoted to Interim Chief of Police on August 8th of this year. Previously Cindy worked for the Chicago Police Department for 27 years, 14 of those in a supervisory capacity. Cindy has a Masters in Police Psychology, and is delighted to be back in an academic environment.

**Richard Pauner** joined Northeastern in April as the Director of Facilities Planning & Construction. Previously Richard worked for Northwestern University for six years as the Senior Manager of Campus Facilities Design and Construction. Richard also received his Master's of Science, Executive Management for Design and Construction, from Northwestern University.

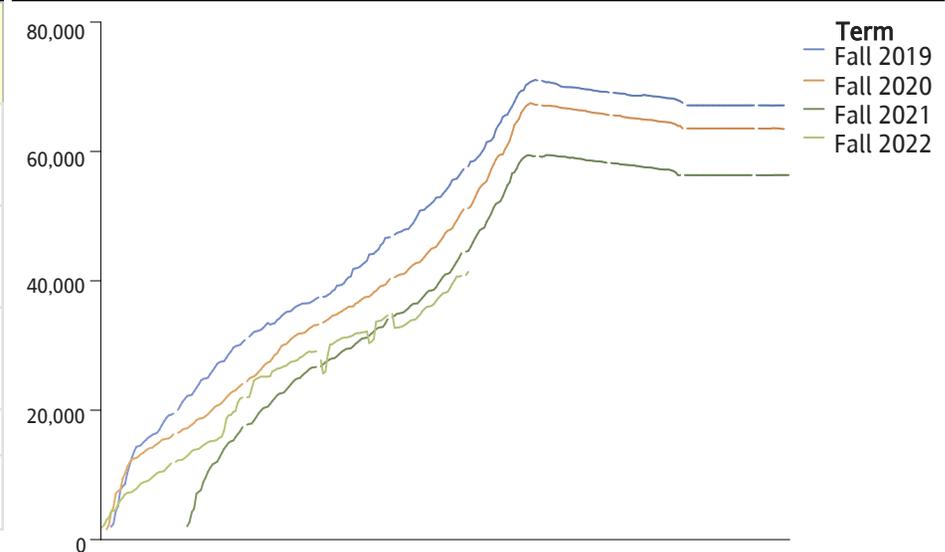
**Ann Carter** joined Northeastern in July as the Director of Student Payment Services. Previously Ann worked at Concordia University and Roosevelt University. Ann has a Bachelor's degree in Business Management, and a Master's degree in Human Resources Management, both from Roosevelt University.

**Al Penner** joined Northeastern in July as the Interim Associate Director of Outreach & Engagement. Previously, Al worked for Devry University as the IT Manager for 12 years. Al has a Business degree from Governors State University, and an MBA degree from the Keller Graduate School of Management.

# Fall 2022 Registration Report for August 2, 2022

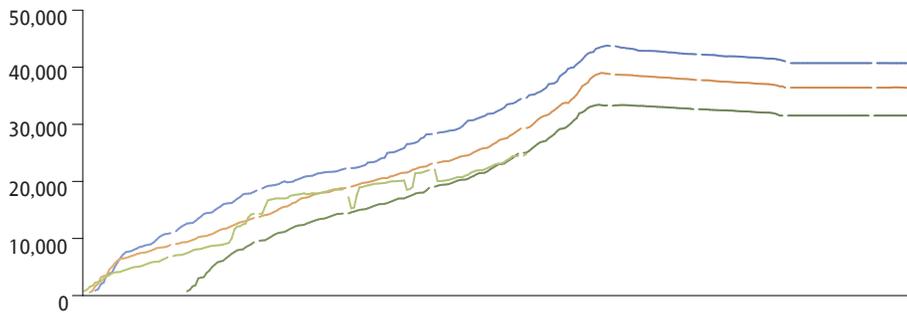
## Course Credit Hours: Overall & College Breakouts

Overall Summary								Overall 4-Year Trends	
College	Fall 2022 Today	Fall 2022 Yesterday	One-Day Change	One-Day Percent Change	Fall 2021 LY To-Date	Fall 2021 to Fall 2022 Change	Fall 2021 to Fall 2022 Percent Change	Term	
College of Arts & Sciences	24,846.0	24,537.0	309.0	1.3%	25,371.0	-525.0	-2.1%	—	—
College of Business & Technology	7,193.0	7,107.0	86.0	1.2%	9,036.0	-1,843.0	-20.4%	—	—
Goodwin College of Education	8,672.0	8,574.0	98.0	1.1%	10,320.0	-1,648.0	-16.0%	—	—
All Others	674.0	664.0	10.0	1.5%	488.0	186.0	38.1%	—	—
<b>Total All Colleges</b>	<b>41,385.0</b>	<b>40,882.0</b>	<b>503.0</b>	<b>1.2%</b>	<b>45,215.0</b>	<b>-3,830.0</b>	<b>-8.5%</b>	—	—

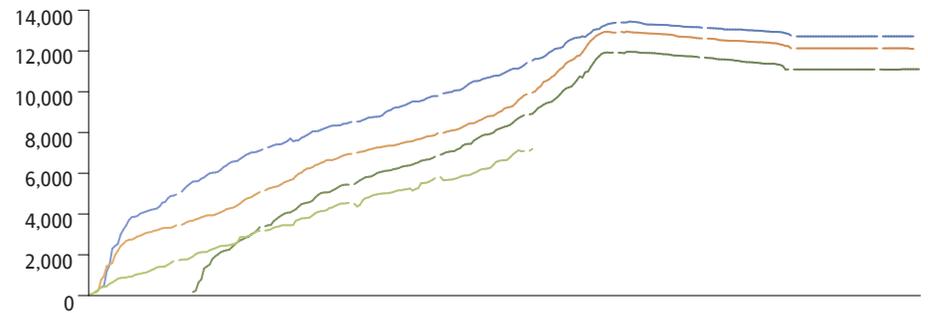


### College 4-Year Trends

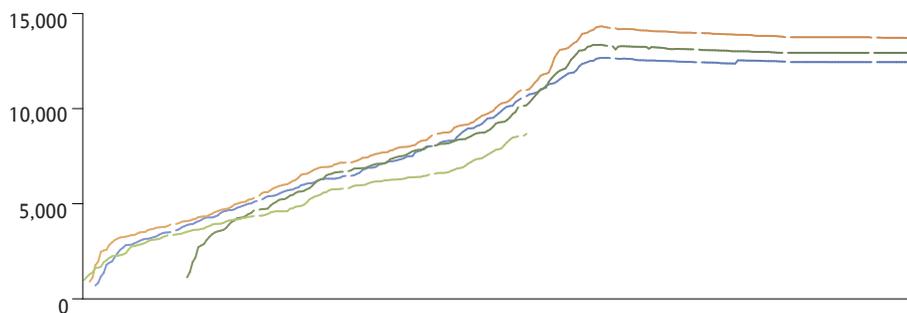
**College of Arts & Sciences**



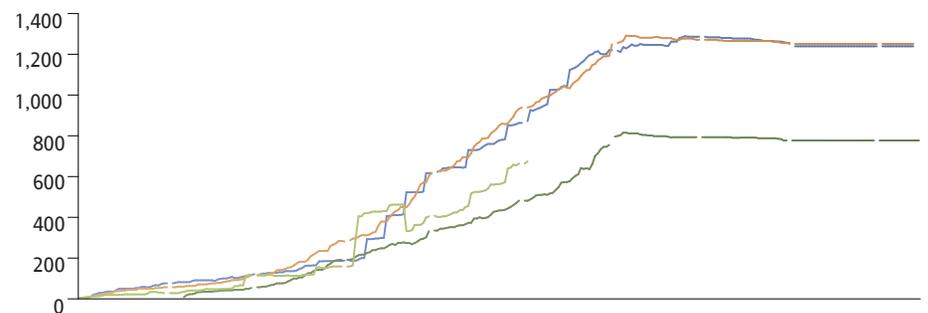
**College of Business & Technology**



**Goodwin College of Education**



**All Others**



Note: College of Arts & Sciences houses the majority of General Education courses and, as such, is impacted more by fluctuations in new Undergraduate student enrollment.

Note: All Others includes courses in NDP, Honors Program, Provost-Academic Affairs and Student Affairs.

As of: Aug 2, 2022

For internal enrollment planning only. Do not use for external reporting or grant applications.

Institutional Research & Assessment

## **INFORMATION ITEM: FOURTH QUARTER BUDGET TO ACTUAL REPORT**

### **Summary**

Pending final revisions and subject to the annual audit, the University experienced revenues and expenditures below budgeted amounts through the fourth quarter of FY2022. Tuition revenues are less than budgeted due to credit hour declines in excess of forecasts. Enrollment for FY2022 fell approximately 14% below FY2021, leading to a \$5.2 million decline in tuition revenue. FY2021 credit hour enrollment totaled approximately 148,000 credit hours, and FY2022 credit hour enrollment will be at approximately 128,000 credit hours,

Persistent hiring vacancies has led to personnel spending below budget, but spending in other categories was similar to their levels from FY2021 and also less than budgeted totals in aggregate. A mid-year increase in the appropriation from the state of Illinois partially offset the enrollment shortfall. In addition, the University budget included an expectation of lost revenue recovery from COVID-19 relief funding. Since expenditures were less than budgeted and since the deadline for claiming grant funding expenditures has been extended, these funds will not be claimed in FY2022 and a portion will be deferred to FY2023.

### **Overview**

The Northeastern Illinois University Board of Trustees at its June meeting approved the University preliminary operating budget, which represented preliminary spending plans for fiscal year 2022 (FY2022). The Board of Trustees approved the final FY2022 operating budget in September 2021.

The operating budget for FY2022 totals \$155,183,200. Of that total, \$90,227,800 is the University's unrestricted general operating budget supported by State appropriation and student tuition. In addition, the University's restricted funds budget amount of \$64,955,400 is supported by student fee programs, auxiliary services, grants and contracts.

At the Board's request, quarterly reports are provided for the unrestricted operating budget, which supports most University departments and ongoing operations. This report provides an update on first quarter spending in the unrestricted budget and is summarized in Table 1 at the end of this report. Table 1 also includes a comparison with year-to-date spending from FY2021.

### **Revenues**

The FY2022 budget includes State support of \$35,566,900 for the University's unrestricted general operating budget, or 39.4 percent of that budget. University Income Funds are comprised primarily of tuition revenues. The FY2022 budget includes estimated tuition revenue of \$51,472,200, or 57.1 percent of the general operating unrestricted budget. Other income sources make up \$3,188,700, or 3.5 percent, and this includes an anticipated \$2,788,700 in federal COVID-19 relief funding.

In April, the Governor signed into law a budget that included an additional \$1,778,400 in current-year appropriation fund. This funding has been applied toward personal service expenses in the current year.

Through the fourth quarter, the University has vouchered a total of \$37,345,300 against the appropriation, all of which has been received.

Through the fourth quarter, 95.3 percent of FY2022 planned tuition and income fund revenue was recorded, after adjusting for anticipated waivers and bad debt. 98.3 percent of budgeted revenue not related to COVID-19 lost revenue relief funding was recorded.

## **INFORMATION ITEM: FOURTH QUARTER BUDGET TO ACTUAL REPORT**

Enrollment projections and the resultant revenue projections for the FY2022 budget are based upon historical enrollment trends, the advice of Enrollment Management staff, and available current registration data. The FY2022 budget was built against an anticipated 9.0 percent decline in student credit hours from FY2021 levels. Realized credit hour enrollment fell approximately 14 percent behind the previous year. This is reflected by the \$3.7 million shortfall relative to budget, and \$5.2 million shortfall in tuition revenue relative to the prior year.

It is important to note that for both the State appropriation and tuition income, revenues are recorded and reflected in this report as they are billed. Final revenue numbers will be available after the University makes all accounting adjustments during the year-end reconciliation period following June 30, 2022. These adjustments are required to account for activity such as class drop refunds, statutory waivers, bad debt allowances, and fees associated with outstanding account balances.

The FY2022 budget includes \$2,788,700 in anticipated COVID-19 relief funding. In light of the mid-year increase in support from the state which will offset some revenue loss, along with the favorable expenditure variance, The University has not claimed this funding. In addition, the deadline for claiming expenditures under federal grant guidelines has been extended through FY2023. The University anticipates deferring a portion of this to FY2023. The University continues to fund needs related to the pandemic and other allowable expenses under the grant guidelines. The university will continue to assess the need to claim lost revenue as originally projected, relative to other allowable needs and seeks to maximize use of available funding.

### **Expenses**

Through the fourth quarter, the University spent \$81,188,895 or 90.0 percent of the total \$90,227,800 general operating unrestricted preliminary budget. During the previous fiscal year, FY2021, the University operated primarily remotely, and federal Covid-19 relief funding was leveraged to support operational changes related to the virtual environment. While the University has returned primarily to in-person work, expenditures continue to mirror those of the work-from-home period. Labor market conditions in the broader economy have created planned and unplanned vacancies that have delayed the University's return to full staffing levels and allowed for expenditure adjustments to meet declining enrollments. This has kept expenses below projected levels and will allow the university to maintain expenses in line with revenues in the current fiscal year. As mentioned above, the University continues to monitor the need to claim lost revenue and anticipates that available COVID-19 relief funding will be exhausted within the terms of the federal grant guidelines.

Table 1 provides an outline of the actual University revenues and expenses compared to budget and the previous year actuals through the first quarter of FY2022.

**INFORMATION ITEM: FOURTH QUARTER BUDGET TO ACTUAL REPORT**

**Table 1**  
NORTHEASTERN ILLINOIS UNIVERSITY  
FISCAL YEAR 2022 BUDGET TO ACTUAL COMPARISONS  
FOR THE PERIOD ENDING June 30, 2022  
UNAUDITED FIGURES

	<b>General Operating Budget</b>				
	<b>FY2021</b>	<b>FY2022</b>			
	Actual Prior Year to Date	Actual Year to Date	Adopted Budget	Current Budget	% of Current Budget
<b>Revenue</b>					
State Appropriations	\$ 35,566,900	\$ 37,345,300	\$ 35,566,900	\$ 35,566,900	105.0%
Net Tuition Revenue	52,250,016	47,071,132	50,780,200	50,780,200	92.7
Net Differential Tuition Revenue	589,318	823,452	692,000	692,000	119.0
All other sources	366,829	766,454	3,188,700	3,188,700	24.0
<b>Total Revenue</b>	<b>88,773,063</b>	<b>\$ 86,006,338</b>	<b>\$ 90,227,800</b>	<b>\$ 90,227,800</b>	<b>95.3%</b>
<b>Expenditures</b>					
Personal Services	\$ 65,955,768	\$ 66,160,271	\$ 71,378,700	\$ 71,040,206	93.1%
Contractual Services	9,869,252	10,440,540	13,113,300	13,365,794	78.1
Equipment	378,013	384,783	844,996	885,729	43.4
Commodities	351,714	491,498	840,300	842,361	58.3
Telecommunications	235,189	157,996	236,300	237,575	66.5
Travel	198	70,667	188,300	203,030	34.8
Permanent Improvements	-	-	49,600	3,825	-
Operation of Auto Equip	37,210	29,781	21,304	33,543	88.8
Tuition Scholarships	1,388,872	1,220,634	1,322,000	1,382,737	88.3
Debt Service	2,199,881	2,232,727	2,233,000	2,233,000	100.0
<b>Total Expenditures</b>	<b>\$ 80,416,097</b>	<b>\$ 81,188,895</b>	<b>\$ 90,227,800</b>	<b>\$ 90,227,800</b>	<b>90.0%</b>

**Notes:**

1. Adopted Budget column reflects the FY2022 budget approved by the Board of Trustees in September, 2021.
2. Year-to-date expense activity does not include encumbrances.
3. The Current Budget reflects budget transfers processed between organizations and accounts.
4. Anticipated remaining expenditures include encumbered purchase orders, payroll, and sick/vacation accrual reconciliation. The anticipated total for these adjustments is \$3.23 million.

## **INFORMATION ITEM: FY2024 TUITION AND FEES**

### **Summary of Recommendations**

Beginning with the Fall 2023 semester, the university in accordance with its sustainability planning is recommending an increase in the undergraduate tuition rate of 2.5 percent, an increase in the graduate tuition rate of 5 percent, and a consolidation of all mandatory fees, which total \$83.50 in FY2023, into one general fee that will total \$85.00, in FY2024. These changes are presented in Table 1. Detailed information regarding the impact of these changes is contained in the Appendix.

In accordance with the sustainability plan discussed at the request of the BOT and in light of potential structural deficits in future years, the University has considered several alternate ways to produce an ongoing balanced budget. These include both revenue enhancements and expense consolidation.

### **Revenue Considerations**

- In response to the current fiscal surplus in Illinois, the University will also work to identify state-level funding opportunities over and above state appropriations; these include research and infrastructure support grants with the potential to generate indirect cost recovery and partnership opportunities. These grants and partnerships can potentially support on-campus employment and increase opportunities for students to enroll in more credit hours.
- The University is seeking grant opportunities for extended childcare to allow students to participate in more courses and campus activities.
- The University will seek to leverage investments in facilities and organizational capacity such as the BIG center can provide opportunities for additional revenue to support grants, faculty revenue-generating activity and scholarships.
- The University will examine expanded differential tuition to provide targeted support to critical and higher-cost programs.
- Implementing best practice early-warning systems through advanced technology has the potential to enhance retention and persistence to degree.
- For the first time in recent history, the University has established goals in August in the context of a strategic enrollment management plan for the following Fall 2023 semester, in order to address declining enrollments and increase student credit hour enrollment.

### **Expense Considerations**

- The University will monitor enrollments to ensure classes run at minimum to higher class size per contractual agreement to ensure fiscal sustainability and ensure that instructional resources are allocated in proportion to declining enrollment.
- The University will work to build technologically efficient advising infrastructure through investments in software to support student-to-advisor ratios that are consistent with industry standards as outlined in the collective bargaining agreements.

### **INFORMATION ITEM: FY2024 TUITION AND FEES**

- The University is reviewing existing contracts and previous vendor agreements such as bookstore and food services to identify alternative sources of revenue generation and to avoid subsidizing outside contractors.

In FY2023, the University did not raise tuition for undergraduate students and increased tuition for graduate students by 2.0 percent. Under the tuition guarantee program in Illinois, students are guaranteed the tuition rate they receive upon entering the university for four years, which means that the impact of tuition setting persists for several years. Cost increases related to general inflation, collective bargaining agreements, and non-negotiated personnel costs, as well as a narrow graduate tuition premium relative to our peers, justify a modest increase in tuition for FY2023.

Additionally, the University seeks to consolidate its mandatory student fees into one general fee. This will simplify and clarify the billing process for students. In addition, the general fee will address inequities in funding for fee-funded auxiliary and student operations that have arisen due to changes in the mix of online, remote-learning, and face-to-face instruction. The general fee is recommended to be set at \$85, an increase of \$1.50 from the FY2023 mandatory fees, and will cover the Green Fee, but move Student Parking from a mandatory fee (with opt-out) to an optional fee. The overall increase is approximately 1.75 percent, which will only partially offset anticipated cost inflation.

**INFORMATION ITEM: FY2024 TUITION AND FEES**

PRESIDENT'S REPORT TO THE  
BOARD OF TRUSTEES OF NORTHEASTERN ILLINOIS UNIVERSITY

Table 1  
**NORTHEASTERN ILLINOIS UNIVERSITY**  
Schedule of Proposed Tuition and Fees

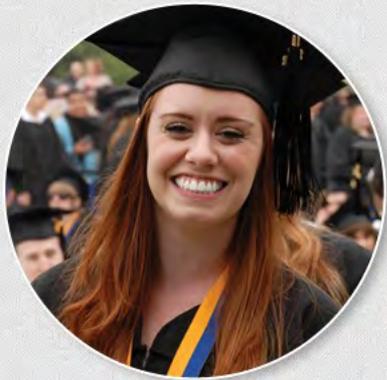
	FY2022	FY2023	FY2024	Change FY23 to FY24	
				Dollar	Percent
<b>TUITION (per credit hour)</b>					
Undergraduate - post 6-year (enrolled prior to Fall 2018)*	\$ 420.44	\$ 420.44	\$ 430.95	\$ 10.51	2.5 %
Undergraduate - newly enrolled Fall 2018 <sup>1</sup>	396.19	404.11	404.11	-	-
Undergraduate - newly enrolled Fall 2019 <sup>1</sup>	404.11	404.11	412.20	8.09	2.0
Undergraduate - newly enrolled Fall 2020 <sup>1</sup>	412.20	412.20	412.20	-	-
Undergraduate - newly enrolled Fall 2021 <sup>1</sup>	420.44	420.44	420.44	-	-
Undergraduate - newly enrolled Fall 2022 <sup>1</sup>	-	420.44	420.44	-	-
Undergraduate - newly enrolled Fall 2023			430.95	n/a	n/a
CBT Undergraduate Differential	10% of Base Undergraduate Rate				
Graduate	432.80	441.46	463.53	22.07	5.0
CBT Graduate Differential	10% of Base Graduate Rate				
Non-resident Undergraduate - post 6-year *	840.88	840.88	861.90	21.02	2.5
Non-resident Undergraduate - newly enrolled Fall 2018 <sup>1</sup>	792.38	808.22	808.22	-	-
Non-resident Undergraduate - newly enrolled Fall 2019 <sup>1</sup>	808.22	808.22	824.40	16.18	2.0
Non-resident Undergraduate - newly enrolled Fall 2020 <sup>1</sup>	824.40	824.40	824.40	-	-
Non-resident Undergraduate - newly enrolled Fall 2021 <sup>1</sup>	840.88	840.88	840.88	-	-
Non-resident Undergraduate - newly enrolled Fall 2022 <sup>1</sup>	-	840.88	840.88	-	-
Non-resident Undergraduate - newly enrolled Fall 2023 <sup>1</sup>			861.90	n/a	n/a
Non-resident Graduate	865.60	882.91	927.06	44.15	5.0
<b>MANDATORY FEES</b>					
	\$ 81.95	\$ 83.50	\$ 85.00	1.50	1.80 %
General Student Fee			85.00		
Activity Fee	7.00	7.10			
Student Union Fee	9.25	9.80			
Campus Recreation Fee	5.70	5.80			
Performing Arts Fee	2.00	2.05			
Student Health and Wellness Fee	5.50	5.60			
Computer Resources Fee	22.25	22.80			
Academic Enhancement Fee	9.25	9.25			
Campus Improvement Fee	6.00	6.00			
Parking Fee (waivable)	10.00	10.00			
Library Fee	5.00	5.10			
Green Fee - rate per semester	3.00	3.00			
U-Pass (Full-time Students only)	155.00	155.00	155.00	-	-
<b>TUITION AND FEES (based on 15 credit hours)</b>					
Undergraduate - continuing *	7,693.85	7,717.10	7,894.25	177.15	2.3
Undergraduate - newly enrolled Fall 2018 <sup>1</sup>	7,330.10	7,472.15	7,491.65	19.50	0.3
Undergraduate - newly enrolled Fall 2019 <sup>1</sup>	7,448.90	7,472.15	7,613.00	140.85	1.9
Undergraduate - newly enrolled Fall 2020 <sup>1</sup>	7,570.25	7,593.50	7,613.00	19.50	0.3
Undergraduate - newly enrolled Fall 2021 <sup>1</sup>	7,693.85	7,717.10	7,736.60	19.50	0.3
Undergraduate - newly enrolled Fall 2022 <sup>1</sup>		7,717.10	7,736.60	19.50	0.3
Undergraduate - newly enrolled Fall 2023 <sup>1</sup>			7,894.27	n/a	n/a
Graduate	7,879.25	8,032.34	8,382.93	350.59	4.4
Non-resident Undergraduate - continuing *	14,000.45	14,023.70	14,358.50	334.80	2.4
Non-resident Undergraduate - newly enrolled Fall 2018 <sup>1</sup>	13,272.95	13,533.80	13,553.30	19.50	0.1
Non-resident Undergraduate - newly enrolled Fall 2019 <sup>1</sup>	13,510.55	13,533.80	13,796.00	262.20	1.9
Non-resident Undergraduate - newly enrolled Fall 2020 <sup>1</sup>	13,753.25	13,776.50	13,796.00	19.50	0.1
Non-resident Undergraduate - newly enrolled Fall 2021 <sup>1</sup>	14,000.45	14,023.70	14,043.20	19.50	0.1
Non-resident Undergraduate - newly enrolled Fall 2022 <sup>1</sup>		14,023.70	14,043.20	19.50	0.1
Non-resident Undergraduate - newly enrolled Fall 2023 <sup>1</sup>			14,358.53	n/a	n/a
Non-resident Graduate	14,371.25	14,654.18	15,335.86	681.68	4.7

\* Post 6-year students in FY2024 are those enrolled prior to Fall 2018.

<sup>1</sup> Per Public Act 93-0028 starting Fall 2004, Illinois undergraduate students newly enrolled will have their tuition held constant for a period of four continuous academic years. This policy was extended at NEIU to non-resident undergraduate students. Public Act 96-1293 effective Fall 2010, extended the tuition guarantee for two additional years at the rate of the following class.

Note: Other than the Green Fee and Upass Fee, tuition and fees are charged on a credit hour basis for each credit hour enrolled per semester up to 16 credit hours. There will be no tuition and fee charges for credit hours enrolled above 16 hours per semester. Beginning with Fall 2023, the Green Fee will be consolidated in the general student fee.

# FY24 Tuition and Fees



FBG Committee  
8/15/22

# Presentation Outline

- FY2024 Fee Structure and Recommendation
- FY2024 Tuition Overview

# Enrollment Patterns

- *Fee Obligations (FY22/FY23):*
  - *Face-to-Face Courses: \$81.95 / \$83.50*
  - *Online: Online Course Fee: \$65 / \$65*
  - *Remote Learning: Online (\$65) + Student Union (\$9.25) + Campus Improvement (\$6) = \$80.25*
- *Enrollment has declined over 40% in last decade*
- *Courses moving online have reduced overall fee revenue*
- *Courses moving online have created an imbalance in funding*
- *HEERF/COVID funding can address the balance for FY2021, 22, 23 but not beyond*

# Fee Simplification Proposal

- Create one student General Fee for all classes, beginning Fall 2023.
  - Integrate Green Fee, remove parking from mandatory fees.
- Allocate General Fee consistent with the current fee structure for 2024
- Report on the distribution of fees and fee revenue to SGA and Board of Trustees in advance of Board Tuition and Fee actions

# Fee Simplification Proposal

## CURRENT BILLING INFORMATION

	<u>CH</u>		<u>Rate</u>		<u>Charge</u>
Tuition	9	\$	412.20	\$	3,709.80
Online Course Fee	6	\$	65.00	\$	390.00
Student Activities	3	\$	7.10	\$	21.30
Student Union	6	\$	9.25	\$	55.50
Technology Initiatives	3	\$	22.80	\$	68.40
Student Health and Wellness	3	\$	5.60	\$	16.80
Performing Arts	3	\$	2.05	\$	6.15
Campus Recreation	3	\$	5.80	\$	17.40
Academic Enhancement	3	\$	9.80	\$	29.40
Campus Improvement	6	\$	6.00	\$	36.00
Library Fee	3	\$	5.10	\$	15.30
Parking Level 2-Student	3	\$	10.00	\$	30.00
Green Fee		\$	3.00	\$	3.00
<b>Total Charge</b>					<b>\$ 4,399.05</b>

**Cost for 9 Credit Hours:**

3 CH traditional

3 CH remote learning

3 CH online

Opt out of parking

## PROPOSED BILLING INFORMATION

	<u>CH</u>		<u>Rate</u>		<u>Charge</u>
Tuition	9	\$	412.20	\$	3,709.80
General Fee	9	\$	85.00	\$	765.00
<b>Total Charge</b>					<b>\$ 4,474.80</b>

Percentage Change 1.7%



# Fee Implementation Model

Projected Credit Hours = 129,000

Fee Name	Department/Area	FY 2023		FY 2024	
		Fee Rate	Adjusted Revenue	Fee Rate	Billed Revenue
Student Activities	Student Leadership Development	7.10	708,161	7.25	930,175
Student Union	Student Union, Event and Conference Services	9.25	1,053,861	9.50	1,218,850
Technology Initiatives	Technology Initiative - UTS	14.25	1,773,750	14.50	1,860,350
	Center for Teaching and Learning	-	924,626	7.25	930,175
	UTS - ERP Debt	8.55	1,064,250	10.00	1,283,000
Student Health and Wellness	Student Health Services	5.60	558,549	6.00	769,800
Performing Arts	Music, PTS, CMT and EE	2.05	204,469	2.10	269,430
Campus Recreation	Health Sciences and Physical Education	5.80	578,497	6.00	769,800
Academic Enhancement	Finance and Administration	9.80	977,461	10.00	1,283,000
Campus Improvement	Finance and Administration/Parking Debt	6.00	683,586	6.75	866,025
Library Fee	Library Services	5.10	508,679	5.25	673,575
Parking Level 2-Student	Parking Services	10.00	997,409	-	-
		<u>83.50</u>	<u>10,033,298</u>	<u>84.60</u>	<u>10,854,180</u>
Other Fees:					
	Technology Initiative - UTS	13.00	-	-	-
Online Course Fee	Center for Teaching and Learning	44.20	-	-	-
	UTS - ERP Debt	7.80	-	-	-
		<u>65.00</u>	<u>-</u>	<u>-</u>	<u>-</u>
Green Fee	Facilities Management	3.00	35,383	0.40	51,320
		<u>3.00</u>	<u>35,383</u>	<u>0.40</u>	<u>51,320</u>
	<b>Grand Totals</b>	<b><u>151.50</u></b>	<b><u>10,068,680</u></b>	<b><u>85.00</u></b>	<b><u>10,905,500</u></b>

# Tuition Scenarios

- Based on sustainability modeling prepared at request of Board chair
  - Multiple potential paths for revenue
  - Strategic Enrollment Plan will inform credit hour forecasting
  - Consider revenue in light of structural expense
  - HEERF funding will not be available in FY2024

# Baseline Credit Hour Forecast

	2021	2022	2023	2024
Credit Hour Enrollment				
New UG	21,362	18,611	23,800	23,800
Growth				0
Continuing UG	96,267	81,712	75,600	74,600
Growth				1,700
Graduate	30,943	28,557	28,900	28,900
Growth				0
 Total Credit Hours	 148,571	 128,880	 128,300	 129,000

	Enrollment Trends Summer 2022/Fall 2023				
	Current YTD	Previous YTD	Previous Final	YTD Difference	Remaining Gap
Summer 2022 (thru July 19)	14,535	19,530	19,530	(4,995)	(4,995)
Fall 2023 (thru August 2)	41,835	45,215	59,461	(3,380)	(17,626)

\*Source: IRA Weekly Registration Report

# FY2024 Tuition Scenarios

- Baseline Scenario
  - Enrollment stabilizes at roughly FY2023 Projections
  - Level State Appropriation
  - Modest (~2%) cost inflation
  - 2.5% increase for new undergraduates
  - 5% increase for new graduate students

	2021	2022*	2023	2024
Revenue				
State Appropriation	35,566,900	35,566,900	37,345,200	37,345,200
Tuition	48,281,261	48,407,602	48,384,500	50,121,208
Other	368,565	434,769	400,000	400,000
Total Operating Revenue	84,216,726	84,409,271	86,129,700	87,866,408
Total Structural Operating Expense			88,311,000	90,752,520
Structural Budget Surplus/(Deficit)			(2,181,300)	(2,886,113)

# FY2024 Tuition Scenarios

- Recovery Scenario
  - Modest enrollment growth begins in FY2024
  - ~136,000 CH (+15% new UG / +10% new Grad)
  - Level State Appropriation, modest (~2%) cost inflation
  - 2.5% increase UG/5% increase Grad tuition

	2021	2022*	2023	2024
Revenue				
State Appropriation	35,566,900	35,566,900	37,345,200	37,345,200
Tuition	48,281,261	48,407,602	48,384,500	52,955,305
Other	368,565	434,769	400,000	400,000
Total Operating Revenue	84,216,726	84,409,271	86,129,700	90,700,505
Total Structural Operating Expense			88,311,000	90,752,520
Structural Budget Surplus/(Deficit)			(2,181,300)	(52,015)

# FY2024 Tuition Scenarios

	Growth Scenario	
Tuition Increase	Stabilize	Recovery
2.5% UG / 5.0% Grad	Revenue \$ 87,866,408	Revenue \$ 90,700,505
	Structural Gap (2,886,113)	Structural Gap (52,015)

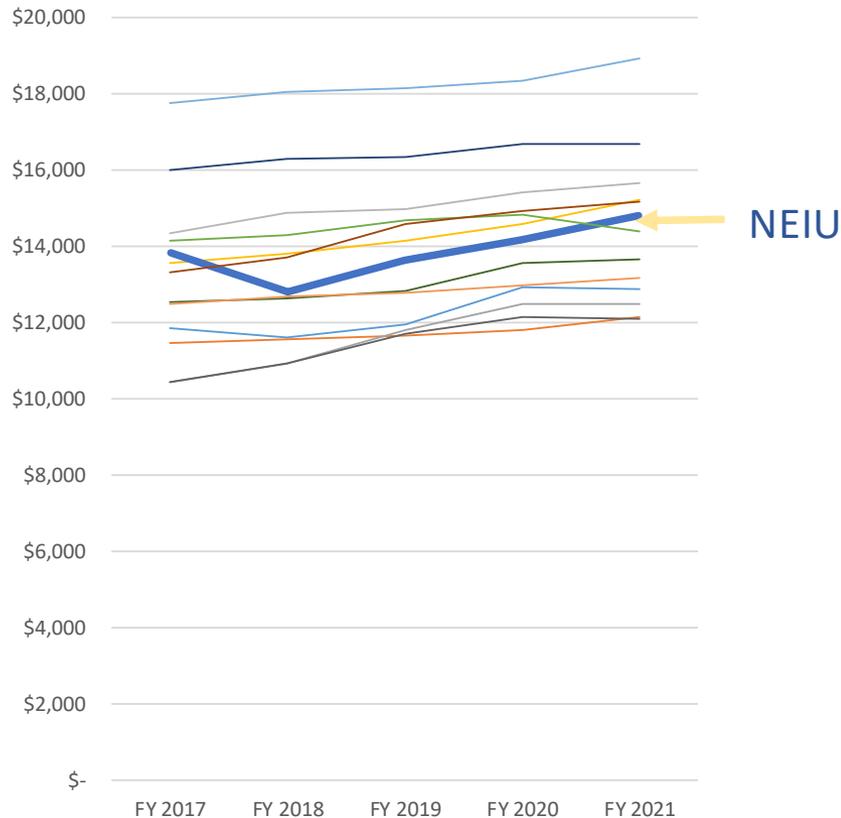
# Tuition and Fee Review

Ratio of Graduate to Undergraduate Tuition, FY2022	
University	Ratio
NIU	1.57
SIUC	1.46
UIC	1.38
UIUC	1.34
GSU	1.13
SIUE	1.12
ISU	1.05
<b>NEIU</b>	<b>1.05</b>
UIS	1.05
CSU	1.04
EIU	1.01

- NEIU has small premium for graduate tuition.

# Tuition and Fee Review (UC)

Tuition and Fees  
IL Public Universities

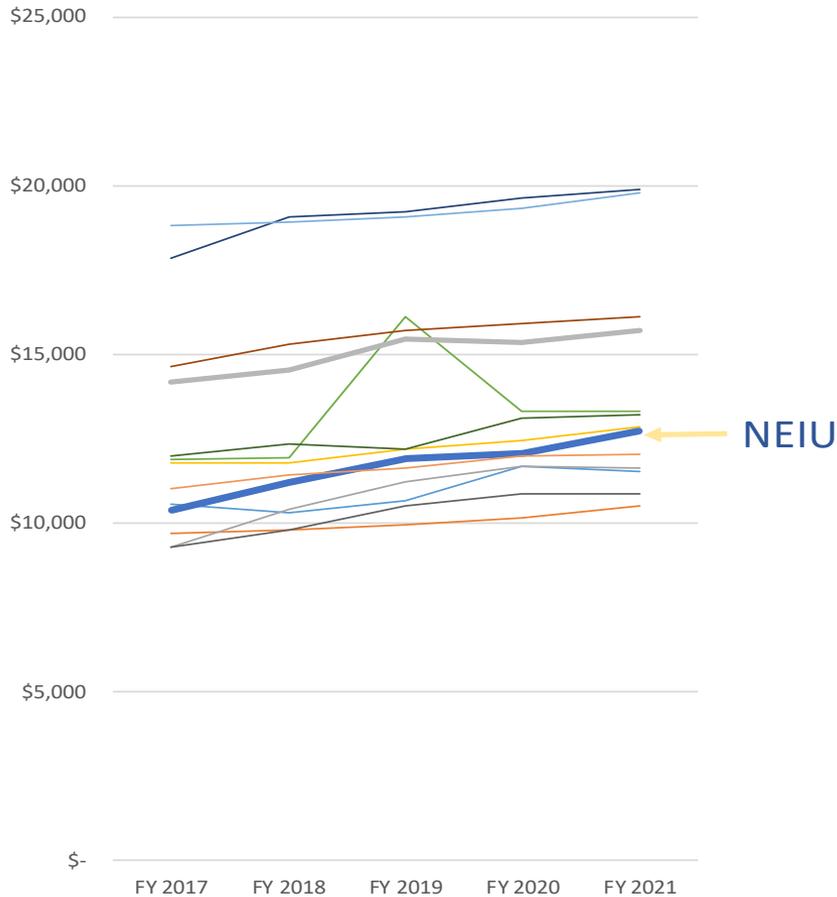


Tuition and Fees Combined					
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Chicago State University	\$ 11,858	\$ 11,628	\$ 11,927	\$ 12,926	\$ 12,857
Eastern Illinois University	\$ 11,464	\$ 11,537	\$ 11,655	\$ 11,806	\$ 12,156
Governors State University*	\$ 10,443	\$ 10,945	\$ 11,818	\$ 12,501	\$ 12,492
Illinois State University	\$ 13,585	\$ 13,822	\$ 14,127	\$ 14,597	\$ 15,237
<b>Northeastern Illinois University</b>	<b>\$ 13,813</b>	<b>\$ 12,816</b>	<b>\$ 13,618</b>	<b>\$ 14,193</b>	<b>\$ 14,828</b>
Northern Illinois University	\$ 14,160	\$ 14,299	\$ 14,693	\$ 14,828	\$ 14,404
<u>Southern Illinois University</u>					
Carbondale	\$ 13,312	\$ 13,701	\$ 14,578	\$ 14,920	\$ 15,186
Edwardsville*	\$ 10,436	\$ 10,921	\$ 11,690	\$ 12,169	\$ 12,082
<u>University of Illinois</u>					
Chicago	\$ 16,000	\$ 16,304	\$ 16,366	\$ 16,671	\$ 16,690
Springfield	\$ 12,552	\$ 12,610	\$ 12,844	\$ 13,554	\$ 13,645
Urbana/Champaign	\$ 17,755	\$ 18,032	\$ 18,160	\$ 18,348	\$ 18,924
Western Illinois University	\$ 12,464	\$ 12,687	\$ 12,782	\$ 12,977	\$ 13,189
<b>State Weighted Average</b>	<b>\$ 14,366</b>	<b>\$ 14,870</b>	<b>\$ 14,967</b>	<b>\$ 15,420</b>	<b>\$ 15,674</b>

- NEIU in the middle of public peers for combined weighted tuition and fees.
  - Near the top for base incoming tuition
  - Near the bottom for fees
  - Very limited use of tuition differentials

# Tuition and Fee Review (GRAD)

Tuition and Fees  
IL Public Peers - GRAD



Tuition and Fees Combined

	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Chicago State University	\$ 10,554	\$ 10,275	\$ 10,631	\$ 11,683	\$ 11,521
Eastern Illinois University	\$ 9,705	\$ 9,785	\$ 9,958	\$ 10,144	\$ 10,477
Governors State University*	\$ 9,268	\$ 10,372	\$ 11,215	\$ 11,651	\$ 11,600
Illinois State University	\$ 11,798	\$ 11,798	\$ 12,185	\$ 12,441	\$ 12,835
Northeastern Illinois University	\$ 10,381	\$ 11,174	\$ 11,879	\$ 12,063	\$ 12,731
Northern Illinois University	\$ 11,858	\$ 11,905	\$ 16,096	\$ 13,307	\$ 13,328
Southern Illinois University					
Carbondale	\$ 14,627	\$ 15,283	\$ 15,700	\$ 15,892	\$ 16,099
Edwardsville*	\$ 9,285	\$ 9,779	\$ 10,487	\$ 10,846	\$ 10,860
University of Illinois					
Chicago	\$ 17,841	\$ 19,075	\$ 19,232	\$ 19,617	\$ 19,871
Springfield	\$ 11,979	\$ 12,350	\$ 12,197	\$ 13,120	\$ 13,202
Urbana/Champaign	\$ 18,827	\$ 18,938	\$ 19,079	\$ 19,327	\$ 19,801
Western Illinois University	\$ 10,997	\$ 11,394	\$ 11,631	\$ 11,972	\$ 12,018
<b>State Weighted Average</b>	<b>\$ 14,157</b>	<b>\$ 14,509</b>	<b>\$ 15,437</b>	<b>\$ 15,344</b>	<b>\$ 15,683</b>

- Graduate tuition and fees in the middle of IL public peers.

President's Report to the Finance, Building and Grounds Committee  
of the Board of Trustees of Northeastern Illinois University  
**August 15, 2022**

**ITEMS FOR INFORMATION: EL CENTRO RFP UPDATE**

Milestone	Date	
Update RFP	6/1/2022	
Finalize RFP	6/25/2022	
Purchasing Review	6/25/2022	
SPO Review	6/30/2022	
Issue RFP	<b>7/6/2022</b>	Four weeks on the street
Last Date of Questions	7/15/2022	
Publish Addendum	7/18/2022	
<b>Proposals Due Date</b>	<b>7/26/2022</b>	
Administrative Review	8/2/2022	
Evaluation Kick Off Meeting	8/9/2022	
Technical Scores Due	8/16/2022	
First Evaluation Committee Meeting, if required	8/22/2022	
Oral Presentations by shortlist	8/29/2022	
Second Evaluation Committee Meeting, if required	9/1/2022	
Pricing Scores	9/6/2022	
Negotiation with Finalist(s), if required	9/9/2022	
Best and Final Offers	9/15/2022	
Consensus Meeting, if required	9/19/2022	
Award Recommendation*	9/23/2022	
<b>Finance Building and Grounds Committee Meeting</b>	<b>10/26/2022</b>	
Publish on Bulletin	<b>TBD</b>	
Procurement Policy Board Waiver (PPB)	TBD	

President's Report to the Finance, Buildings and Grounds Committee  
of the Board of Trustees of Northeastern Illinois University  
**August 15, 2022**

**INFORMATION ITEM: NOTIFICATION TO THE BOARD OF CERTAIN EXPENDITURES:  
PURCHASES BETWEEN \$50,000 AND \$100,000**

Board of Trustees' Regulations require that the President report to the Board purchases of at least \$50,000 but less than \$100,000 other than those exempt from Board approval (e.g. utilities). The following lists those purchases since the last Board meeting.

<b>VENDOR</b>	<b>DESCRIPTION</b>	<b>PURCHASE ORDER AMOUNT</b>
Security Specialists Group, Inc. (BEP)*	Security Officers	\$57,100.00
Agilent Technologies (Non-BEP)	Agilent Mass Spectrometry Detector	\$50,217.16
Dee's Catering Service, Inc. (SBSA)**	Day Care Center Lunches	\$59,150.00

\*Security Specialists Group, Inc. – African American Male

\*\*Dee's Catering Service- Small Business Set Aside Program

President's Report to the Finance, Building and Grounds Committee  
of the Board of Trustees of Northeastern Illinois University  
**August 15, 2022**

**INFORMATION ITEM: CBRE UPDATE**

Year	Task	Target	Completion Date	Comments
2022	Meet with Aldermen to discuss project steps	Early August		6/22/22: Kickoff call with CBRE/NEIU 7/12/22: contract execution, begin process, 7/21/22: CBRE called Alderman office to set Zoom call date,
	Develop marketing materials	August		7/15/22: CBRE marketing begins to create site serials, 7/21/22: CBRE begins draft on public notice signage for two sites,
	Post public meeting dates in ward bulletin and NEIU website	late August		
	Host community presentation at NEIU	late September		
	Create use restriction based on community input	mid October		
	Bid notification in Sun Times, Tribune, and NEIU purchasing website	October		
	Public bid package released on NEIU website and Aldermanic Ward site	October		6/30/22: CBRE sent ground lease income sensitivity analysis to Richard for review, 7/8/22: CBRE sent Ground lease and proposal draft to Richard for review,
	Due date for bid established	October		
	Target reach out to prospects	October		7/21/22: CBRE gathers developer prospects from data base, create VTS,
2023	Bid review and recommendations			
	Stakeholder approvals			
	Design development			
	Hire attorney, draft ground lease document, negotiate ground lease terms			
	Execute ground lease			
	Site concepts			
2024/ 2025	Zoning & Municipal Approvals			
	Traffic reports			
	City intake meeting			
	Ward approval			
	University approval			
	NFR approval			
	Plan commission approval			
	Council approval			
	Building permit			
2026	Construction Year			
	Rent Commencement			
2027	Occupancy			
	Closeout			



# Facilities Planning and Construction

**John Murray**

Executive Director, Facilities Management

**Richard Pauner**

Director of Facilities Planning and Construction



# **Facilities Planning and Construction**

Manage and oversee 120 projects  
on Main Campus, El Centro and  
CCICS.

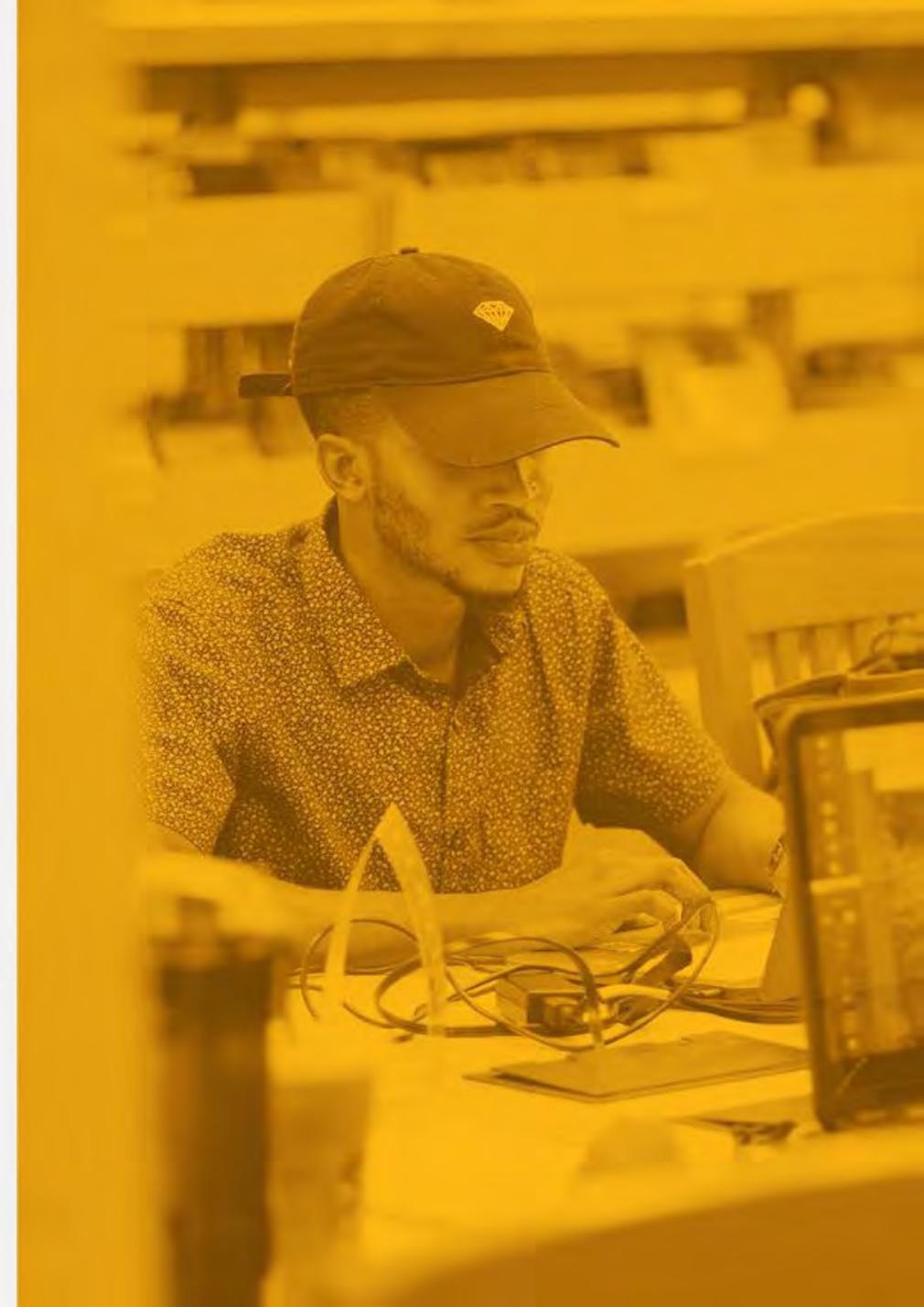


# Facilities Planning and Construction

## 4 Categories:

- Board Requested Projects
- Risk Mitigation Projects
- Capital Development Board Projects
- Misc. Facilities Projects

# Board Requested Projects



# Board Requested Projects

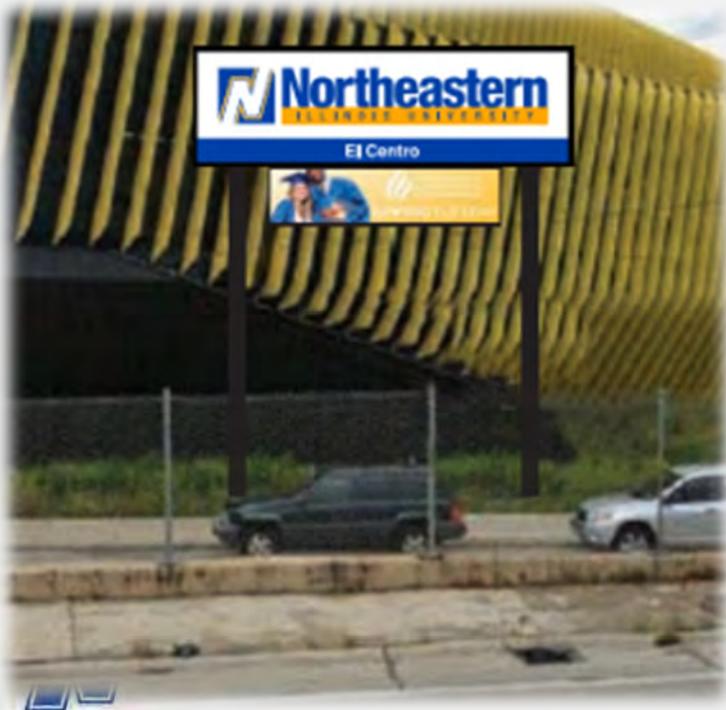
Flowers and Landscaping:  
Completed Summer '22



# Board Requested Projects

## El Centro Signs:

- City of Chicago permit application, August '22
- Fabrication, October '22
- Completion, November '22



# Board Requested Projects

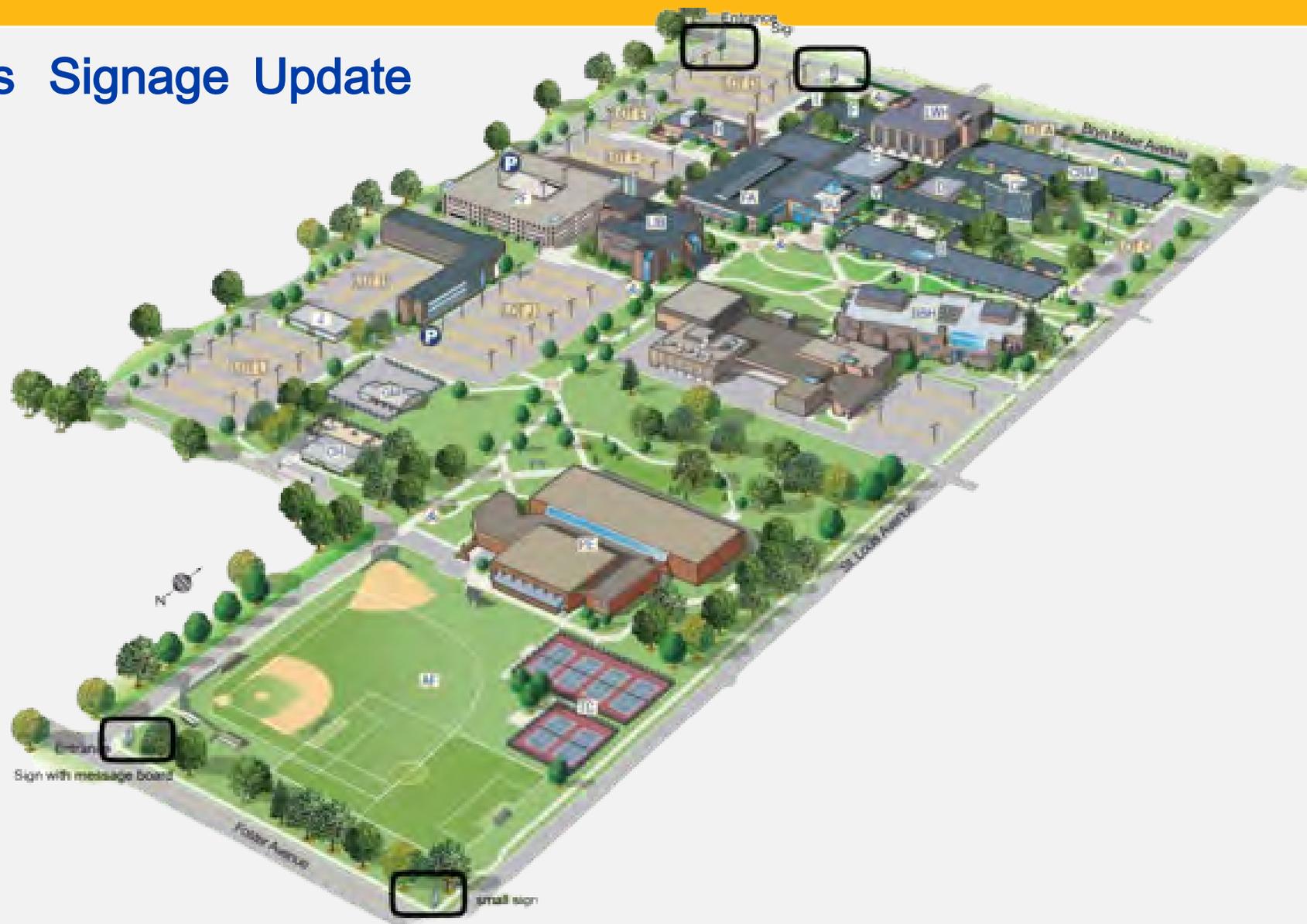
## El Centro Signage Schedule

Milestones	Estimated Date
Contract signed (Daktronics PO Issued)	2/10/2022
Misc. PO's Issued (Electrical, Soil Testing)	3/2/2022
Soil Boring Test and Report	4/4/2022
Council Order from Alderman (Poblocki)	5/9/2022
Shop Drawings (Concurrent w/Item 4)	5/18/2022
City Sign Permit (Poblocki)	8/19/2022
Electrical	10/10/2022
Fabrication & Installation	10/28/2022
Final Hook up, Programming, and Testing	11/1/2022
Landscaping (Project Completion)	11/4/2022

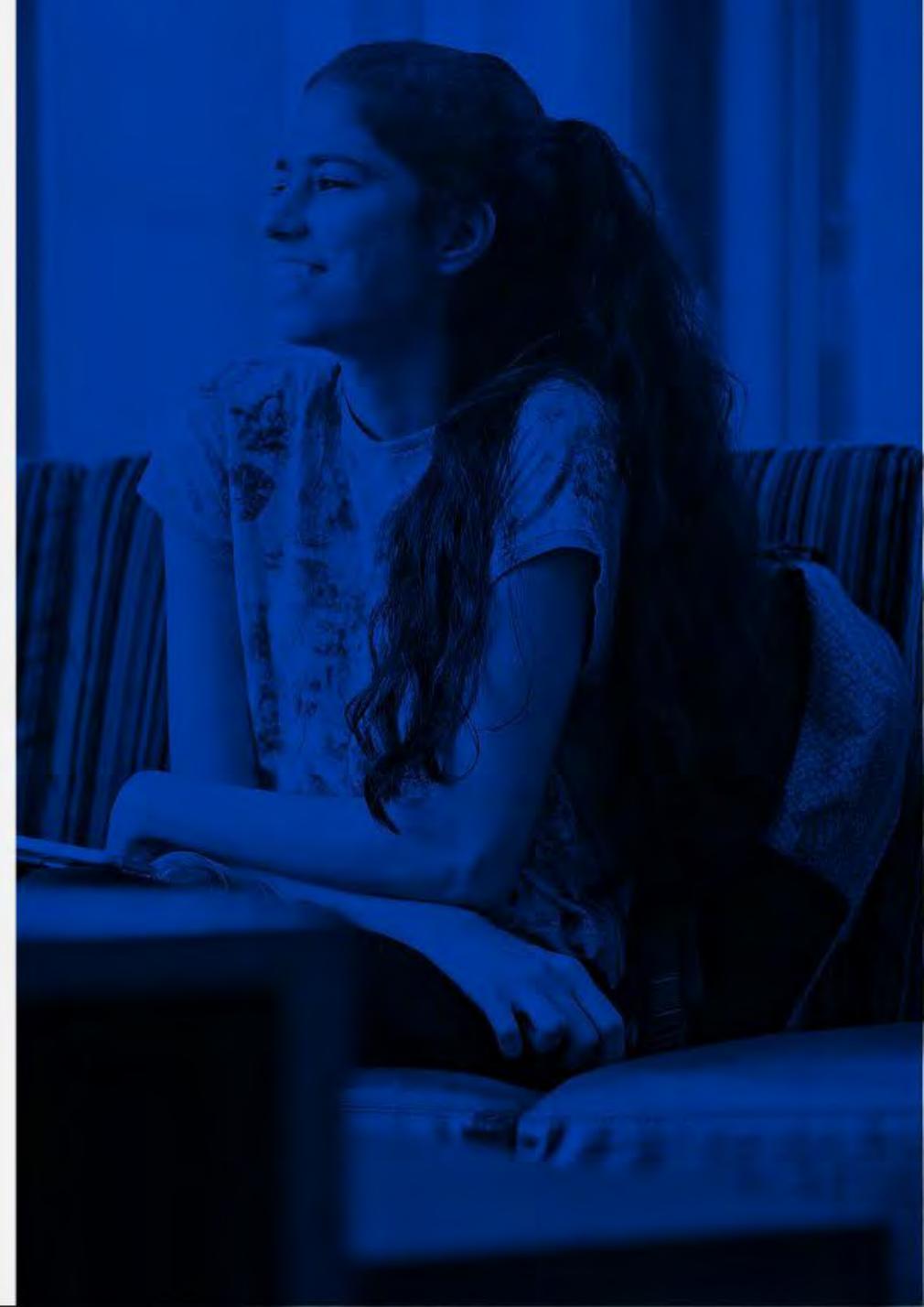


# Board Requested Projects

## Main Campus Signage Update



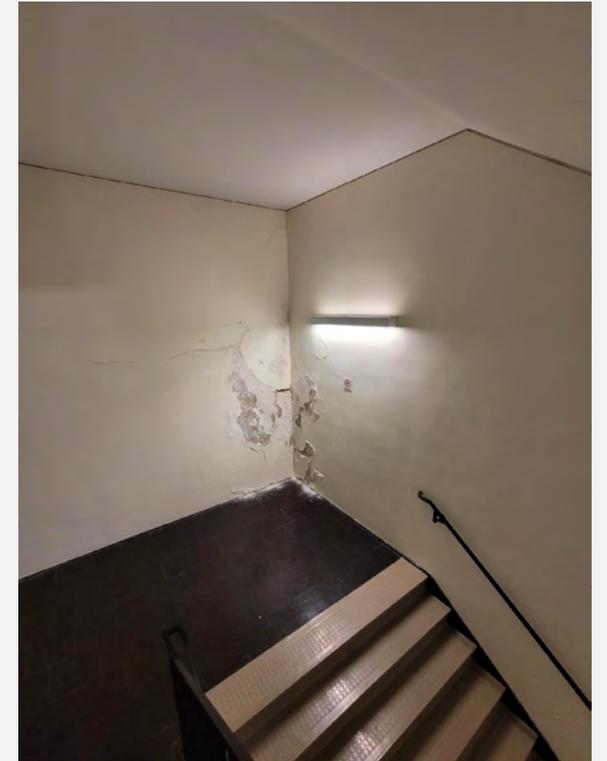
# Risk Mitigation Projects



# Risk Mitigation Projects

## Library Stairwells:

In progress, completion Fall '22



# Risk Mitigation Projects

## College of Business and Technology, Ramp Renovation Project:

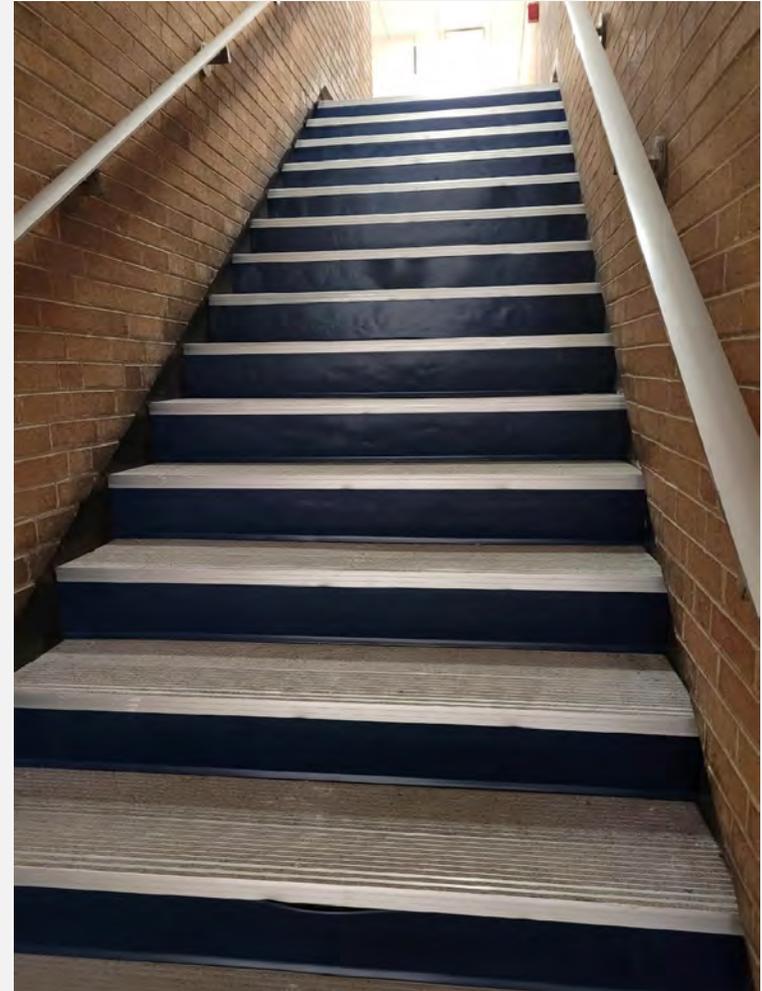
- Improve Accessibility and eliminate trip hazards
- Completed, Summer '22



# Risk Mitigation Projects

## Building E, Mezzanine Stairs:

- Eliminate trip hazard
- Completed, Spring '22



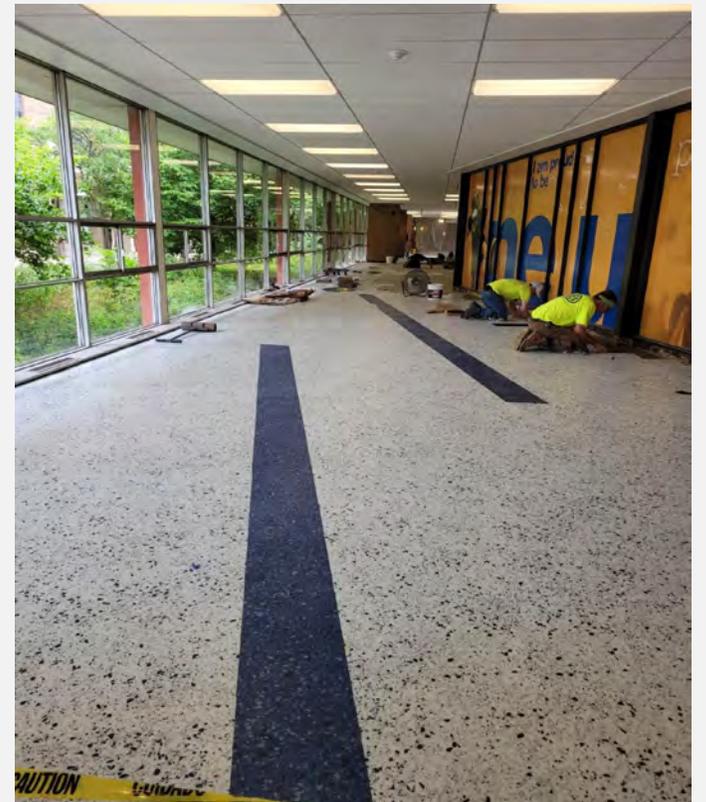
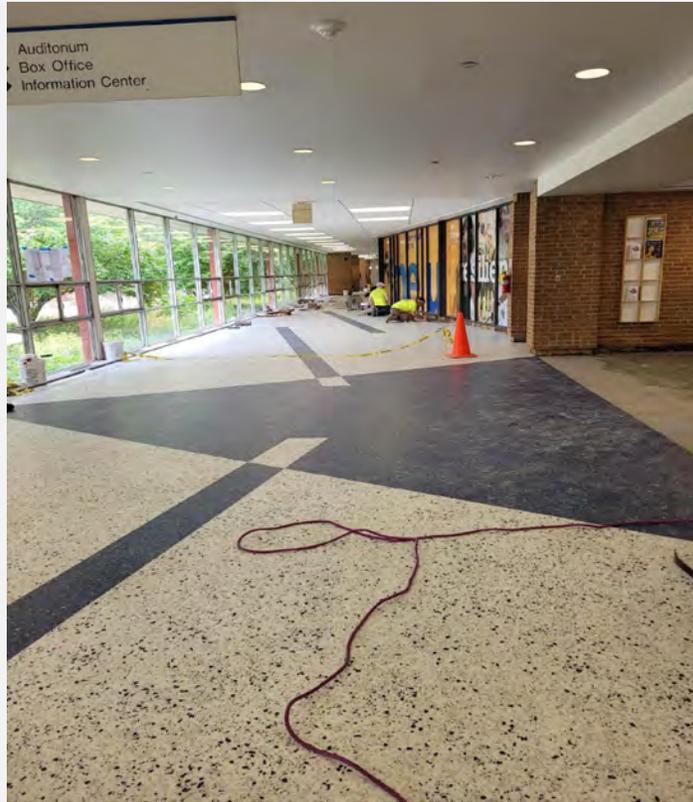
# Risk Mitigation Projects

PE Building, Pool Investigation Project:  
Ongoing, completion Fall '22

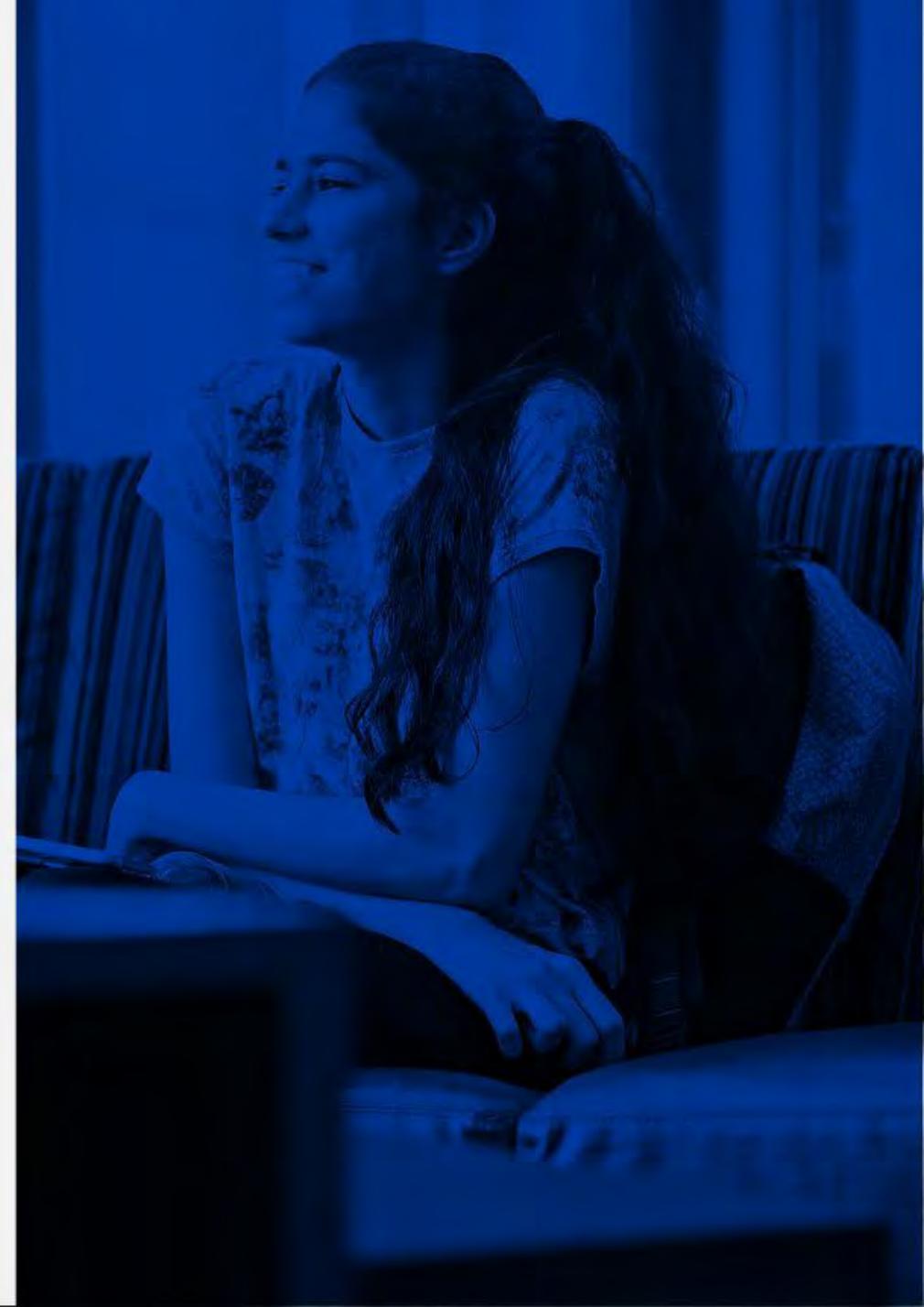


# Risk Mitigation Projects

Common Area, Main Hallway Flooring, Phase 1:  
Completion in August, '22

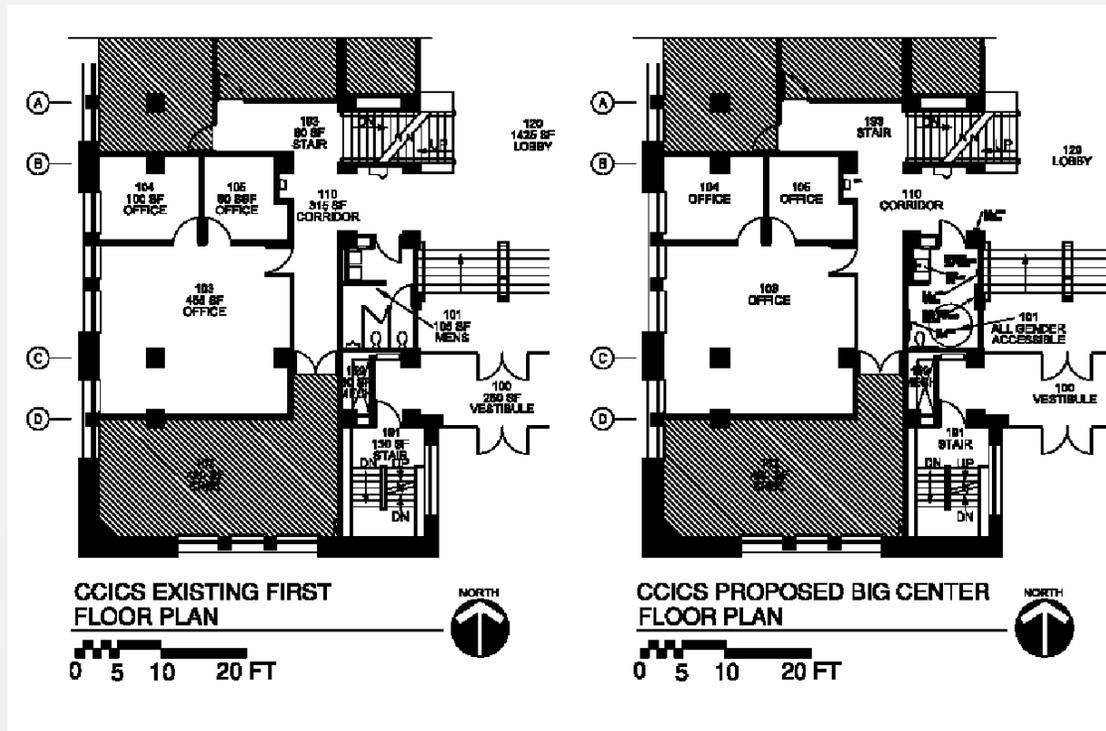


# Capital Development Board Projects



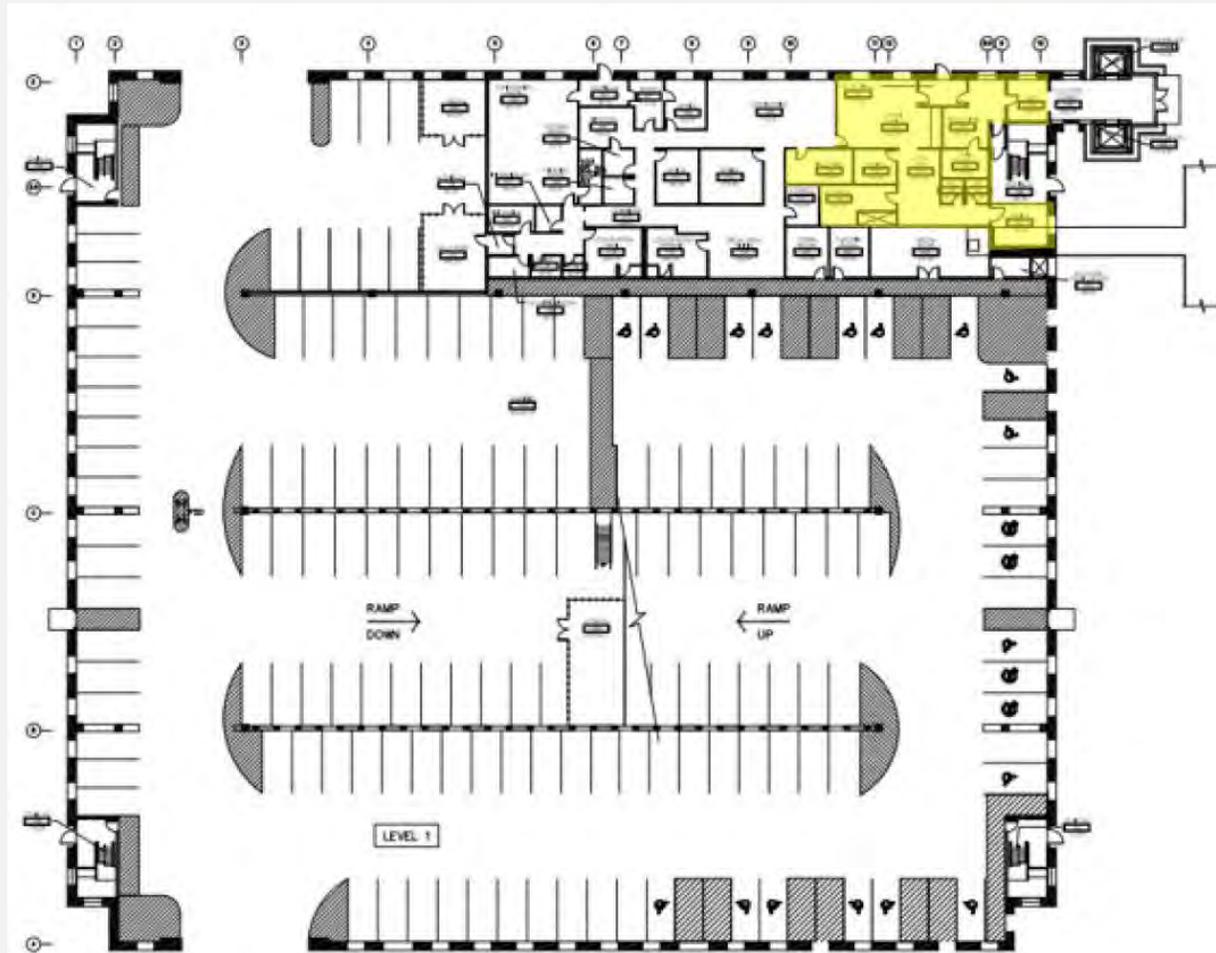
# Capital Development Board

CCICS, Business Growth and Innovation Center  
Completion, Spring '23



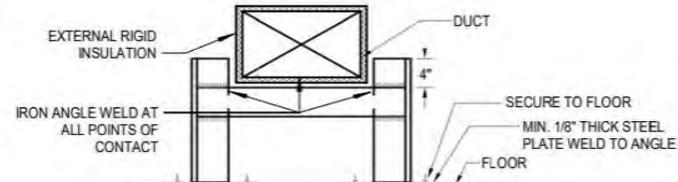
# Capital Development Board

Parking Facility, Business Growth and Innovation Center  
Completion, Summer '23

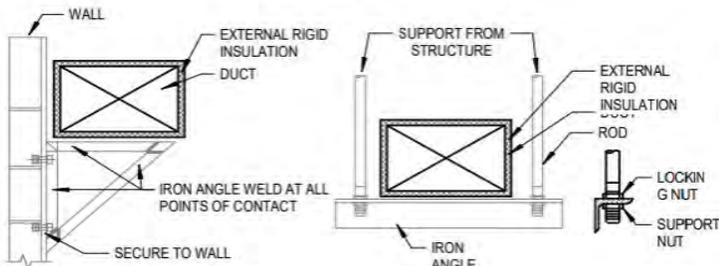


# Capital Development Board

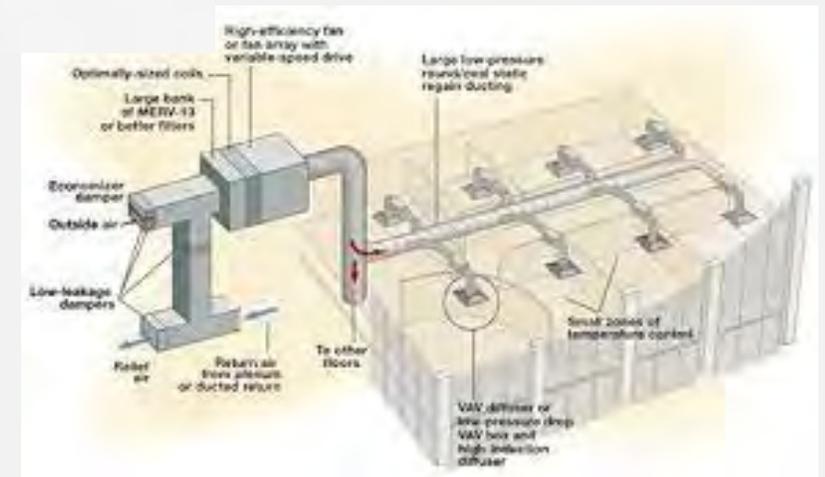
## Bernard Brommel Hall, HVAC Upgrade Project: Completion, Summer '23



FLOOR SUPPORT



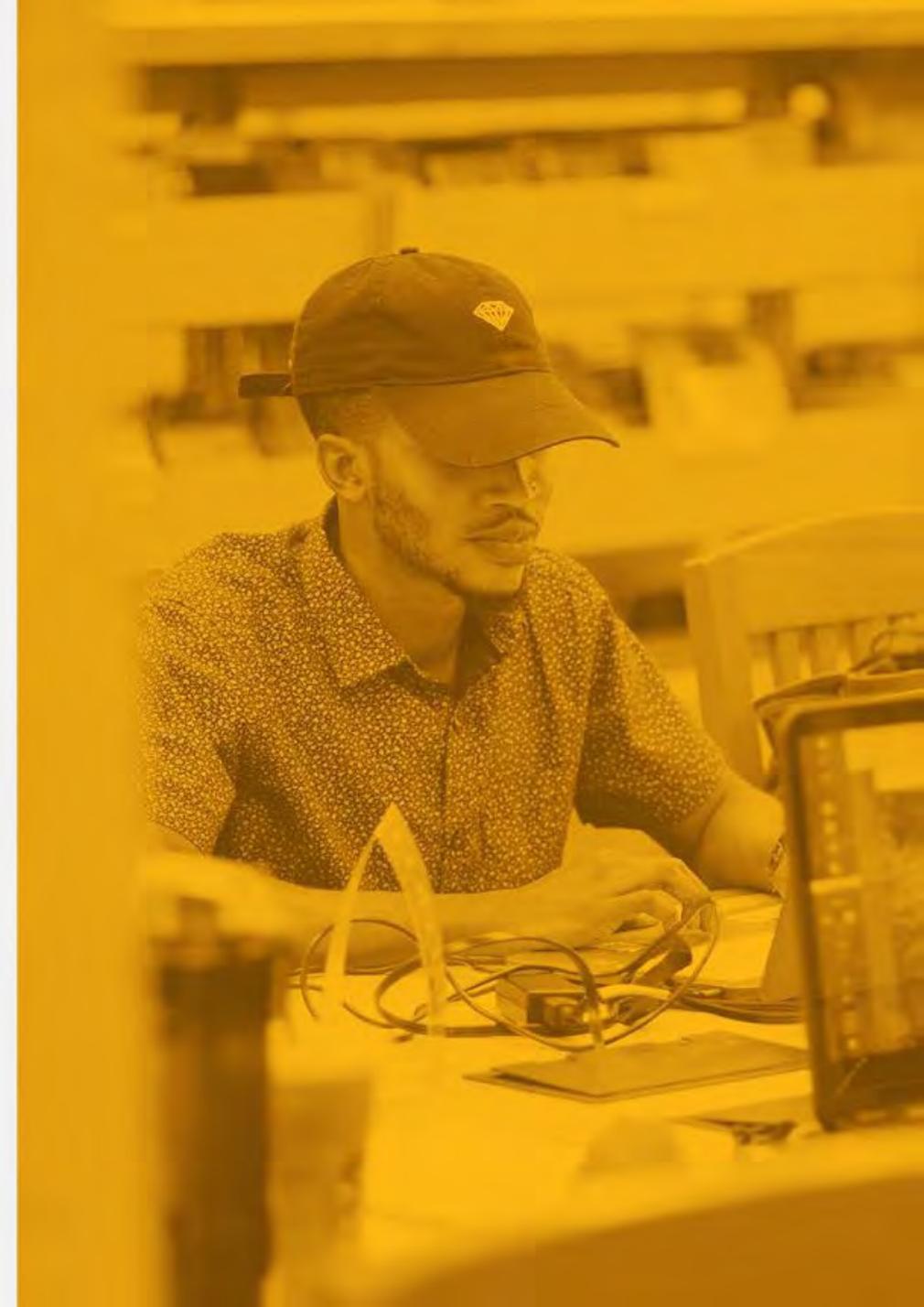
TRAPEZE SUPPORT





# Other Facilities Projects

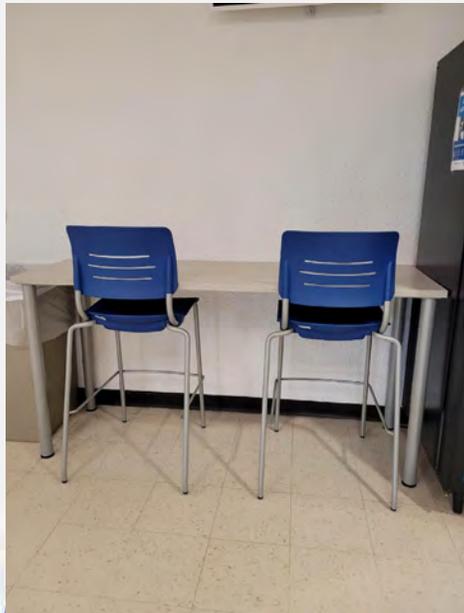
- Accessibility & ADA improvements
- Infrastructure improvements
- Renovations



# Facilities Projects

Building D, Hallway Furniture:

Completed in June '22



# Facilities Projects

Bookstore Graphic Wrap:  
Completed, Spring '22



# Facilities Projects

Dust Collector Installation Project:  
Completion in the Fall '22

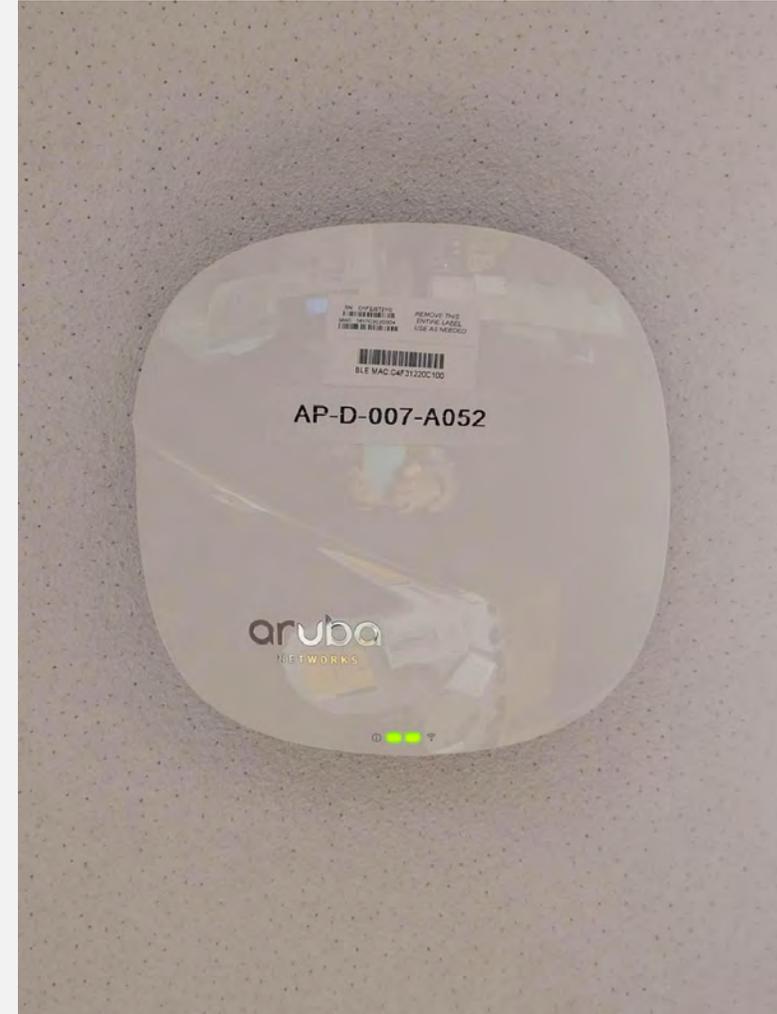


# Facilities Projects

## Campus WIFI Deployment:

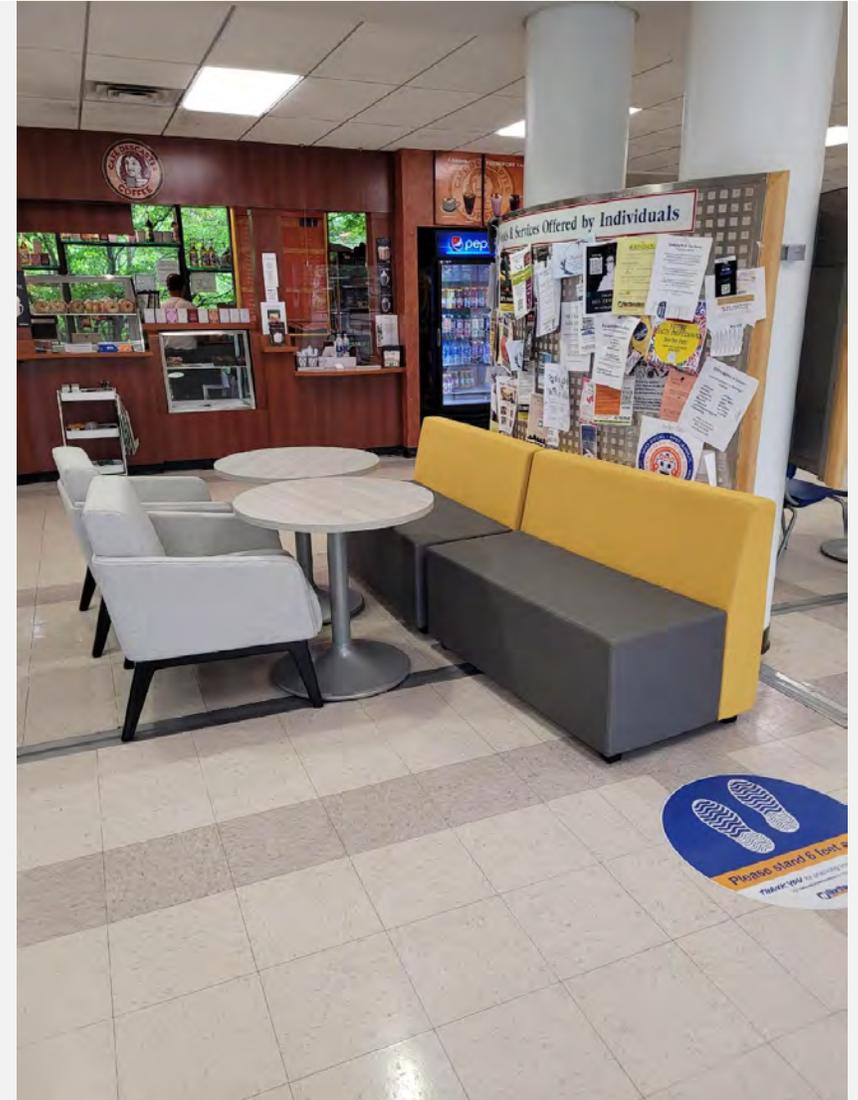
Phase 1 & 2, completed July '22

Phase 3, completion in Fall '22 / Winter '23



# Facilities Projects

Village Square, Café Descartes Furniture:  
Completed June '22



# Facilities Projects

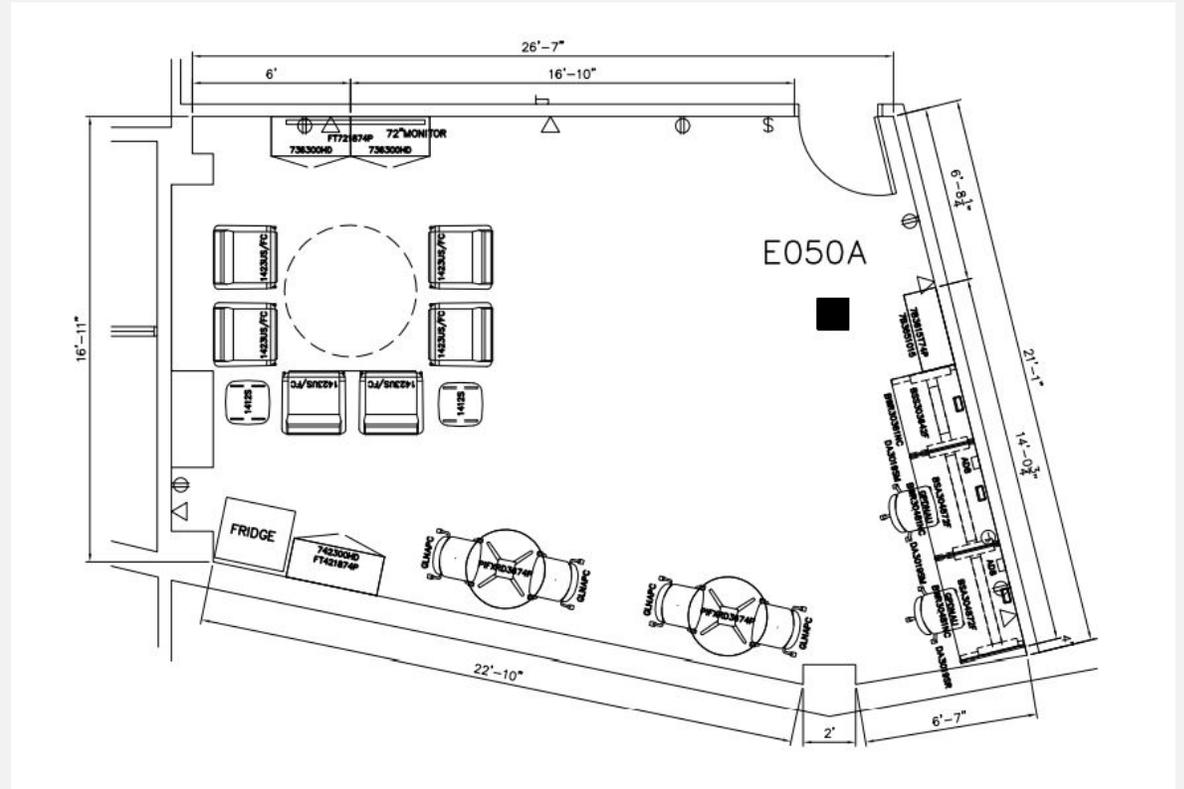
Building D, Blood Pressure Machine:  
Installed May '22



# Facilities Projects

## Building E, Lower Level, Veterans Lounge:

- Planning and Procurement stage,
- Completion late Fall '22



# Facilities Projects

Building 'F', Furniture Transition Area:  
Completed in Spring '22



# Facilities Projects

Lech Walesa Hall (LWH) Furniture:  
Completed June '22



# Facilities Projects

Bernard Brommel Hall, Chemistry Lab 210:  
In progress, completion Spring '23



# Facilities Projects

## Bernard Brommel Hall, Greenhouse Phase 1:

In Progress, completion Fall '22

- Automation of ventilation windows
- New temperature and humidity controls



# Facilities Projects

Library, Center for Teaching and Learning (Room 312):  
Completion Summer '22



# Facilities Projects

## Student Union, Food Pantry (Room 123): Completed



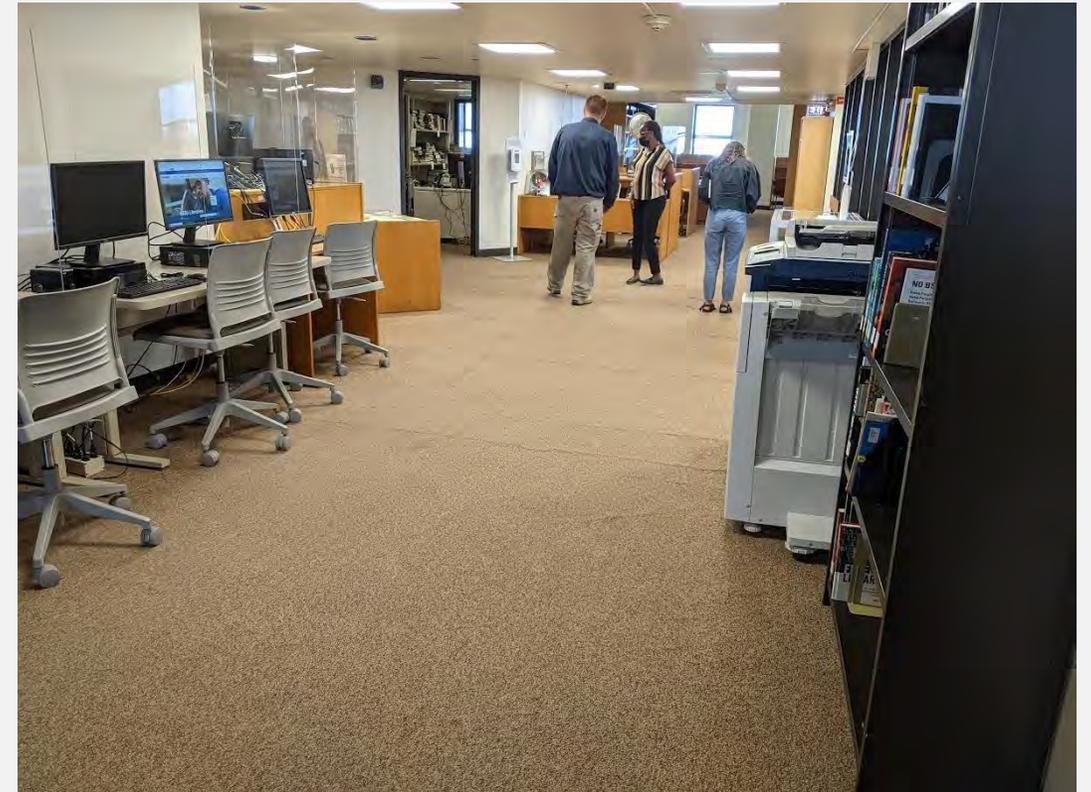
# Facilities Projects

CCICS, Restrooms Renovation:  
In Progress, completion Fall '22



# Facilities Projects

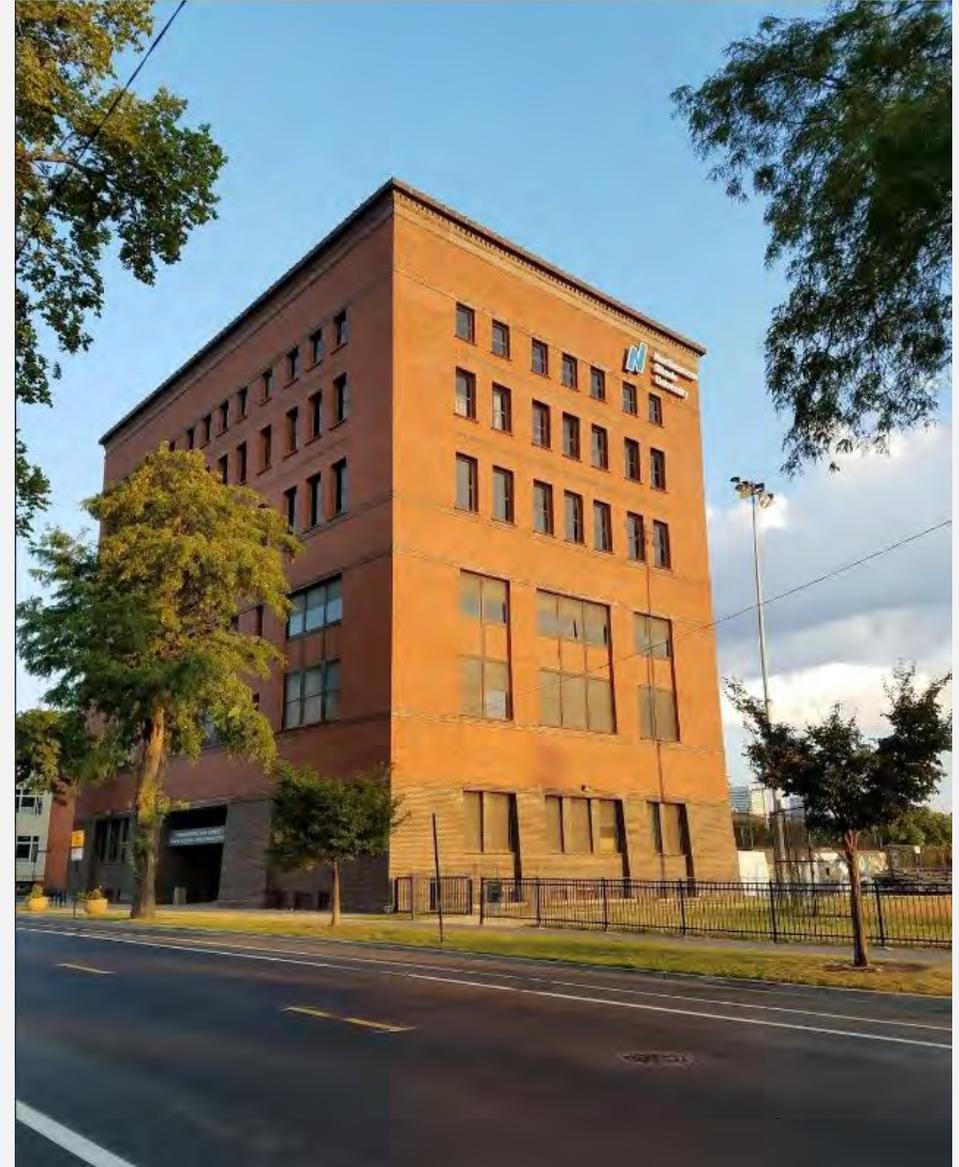
CCICS, Library Carpet Replacement Project:  
Completion Fall '23



# Facilities Projects

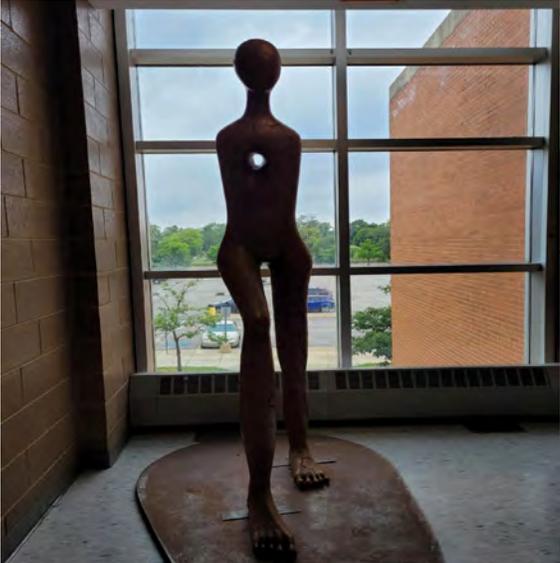
## CCICS, Façade Tuckpointing Project:

- Planning stage,
- Completion Fall '23



# Facilities Projects

Fine Arts, Art + Design Accreditation Project:  
Completion Fall '22



# Questions?

